



Youths from Asia gather at The Hangar, National University of Singapore, to learn more about entrepreneurship. Temasek Foundation International supports such programmes to encourage social and cultural interactions among youths in the region.



FROM LEFT TO RIGHT:

Muhammad Rais Syahmi bin Nor Azli
21, Malaysia
Major: Engineering
Aspiration: To develop an international engineering business

Made Ariya Sanjaya
28, Indonesia
Major: Information technology
Aspiration: To be a successful entrepreneur in technology

Tan Jo Yi
22, Malaysia
Major: Computer science
Aspiration: To be an entrepreneur

Hana Farhana Hj Md Som
22, Brunei
Major: Human geography and development
Aspiration: To be a diplomat

Patthalakon Pravesthongsopon
22, Thailand
Major: International relations
Aspiration: To make a positive change in society

Cintya Nursyifa J S
22, Indonesia
Major: Biological engineering
Aspiration: To be a green sociopreneur

Horm Chhorleang
22, Cambodia
Major: Civil engineering
Aspiration: To be an entrepreneur

Safreen Banu d/o Wahid Ali
21, Singapore
Major: Communications and new media design
Aspiration: To be an entrepreneur

We're excited about the future.

We imagine more robust ecosystems that can keep pace with change; more innovations that bring value to people; and communities being more connected than ever.

To get closer to this future, Temasek Foundation International continues to build capabilities, strengthen communities and aspire with people in the region.

Our hope is that everyone – especially youths – can be ready for what is to come, and for all of us to build a shared future together.

Temasek Foundation International is a Singapore-based non-profit philanthropic organisation. We fund programmes and support communities in Asia and beyond.

Designed and implemented with partners, our programmes build human and social capital in communities. These programmes also contribute to a more vibrant and connected global community by developing positive networks of cooperation.

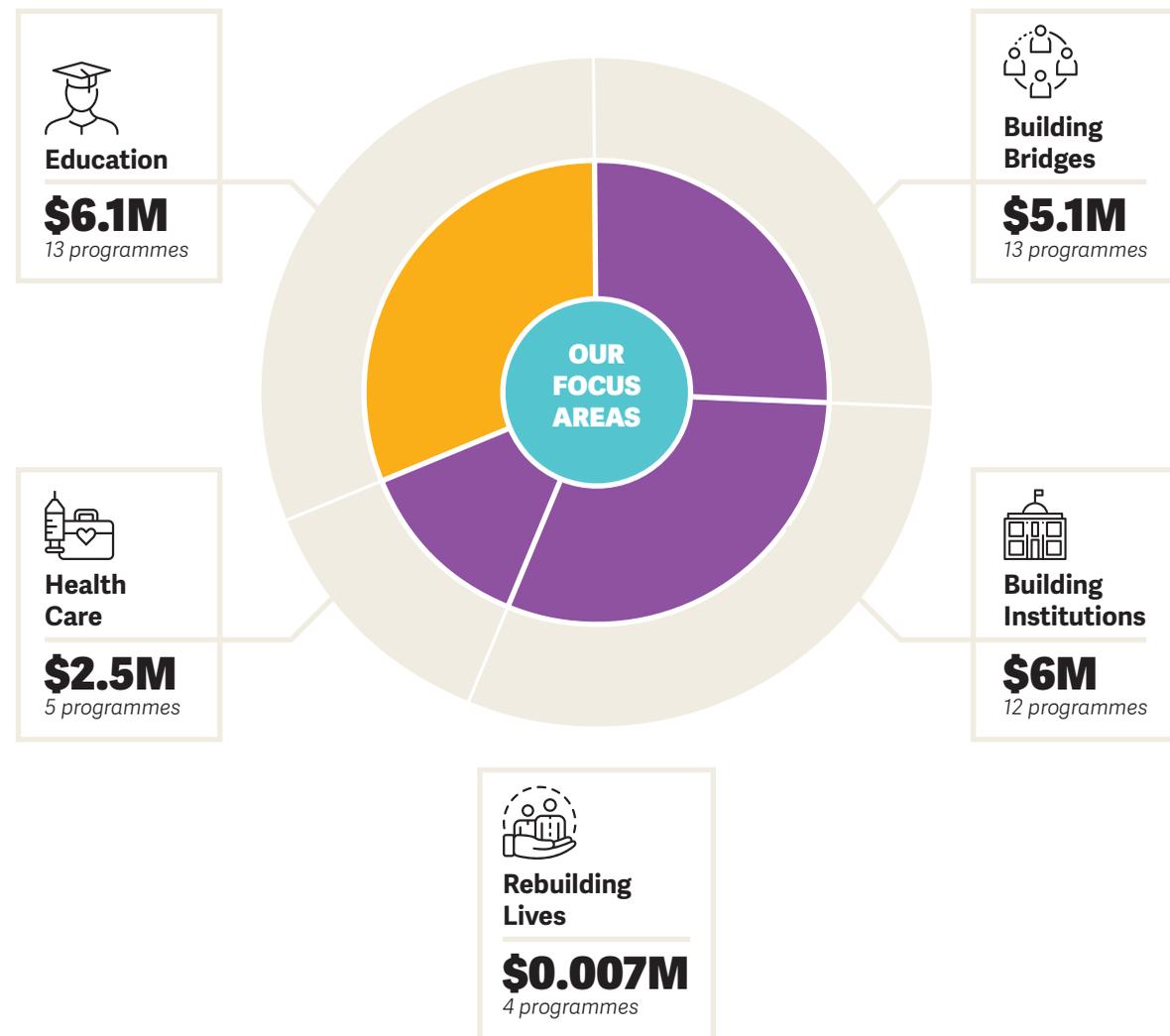
Our programmes focus on health care, education, networking platforms, public administration, urban management and disaster response.

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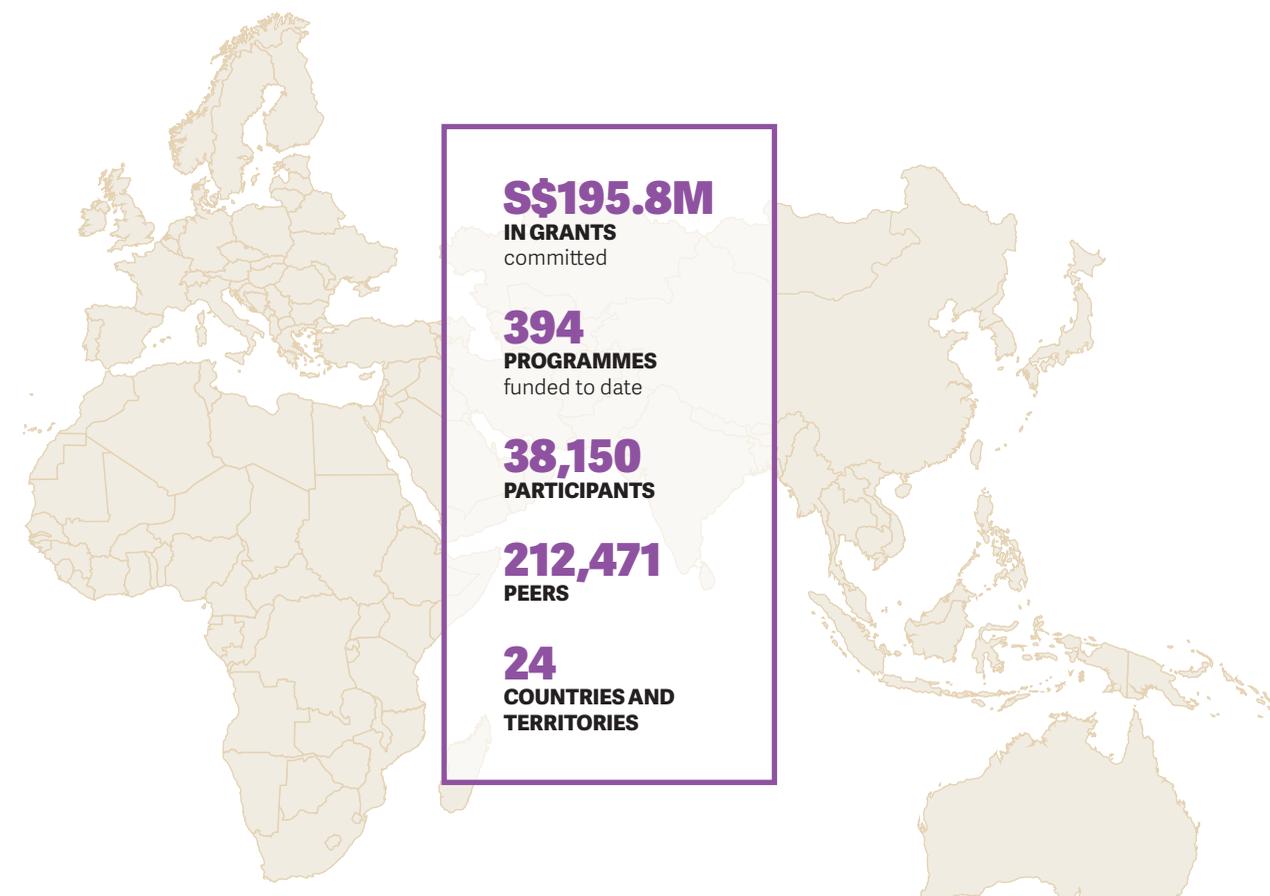
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Building Communities in Asia and Beyond

2017/2018 AT A GLANCE



SINCE OUR INCEPTION (2007 – 2018)



- | | | | |
|-------------------|------------|-------------------------|-------------|
| BANGLADESH | INDONESIA | MONGOLIA | RWANDA |
| BHUTAN | JORDAN | MYANMAR | SINGAPORE |
| BRUNEI DARUSSALAM | KAZAKHSTAN | NEPAL | SRI LANKA |
| CAMBODIA | LAO PDR | PAKISTAN | THAILAND |
| CHINA | MALAYSIA | PALESTINIAN TERRITORIES | TIMOR LESTE |
| INDIA | MALDIVES | PHILIPPINES | VIET NAM |

OUR OUTREACH TO DATE BY GEOGRAPHY



Penned Thoughts by the Chairman

Taking on the future, together

2017 was a milestone year for Temasek Foundation International. It marked a decade of building partnerships, investing in people's potential and co-creating community impact. It was also a year for us to reflect on the journey ahead for the Foundation. We are excited about the future, and we hope that you will join us as we embark on the next lap.



In 2017, the Foundation was recognised with the ASEAN Leadership Award on Rural Development and Poverty Eradication. The Foundation is the first awardee in the private sector category for Singapore. We will keep working hard to support the ASEAN community.

Let's stay connected.

We commemorated 10 years of the Foundation with a series of forums in Singapore that gathered leaders and participants from our past programmes.

Many of the forum participants shared their knowledge on the improvements that they achieved in their cities and communities. They updated each other, learnt together and exchanged ideas.



More than **530** leaders, past participants and senior officials reconnected at forums on nursing, education and urban management

We also enjoyed a reunion of past participants from our university student exchange (Leadership Enrichment and Regional Networking, or LEARN) and our annual fellowship programme for journalists (Asia Journalism Fellowship).



105 participants reunited at the TFI@10 LEARN Connect



70 participants reconnected at the Asia Journalism Fellowship Reunion

Turn to page 60

Such reunion events allowed our "alumni" to reconnect and continue their learning exchanges.

As the world gets increasingly complex, we will need to better understand diversity. This can be done through continual conversations with friends from different countries and backgrounds.

Let's stay connected – sharing our hopes and dreams of the future with each other.

Let's widen our impact.

It was another busy year for the Foundation with 47 programmes and almost S\$19.7 million in grants committed.

While we continued programmes in our flagship areas like Technical and Vocational Education and Training, Nursing and Urban Management, we also extended partnerships into new geographies and sectors.

In the past year, we made our first foray into West Asia, supporting public administration programmes in Jordan and the Palestinian Territories.

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With the uptrend in innovation, we funded new programmes on digital economy and e-commerce logistics in Indonesia, ensuring that skills are always kept relevant to meet the needs of fast-changing industries.

Also, in February 2018, we launched the STEP Aviation Forum for talented youths to learn more about the latest innovations in aerospace and bond with each other over their passion for aviation.

Meanwhile, we kept our focus on strengthening public administration capabilities. The past year saw the Foundation supporting eight new programmes on topics such as public sector leadership, service delivery and policy development.

More on page 24

Our programmes continue to achieve positive outcomes in communities around the region. Some highlights from the past year:



Hebei Province, China
143 leaders and specialists shared their new capabilities with 941 peers.

88 participating education institutions implemented changes in management, pedagogy and technical training.



East Java, Indonesia
An enhanced curriculum on life support training was developed for the Lamongan Life Support Training Centre. A new handbook on teaching and assessment was also produced.



Bangalore, India
Officials from the Bangalore Water Supply and Sewerage Board developed a Design, Build, Finance, Operate and Transfer transaction framework for efficient preparation and implementation of water recycling and reuse-related projects.



Northern Thailand
187 master trainers and local builders shared the wall strengthening techniques and construction practices that they learnt with 223 people in the industry. A training manual was also produced.

Let's press on.

In the year ahead, our work will be guided by three themes:



Building Youth Leadership

We received a new endowment to build youth leadership and connections. Called the STEP Endowment, it will be used to support a range of themed forums and dialogues to engage with youth leaders from Singapore and the region. We want to develop their passion in topical subjects and issues, hone their leadership skills and build deeper bonds between and among them.



Focusing on ASEAN

Aligned with Singapore's chairmanship of ASEAN in 2018, we will also support a range of programmes with a keen lens on the issues and challenges facing the ASEAN region. These programmes will promote conversations and knowledge exchange to strengthen the ASEAN community.



Keeping Connected

A more connected Asia – this has always been our vision. Moving ahead, we will place greater emphasis on growing our engagements with key leaders and institutions in the region. We will dedicate more resources to connect and reconnect with our treasured friends and partners, and complement this effort with an increased social media presence.

Success in our programmes would not have been achieved without the support of Temasek and Temasek Trust. They have believed in our work for the past decade and continue to inspire us. We also remain grateful to our Board Directors – some of whom have been with the Foundation from day one. Their insights and contributions have shaped our journey in meaningful ways.

To our many partner institutions, programme leaders and participants; you are at the heart of what we do. We thank you for allowing us to join you on your journeys. Together, we can and must build a shared future in Asia and beyond.

Mr Goh Geok Khim
Chairman
March 2018

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PHILIPPINES

Mr Tony Tan Caktiong

Board Director

Chairman
Jollibee Foods Corporation

SINGAPORE

Mr Khoo Boon Hui

Board Director

Senior Fellow to
the Ministry of Home
Affairs, Singapore

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**Board Director &
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INDONESIA

Ms Ira Puspawati

Programme Advisor

President Director
ASDP Indonesia Ferry Corp.



Ownership, Outcomes, Partnerships

Temasek Foundation International has reached out to thousands of participants across Asia. Our programmes bring together different elements – leadership, commitment and resources from our host communities, expertise from various institutions, and grants from Temasek Foundation International. Collectively, we develop human and social capital in Asia and beyond.

Our grant-making is grounded in three core principles. Each year, as we decide on the programmes to support, we translate these principles into action.





Grounded in Ownership, Outcomes, Partnerships

Our programmes support people in their development journey: together, we work with communities to think ahead and drive innovation from plan to action.

To confront an increasingly complex and fast-changing world, we are supporting programmes that foster innovation and collaboration. These programmes address emerging needs and connect different regions and communities.

In 2017/2018, our programmes strengthened ecosystems, collaborations and innovations, where leaders and specialists have been equipped to shape the future for good and make it theirs.



**Stronger Ecosystems
for a Digital World**

14



**Skilled Innovators
for a Fast-Changing World**

18



**Greater Collaborations
for a Connected World**

22

Stronger Ecosystems for a Digital World

The digital economy is disrupting old models and ways of working. This means that different communities need to collaborate more, reinvent and form stronger ecosystems of complementary skills to confront change.

Indonesia is excited to take these steps to become one of the largest digital economies by 2020. Temasek Foundation International is supporting this vision through a series of digital skills programmes. These programmes have been purposefully integrated so that they can enhance Indonesia's digital ecosystem cohesively.

Participants from Indonesia at an e-commerce logistics programme in Republic Polytechnic, Singapore.



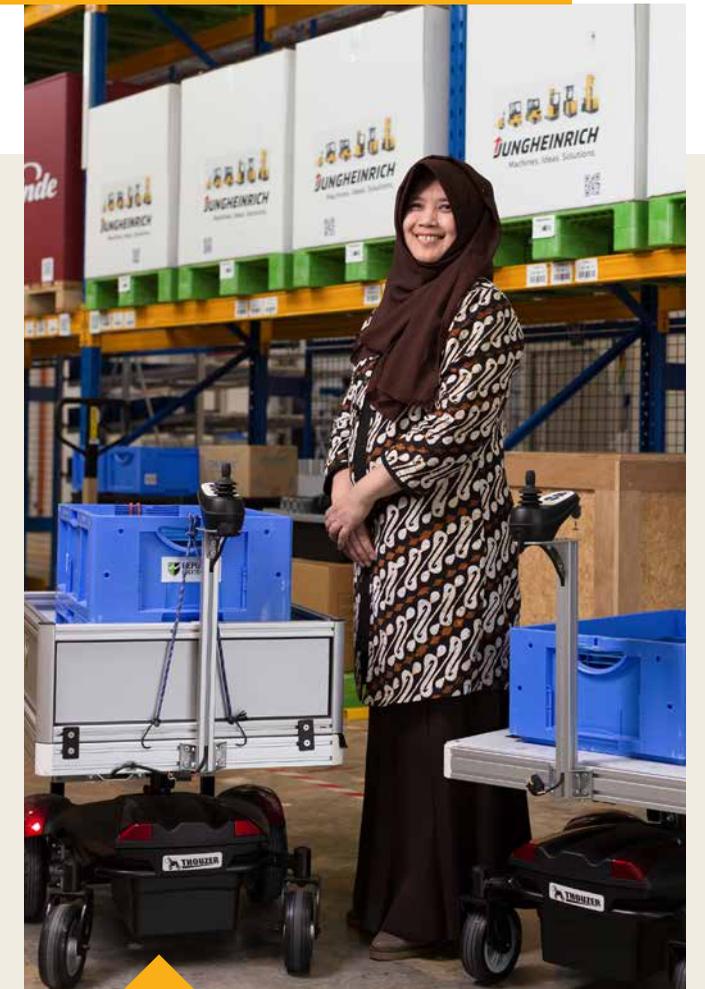
Enhancing the E-Commerce Logistics Ecosystem

INDONESIA

Two e-commerce logistics programmes that we are supporting have been integrated in a way where two different groups of leaders and specialists can be equipped towards a common vision.

The first programme comprises 100 officials. Through the lens of public administration, they are developing a strategy for Indonesia's e-commerce logistics industry. The programme is being carried out in partnership with Indonesia's Coordinating Ministry for Economic Affairs and Singapore Cooperation Enterprise. The officials discuss how policies, strategies, logistics infrastructure, support services and fringe industries can come together to create a conducive and holistic ecosystem for e-commerce activities.

The second programme reaches out to educators, who will improve the technical education courses in their institutes in the area of supply chain management for e-commerce. Up to 120 educators are participating in this programme hosted by Republic Polytechnic of Singapore in partnership with the Ministry of Research, Technology and Higher Education of Indonesia and POS Indonesia Education Foundation.



"I'd like to improve my course delivery with the Problem-Based Learning approach. Through the programme in Singapore, I saw how this approach can be applied holistically in curricula across different levels – and keep students interested and involved in their learning. The aim is also to align our curricula with industry needs and trends, which will empower our students to be competent for good jobs."

Rachamawati Wangsaputre

Vice Head

Sekolah Tinggi Manajemen Logistik Indonesia



▲ Officials in a workshop sharing their experiences and challenges in public policy. They will also develop an e-commerce roadmap and eventually implement it in Indonesia.



▲ Educators being engaged in Republic Polytechnic's Problem-Based Learning pedagogy. This method enhances their curriculum delivery to students through a learner-centric approach and a focus on industry needs.

“Those of us in the logistics industry must have the capabilities to cope with changes and disruptions in the industry. The e-commerce logistics programme is one of the important efforts for us to develop the best services in the industry. We’re gaining valuable knowledge and experiences.”

Gilarsi Wahyu Setijono
President-Director
PT POS Indonesia (Persero)

Developing Digital Economy Skills INDONESIA

We are also supporting our first programme in building the digital economy skills of Indonesia’s educators, which they will share with students at their Technical and Vocational Education and Training institutes.

Singapore Polytechnic and the Ministry of Research, Technology and Higher Education of Indonesia kickstarted this three-year initiative for 65 faculty members from selected polytechnics and universities across Indonesia.

The programme touches on the latest knowledge in the digital economy and enables participants to integrate their new skills into their IT teaching. After the programme, the participants will work towards boosting the digital economy sector into a key engine of Indonesia’s economic growth. They will also share their new knowledge with peers.

▼ Educators participating in the digital economy skills programme will go back to their institutions to train students to become techno-preneurs.



“This programme is one of three areas of the digital economy being developed by Batam State Polytechnic – namely, the creative industry, logistics, and industry 4.0 software development. The three fields are interconnected with one another. Without good logistics governance, creative industry activities such as e-commerce cannot grow rapidly and competitively. Conversely, without the support of creative industry products, logistics systems cannot run efficiently.”

Dr Priyono Eko Sanyoto
Director
Batam State Polytechnic, Indonesia

Skilled Innovators for a Fast-Changing World

We are supporting programmes that prepare young innovators across the region with skills that enable them to be resilient in the future economy.

"During the forum, I witnessed how computer programming can be very relevant to the aviation industry. Hardware and software are integral. The Singapore Airshow was also the biggest aviation event that I've attended. Before attending this forum, I had few overseas friends. That has changed! I keep in touch with my new friends through Facebook now."

Mingkamon Buathang

Fourth-year student in Computer Engineering
Mahidol University, Thailand



STEP Aviation Forum 2018

ASIA

In February 2018, the first STEP Aviation Forum saw 50 student aviation buffs from Asia gathered in Singapore to discover the latest advancements in the aviation industry.

Over five exciting days, Singapore Polytechnic and Singapore University of Technology and Design organised visits to aerospace companies and ran workshops on aircraft maintenance and drone-making.

The students also attended the Singapore Aerospace Technology and Engineering Conference 2018 and the Singapore Airshow 2018, where they interacted with leaders from the industry. Having explored the latest trends and technologies on display, the students were inspired to grow their interest and pursue their aspirations in aviation.



▲ Students exploring innovations in the aviation industry through a multi-touch interface at the Republic of Singapore Air Force pavilion within Singapore Airshow 2018.



"My interest in the aerospace industry began when I had the opportunity to go to Beijing, China, for a week during junior college. I attended workshops on mini rockets and visited space museums. The STEP Aviation Forum is another opportunity for me to develop my interest and connect with more students from Asia. I'm keen to explore drones – this dynamic technology has many possibilities, but this means that there will also be challenges and a need for more regulations."

Chan Jingqi

First-year student
Singapore University of Technology and Design

STEM (Science, Technology, Engineering and Mathematics) Programme for Educators

PHILIPPINES

STEM (Science, Technology, Engineering and Mathematics) education offers a multi-disciplinary approach to teaching and learning, which is crucial for keeping pace with a future of technology and innovation.

Enhancing STEM literacy in students means that youths of today can become next-generation thinkers, who are innovative, adaptable and confident. But the change must first begin with a paradigm shift in the teaching of STEM.

In June 2018, a team of 142 STEM leaders and specialists from the Philippines worked with Singapore’s Nanyang Polytechnic International to develop new initiatives and innovations in teaching and learning STEM. Over time, they will also share their knowledge with more than 400 other educators in the field and transform STEM education in the country.

As part of the STEM programme, the Philippines team visited Nanyang Polytechnic’s Makerspace, a platform for educators and students to bring their ideas to life.



Anything from digital to craft, audio and engineering projects can be materialised at Makerspace. The Philippines team explored the electronic silhouette cutting machine to create their own t-shirt designs.



Edna V. Banaga, the principal of Quezon City Science High School, says: “I want to make school so fun for students that they look forward to it. It should be a place where their imagination has no limit. There is nothing constant in this world. Education must help us keep up with the times and embrace diversity. Good education means students become better citizens of the world and discover who they really are.”



“As part of the STEM programme, we experienced a makerspace, which brings out the best in students through hands-on projects. I hope to introduce ‘softer’ workshops in my school to encourage more female innovators. I’m also thinking of developing a simple visual framework to help our engineering educators rethink their teaching methods – let’s be more fun and flexible! To me, innovation encourages us to fail fast because this will lead us to new solutions.”

Monica D. Xavier
Head, Technology Unit
Philippine Science High School System



“I’m inspired to empower teachers to go beyond their current methods. I want to implement initiatives that will encourage them to have new perspectives. During the STEM programme, we also conceptualised a mobile makerspace, which can go around different parts of the Philippines to train educators in innovative teaching methods.”

April Dumayag
Senior Science Research Specialist
Science Education Institute, Department of Science and Technology, Philippines

Greater Collaborations for a Connected World

By extending our strategic collaborations with like-minded organisations in Singapore and the region, we have been able to harness resources, synergise efforts and make wider impact together.

“Being part of the Temasek family of foundations allows cross-organisation of programmes to take place between us. These synergies occur as we tap the respective strengths and capabilities of each other.”

Benedict Cheong
Chief Executive
Temasek Foundation International



▲ Participants of the Asia Journalism Fellowship on a visit to Channel NewsAsia, Singapore.

Asia Journalism Fellowship 2017

In our first partnership with the Institute of Policy Studies at the National University of Singapore, we co-organised the Asia Journalism Fellowship (AJF) 2017 – our signature programme for journalists. The three-month programme hosted 16 outstanding senior journalists from 13 countries.

And while we are familiar with the partnerships established with external agencies, we also had the opportunity this year to collaborate with our sister organisation Temasek Foundation Connects. Together, we hosted the annual Asia Journalism Forum, a highlight in the AJF calendar. The 2017 edition saw robust conversations among 123 diverse media practitioners, academia and journalists on the theme, “Reporting Facts and the Future of Journalism”.

“It takes the power of collaboration to create unusual new value. At Odisha Skill Development Authority, we are grateful for our partnership with Temasek Foundation International and the Asian Development Bank. We cherish a shared set of values, a passion for task completion and a deep sense of purpose. We believe that the work we are doing together will bring transformative change in the lives of Odisha’s skilled youth.”

Subroto Bagchi
Chairman
Odisha Skill Development Authority, India

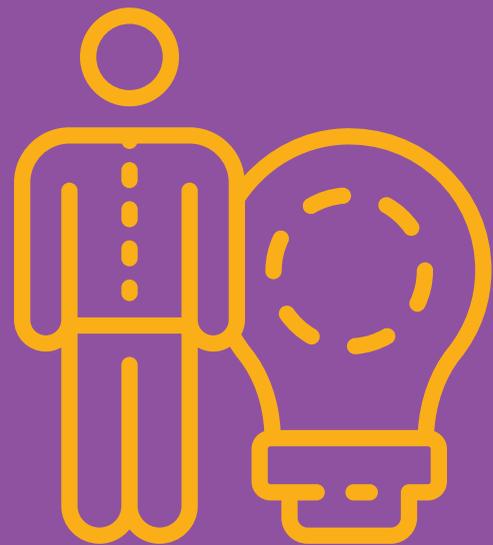


▲ Leaders from Odisha visited Singapore’s Institute of Technical Education to exchange ideas on skills and training.

TVET Skills Development for Odisha, India

In another first, we partnered with the Asian Development Bank and India’s Odisha Skill Development Authority to upgrade the Technical and Vocational Education and Training (TVET) skills of Odisha’s educators. With a youthful population – of which 33% of it is below age 34 – Odisha is eager to equip its young with relevant skills through TVET. These youths can then go on to energise the economy.

Our partnership with the Asian Development Bank signals our move towards more collaborations with regional and international organisations. Through like-mindedness and common goals, we can broaden the impact of connecting communities and improving lives – together.



Grounded in
Ownership,
Outcomes,
Partnership

We support programmes with sustainable outcomes: our participants share their new capabilities with others to multiply the learning and strengthen the improvements made in their communities.

The success of our programmes is captured in the outcomes and impact in the community. From programme design to participation selection, each element is carefully put together to achieve meaningful outcomes.

In 2017/2018, we committed S\$19.7 million to 47 programmes in five focus areas. Discover how community leaders and participants are engaged in our programmes.

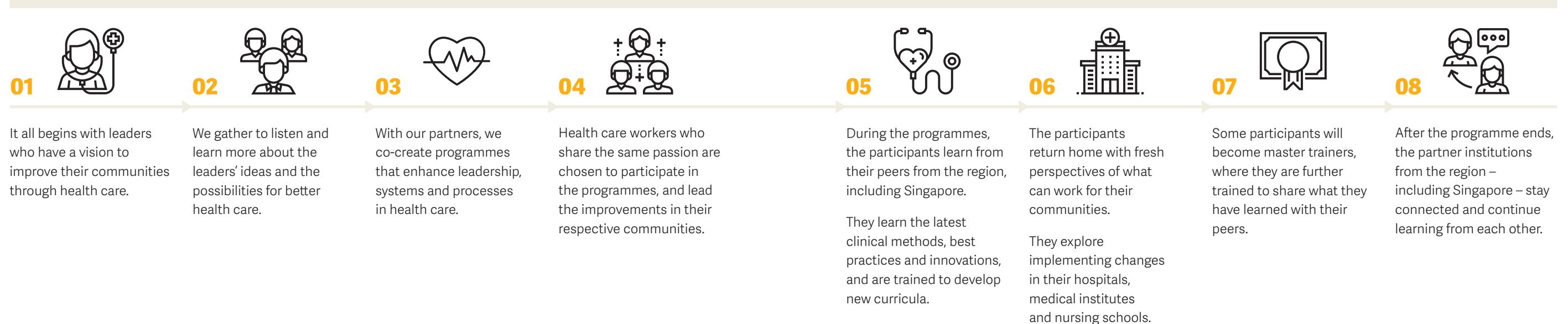
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2017/2018 AT A GLANCE



Health Care

Health care is fundamental to the economic and social growth of any community. Here is how we support the development of health care capabilities across communities.



2017/2018 Programme Highlights

Nursing Management

Nurses are at the forefront of patient care. Our programmes develop their managerial, pedagogical and clinical skills to keep pace with this ever-evolving industry.

CHINA

- Equipping nurses with enhanced nursing management capabilities to meet health care needs in Beijing, Hebei and Tianjin
- **630** health care workers
- **800** people will benefit from sharing sessions by our participants

PHILIPPINES

- Equipping nurses with managerial, pedagogical and clinical skills to meet the country's changing demands for nursing care
- **100** health care workers
- **300** people will benefit from sharing sessions by our participants



Health Care Management

Good leadership drives quality patient care. We support programmes to empower people to lead hospitals and public health care systems effectively.

CAMBODIA

- Equipping leaders to develop quality intensive care units in leading hospitals and implement best practices and guidelines
- **80** specialists
- **80** people will benefit from sharing sessions by our participants

SRI LANKA

- Equipping leaders in management, clinical quality and patient safety to enhance quality assurance systems
- **260** leaders and specialists
- **500** people will benefit from sharing sessions by our participants



▲ **TOP TO BOTTOM:**
 Nurses from the Philippines in an oncology class at Nanyang Polytechnic, Singapore
 Nurses from China in a workshop hosted by Singapore Health Services
 Hands-on learning is a significant aspect of the health care programmes that we support

Public Health Care

Public health programmes promote healthy communities in two ways: by raising awareness of good practices and enhancing public health management.

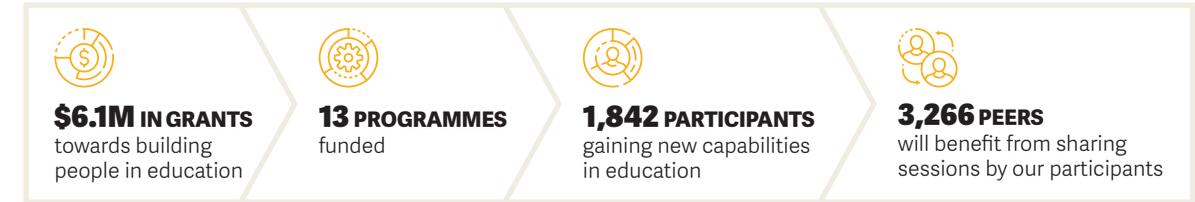
VIET NAM

- Equipping leaders and specialists to develop capabilities in Occupational Health and Safety in hospitals and workplaces, create an integrated workplace safety and health management system and nurture public health leadership
- **310** leaders and specialists
- **400** people will benefit from sharing sessions by our participants



Education opens doors to knowledge and skills and helps communities to grow. Here is how we support quality educators and innovative education that can nurture students for the future economy.

2017/2018 AT A GLANCE



Education

- 01** Skills and learning must always keep up with the demands of this fast-changing world.
Motivated and inspired educational leaders join us on a journey to prepare students to become next-generation innovators, who can meet industry needs.
- 02** We gather to listen and learn more from the leaders. Together, we discuss the ways in which we can improve standards in education, training and innovation in their communities.
- 03** With our partners, we co-create programmes that enhance educational leadership, skills, frameworks and curricula.
- 04** Educators who share the same passion are chosen to participate in the programmes, and then lead the improvements in their respective communities.
- 05** During the programmes, the participants learn from their peers from the region, including Singapore.
They learn to nurture innovative thinking in students, explore creative teaching methods, enhance curricula and get in touch with the latest innovations and standards in their industries.
- 06** The participants return home with fresh perspectives of what can work for their communities. They explore implementing change in their schools, educational institutes and training centres.
- 07** Some participants will become master trainers, where they are further trained to share what they have learned with their peers.
- 08** The programmes will end but the journey doesn't. The partner institutions from the region – including Singapore – stay connected and continue to keep in touch to improve education, training and innovation.

2017/2018 Programme Highlights

Technical and Vocational Education and Training (TVET)

TVET builds a dynamic workforce that meets industry needs and contributes to economic growth. TVET programmes come in various forms, but all of them enhance pedagogy, curriculum, knowledge and skills towards innovation.

CDIO participants from Chengdu, China, exploring Industry 4.0 technology, where automation and machines are linked to the Internet and IT



CDIO participants from Chengdu, China (left), and Mongolia (right) engaging in workshops

Conceive-Design-Implement-Operate (CDIO)

The CDIO initiative is an international educational framework that nurtures next-generation engineers by immersing them in real-world environments. Our participants are trained to tap CDIO to enhance their students' learning and raise standards in education, specifically in engineering.

CHINA

- First CDIO initiative in Chengdu, Sichuan, to empower young engineers
- **120** educators from 3 universities
- **100** people will benefit from sharing sessions by our participants

MONGOLIA

- An advanced CDIO initiative to enhance pedagogy and curriculum
- **185** educators from 6 universities
- **100** people will benefit from sharing sessions by our participants

PHILIPPINES

- An advanced CDIO initiative to enhance pedagogy and curriculum
- **270** educators from 16 universities
- **100** people will benefit from sharing sessions by our participants

Entrepreneurship with Design Thinking

Design Thinking dissects entrepreneurship into actionable steps that people can adopt and use in their innovation processes. Our participants are educators, trainers and officials, who tap Design Thinking to raise TVET standards in vocational institutions.

THAILAND

- The country aims for a more innovation-driven economy, where Design Thinking towards entrepreneurship and creativity will be integral
- **80** leaders and specialists
- **240** people will benefit from sharing sessions by our participants



▲ Participants from Odisha, India, at Singapore's Institute of Technical Education

TVET

We continue to support various TVET programmes, which are a critical component of a country's education system. Our participants upgrade their teaching skills and learn more about the latest industry innovations to deliver TVET education effectively to their students.

INDIA

- Leaders will raise standards of TVET in Odisha to empower the skills of youths – who make up 33% of the state's population – and prepare them for the economy
- **100** TVET leaders
- **300** people will benefit from sharing sessions by our participants
- Find out more on page 23

INDONESIA

- Educators will enhance TVET in Indonesia – in the areas of machinery engineering, electricity utilisation installation and industrial automation engineering – to prepare students for a knowledge-based economy
- **100** TVET leaders and specialists
- **300** people will benefit from sharing sessions by our participants

MYANMAR

- The Myanmar National Skills Standards Authority aims to raise the standard of skills training and inspire confidence and trust in industries
- **100** officials aim to develop a national TVET Quality Assurance Framework
- **120** people will benefit from sharing sessions by our participants

SOUTHEAST ASIA

- The Southeast Asian Ministers of Education Organisation Regional Centre for Vocational and Technical Education and Training aims to upgrade the skills of those in the hospitality, food and beverage and automotive engineering sectors
- **90** TVET specialists
- **270** people will benefit from sharing sessions by our participants

Digital Economy Skills

As the global digital economy becomes more important than ever, the need to constantly keep up with trends and technologies and stay relevant is critical.

INDONESIA

Indonesia aims to be one of the largest digital economies by 2020. This series of programmes for educators and officials will strengthen the country's digital ecosystem in two key areas. Find out more on page 14.

- The Digital Economy Skills programme equips educators to enhance their IT curricula
- **65** educators from various polytechnics and universities
 - **90** people will benefit from sharing sessions by our participants

- The integrated E-Commerce Logistics Skills programme equips specialists and officials to develop a cohesive e-commerce roadmap for Indonesia and implement it effectively
- **120** specialists from 5 polytechnics and **100** officials
 - **150** people will benefit from sharing sessions by our participants

▼ Educators from Indonesia and Singapore exchanging ideas on e-commerce logistics





Participants from the Philippines discussing STEM pedagogies with their Singapore counterparts

Science, Technology, Engineering and Mathematics (STEM)

STEM education trains students to solve real-life issues with an inter-disciplinary and applied approach. Our participants are educators and officials who are trained to plan and implement STEM curricula.

PHILIPPINES

- The country is integrating 21st century skills – through STEM curricula – to nurture innovative students and prepare them for tertiary education
- **142** specialists are being equipped with STEM education capabilities
- **426** people will benefit from sharing sessions by our participants
- Find out more on page 20

University Leadership

Since 2012, we have been supporting the Programme for Leaders in University Management (PLUM). Through PLUM, university leaders from Southeast Asia sharpen their leadership skills and strengthen their networks to enhance higher education in the region.

SOUTHEAST ASIA

- PLUM 2018/2019 covers a wide range of topics, including: leadership; governance; and growing universities through digitally-enhanced education, internationalisation and entrepreneurship
- **60** leaders from 10 universities in the region
- **300** people will benefit from sharing sessions by our participants

Educational Leadership

We support networks of schools in enhancing their educators' skills and the quality of education. Our participants are trained in specific skills, based on the needs of the particular region.

INDONESIA

- In East Java and Yogyakarta, we are supporting the Muhammadiyah network of schools, with educators being trained in leadership, English language proficiency, instructional mastery and info-communication technology
- **410** educators
- **820** people will benefit from sharing sessions by our participants

2017/2018 AT A GLANCE



Building Bridges

The world comprises communities of diverse languages and cultures. Here is how we support greater understanding and friendships among different peoples.



2017/2018 Programme Highlights

Student Leaders Exchange

Young leaders from polytechnics, technical institutes and universities in Asia get to develop connections and participate in cross-border community projects. On their journeys, they cultivate an understanding of diverse cultures and are empowered to become global citizens.

Student leaders exploring Singapore during their LEaRN programme



Leadership Enrichment and Regional Networking (LEaRN)

We partner with four universities in Singapore to equip undergraduates from the region for the future through leadership skills, academic studies, community service learning, internships and cultural networking.

ASIA

- The 2018 edition commemorated Singapore's ASEAN chairmanship and focused on connecting young Asian leaders
- **200** youths



Participants of the STEP Aviation Forum at Singapore Airshow 2018

Specialists' Community Action and Leadership Exchange (SCALE)

In collaboration with five polytechnics in Singapore, we empower student leaders from the region to apply their skills in community service projects.

ASIA

- The 2018 edition nurtured the students' leadership capabilities through community service projects and allowed them to better understand the issues facing Asia
- **840** student leaders

STEP Aviation Forum 2018

This new forum engaged undergraduates from across the region with the landscape, developments and challenges of the aviation industry. It also enabled them to network with industry experts and form friendships with student leaders from different countries.

ASIA

- **50** undergraduates
- Find out more on page 18



▲ Leaders from Asia coming together to learn and exchange ideas during a study visit

Leaders Network

We sustain deep connections with leaders from the region through Asia Leaders Connect, a platform for meaningful networking and discussions on issues facing the public sector in Asia.

ASIA

- In 2017, the two-day Asia Leaders Connect forum covered topics such as regional geopolitics, governance, public administration and global issues affecting Asia
- **30** leaders from partner organisations

Asia Journalism Fellowship

An annual platform for mid-career journalists from the region to engage in professional and cultural exchange through workshops, discussions and dialogues.

ASIA

- The 2017 edition of the Asia Journalism Fellowship marks the ninth year that we are supporting the Fellowship, which focused on emerging media trends and issues
- **16** journalists
- Find out more on page 22

▼ Journalists from Asia gathering to discuss media trends, including diversity in reporting, online journalism and the rise of fake news

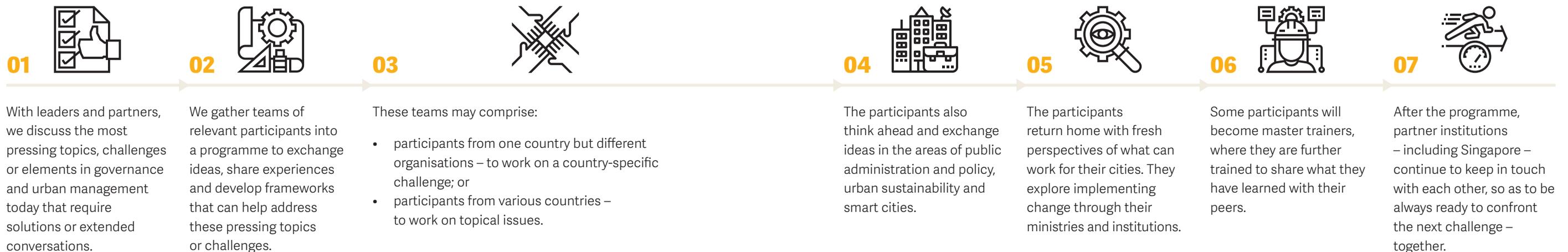


2017/2018 AT A GLANCE



Building Institutions

As hubs of economic development and growth, cities need to be planned and governed well. Here is how we support programmes that promote sustainable economic and urban development and strengthen public administration.



2017/2018 Programme Highlights

Urban Management

Cities are hubs of economic and social development. We support programmes that promote learning and understanding among policy-makers and city-planners on sustainable and liveable cities.

INDIA

- Equipping officials to develop an integrated, multimodal public transport system roadmap for Pune, which has been identified as one of 100 Smart Cities in India
- **100** officials
- **50** people will benefit from sharing sessions by our participants

Officials from Pune, Maharashtra, India, exploring the public transport system in Singapore

PHILIPPINES

- Equipping specialists to develop strategies in sustainable tourism and hospitality development for Cebu's booming tourism industry
- **120** leaders and specialists
- **100** people will benefit from sharing sessions by our participants



Hospitality specialists from Lao PDR learning more about front office operations

LAO PDR

- Equipping specialists in the areas of housekeeping, front office and restaurant operations to strengthen the hospitality and tourism industry, which plays an important role in the country's economy
- **60** hospitality specialists
- **180** people will benefit from sharing sessions by our participants

Tourism and hospitality specialists from Lao PDR discussing industry trends and best practices

ASIA

- The three-day TFIIntl@10 Asia Urban Governance Leaders Forum 2017 saw leaders and specialists from the region share knowledge and strategies on leadership and management to advance urban governance in Asia
- **100** people will benefit from sharing sessions by our participants

Urban specialists from Asia gathering in Singapore to exchange ideas on urban governance and management



Public Administration

Public institutions lead the efforts in economic, social and cultural development in a community. We support programmes that enable policy leaders and public service officials to strengthen their policy making and implementation work for their communities.



LEFT TO RIGHT:
Trainers from Singapore's Civil Service College sharing public administration frameworks with officials from the Palestinian Territories
Leaders from the Philippines working on sustainable tourism plans for Cebu

CAMBODIA

- Equipping specialists in enhancing the delivery of public services to support the country's public administration reform plans
- **150** specialists
- **210** people will benefit from sharing sessions by our participants

CHINA

- Suzhou and Singapore are co-learning in the areas of citizen-centric governance, policy innovation, public engagement, community management and building grassroots organisations, social services and policies
- **120** senior officials
- **120** people will benefit from sharing sessions by our participants

INDONESIA

- Equipping specialists with logistics and strategy capabilities to develop a framework for the e-commerce logistics industry
- **100** specialists
- **50** people will benefit from sharing sessions by our participants
- Find out more on page 14

JORDAN AND THE PALESTINIAN TERRITORIES

- Equipping officials with best practices, frameworks and tools in leadership, governance, public administration and public service delivery to increase productivity and effectiveness in the civil service
- **125** officials
- **250** people will benefit from sharing sessions by our participants

MALAYSIA

- Equipping specialists in sustainable development and green technologies to enhance the country's Energy Efficiency Vehicle policy
- **60** specialists
- **30** people will benefit from sharing sessions by our participants

SRI LANKA

- Equipping officials with public service delivery and change management capabilities to enhance the country's public service
- **150** officials
- **150** people will benefit from sharing sessions by our participants

VIET NAM

- Equipping officials with principles and tools in governance and public administration to develop action plans for Viet Nam's public sector
- **102** officials
- **306** people will benefit from sharing sessions by our participants

ASIA

- The Temasek Foundation International Leaders in Economic Development programme focuses on economic development strategies and how government, institutions and leaders can support and sustain economic growth
- **64** senior officials
- **192** people will benefit from sharing sessions by our participants

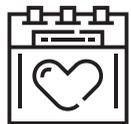
2017/2018 AT A GLANCE



Rebuilding Lives

We are committed to supporting communities affected by natural disasters through disaster preparedness programmes and post-disaster efforts in rebuilding lives and livelihoods.

01



Our focus is on longer-term assistance to communities prone to natural disasters.

02



The first type of longer-term assistance is disaster preparedness. This means preparing communities to better cope in the face of a natural disaster.

In this area, we support programmes that:

- facilitate good construction practices and strengthen buildings;
- enhance the capabilities of emergency care departments; and
- equip health care workers, hospitals and systems with best practices.

03



The second type of longer-term assistance is post-disaster recovery. This means providing support to communities that help them rebuild their lives and livelihoods in a sustainable manner.

In this area, we support programmes that improve the mental well-being of those affected by disasters.

2017/2018 Highlights

Post-Disaster Recovery

We provide resources to communities that have been affected by natural disasters.

INDONESIA

- We delivered face masks and ventilators to rescue and aid workers involved in relief aid in communities affected by the Mount Agung and Mount Sinabung eruptions in February 2018
- **16,301** face masks
- **688** ventilators



Masks being used by rescue and aid workers in Indonesia



The AIR+ Smart Mask, a model developed in Singapore, allows for an attachable micro ventilator for enhanced protection against pollution and viruses

Future Shapers

These individuals began with a passion for their own fields. Today, they aspire to create positive change in their communities. Discover the stories of our programme participants here.

A HEART FOR CANCER PATIENTS

Sharon R. Medina, 40, Philippines

It was not love at first sight for Sharon R. Medina. Nursing only captured her heart when she became a part of the medical oncology unit at the National Kidney and Transplant Institute in Quezon City, Philippines, 15 years ago.

"There is satisfaction in witnessing patients complete their treatment," she says. "I get to see the hope in their eyes. Even if they can't be cured, I can still assist them in end-of-life care. Oncology has given me a different meaning in life."

Sharon has since furthered her studies in oncology. In 2018, she flew to Singapore for an oncology programme held at Nanyang Polytechnic's School of Health Sciences (Nursing), which was supported by Temasek Foundation International.

In the programme, Sharon discovered how health care systems can benefit from detailed documentation and standardisation, which she hopes to implement in her hospital. These practices are especially important in oncology, where patients receive long term treatment.

Sharon explains that documentation creates continuity and enhances the long term and future care of patients; meanwhile, standardisation improves health care quality and builds trust between patient and health care workers.

Indeed, it is the relationship with her patients that Sharon treasures the most in her line of work. "I gain confidence in both my patients and myself when I see their health improve," she says. "Some of them have also become my friends!"



"I gain confidence in both my patients and myself when I see their health improve. Some of them have also become my friends!"

ON CLOUD NINE

Muhamad Iskandar bin Mohamad Kusnan, 19, Singapore

For Muhamad Iskandar bin Mohamad Kusnan, wanting to be an F-16 pilot is no airy dream.

The second-year aerospace electronics student at Singapore Polytechnic has been taking steps to reach his goal: he joined the Singapore Youth Flying Club at 13 and has received his licence to fly the Diamond DA40.

Muhamad Iskandar's passion for planes grew when his father took the young boy to Changi Airport every weekend. "We did that since I was three years old. We would watch the planes take off," he says. "Gradually, I knew that I wanted to be in the aviation industry."

In 2018, Muhamad Iskandar attended the STEP Aviation Forum, an initiative supported by Temasek Foundation International to gather like-minded youths from Asia and expose them to innovations and leaders in the industry.

The hope is that youths across the region can build friendships and gain support to continue pursuing their interests together.

Says Muhamad Iskandar: "The Forum not only presented the latest in aviation technology, it also allowed me to connect with friends from overseas, who share the same passion."



"The Forum not only presented the latest in aviation technology, it also allowed me to connect with friends from overseas, who share the same passion."

THE REAL WORLD IN THE CLASSROOM

Ping Sun, 39, China

Forever young – this would be Assistant Professor Ping Sun’s approach to life, where she enjoys teaching because it allows her to interact with youths. “I’m drawn to their energy. Young people are full of ideas. There is not a boring day in the classroom,” she says.

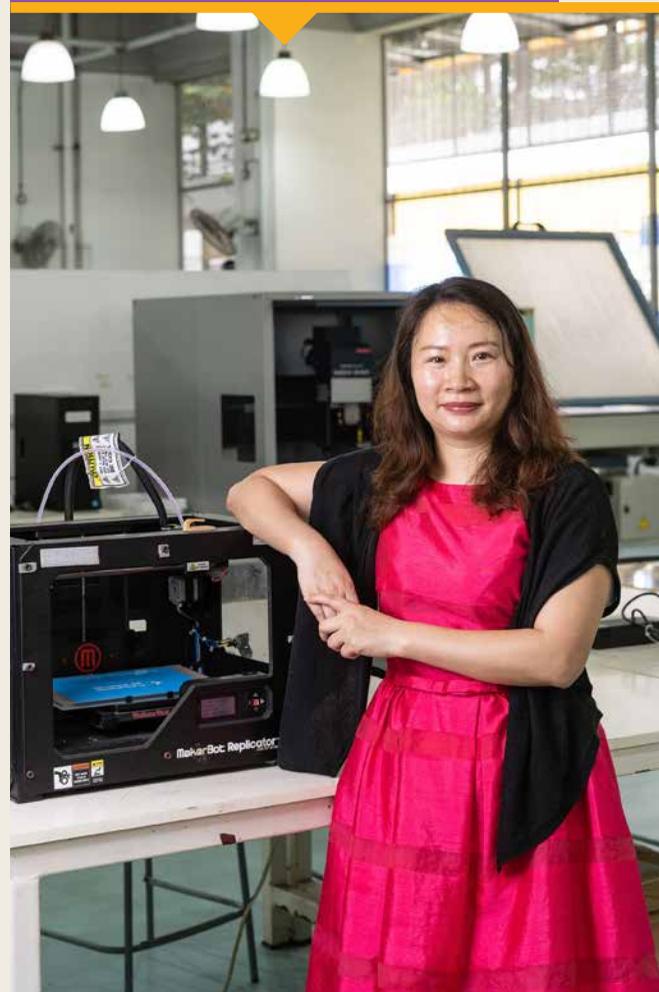
Professor Ping teaches electronic engineering at the Chengdu University of Information Technology in Sichuan, China. In her field, innovation and fast-changing technologies are buzzwords, and educators have to ensure students’ skills are up to date.

To keep pace with engineering education and innovations around the world, her university has been learning more about the internationally recognised Conceive-Design-Implement-Operate (CDIO) framework with support from Temasek Foundation International.

CDIO nurtures engineers that solve real-world problems and employ practical systems. Professor Ping says: “CDIO puts students in real-world scenarios, where they are trained to empathise. This means that they will also have to innovate relevant solutions that address the issues at hand.”

Professor Ping’s lessons have also been enlivened by CDIO’s focus on active learning. The framework takes her back to the heart of teaching: the dynamics between teacher and student. “By encouraging more interactions in the classroom, CDIO improves the communication between educators and students. That is what matters too,” she says.

“By encouraging more interactions in the classroom, CDIO improves the communication between educators and students.”



PASSIONATE ABOUT HELPING

Somphamith Soupanya, 29, Lao PDR

“I like helping people,” says Somphamith Soupanya from Lao PDR. “I discovered that I could turn my passion into a career in the hospitality industry.”

Somphamith cut his teeth in the industry when he worked at the front office of a hotel. There, he experienced a sense of purpose helping people and bringing joy to them.

Soon, he wanted to infect others with his passion too. This led him to join Lao PDR’s Ministry of Information, Culture and Tourism as a hospitality and tourism training officer at the Institute of Mass Media, Culture and Tourism.

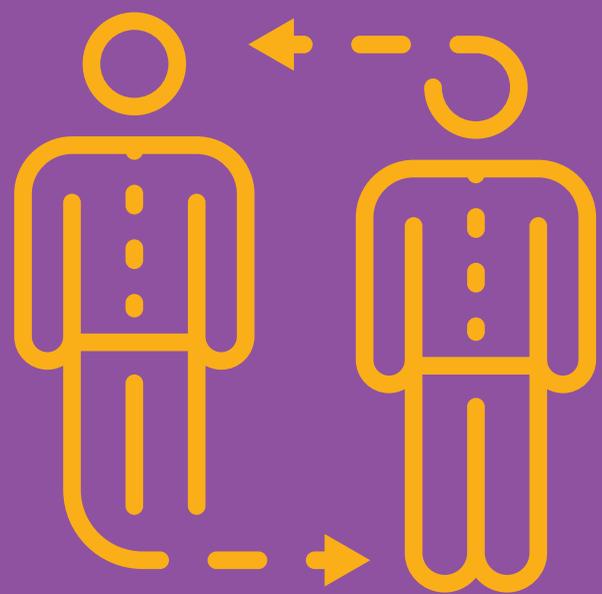
In 2018, Somphamith was one of many participants from Lao PDR who was selected to attend a hospitality and tourism programme organised by Singapore’s ITE Education Services and supported by Temasek Foundation International. The programme enhances the hospitality skills of specialists, so that they can strengthen the service delivery of their institutions.

“We’re professionalising Lao PDR’s hospitality even more, so that the image of hospitality staff also improves and more people will be drawn to this exciting industry.”

During the programme, Somphamith was thrilled to learn about Singapore’s Go-the-Extra-Mile Service (GEMS) concept. “It deals with a very fundamental thing: the mindset of service staff,” says Somphamith. “It also fits with my belief in helping people: GEMS is all about creating positive customer experiences.”

Back in Lao PDR, Somphamith will carry out mobile training. He will visit training centres across various provinces in Lao PDR and equip others with his new skills. “The trainers will, in turn, train others,” he says. “We’re professionalising Lao PDR’s hospitality even more, so that the image of hospitality staff also improves and more people will be drawn to this exciting industry.”





Grounded in Ownership, Outcomes, Partnerships

We work closely with host communities and content partners: together, we define what is needed, and then co-develop and co-implement programmes that are relevant, meaningful and well-implemented.

Our partnerships do not end when our programmes end. We continue to connect with partners, leaders and participants, where we stay updated on new developments and explore potential opportunities with one another. This builds strong and purposeful networks.

In 2017/2018, we kept in touch with leaders and participants from past programmes through gatherings and social media.



Staying Connected

60



Our List of Partners

62

Staying Connected

To date, over 38,000 people have participated in programmes supported by Temasek Foundation International.

After the programmes end, we sustain the networks formed among participants by engaging them through social media and gatherings in various cities across Asia.

We also keep in touch with leaders from our partner organisations, who play an important role in ensuring the success of our programmes and partnerships.

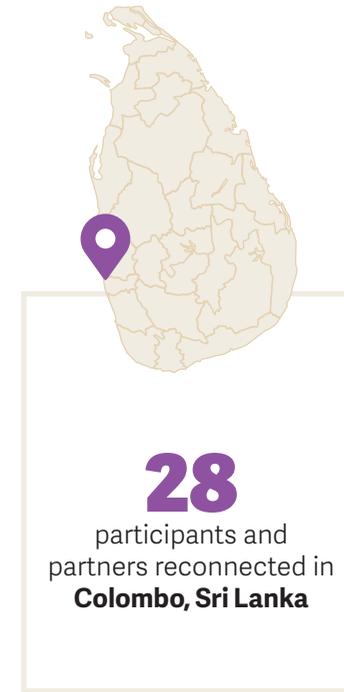
Their vision, support and involvement pave the way for us to achieve positive impact in communities together.



Our participants in Sichuan Province include leaders and educators from universities and technical and vocational institutes; nursing professionals from hospitals; and master trainers from the university engineering faculty and local builders.



These leaders were from our partner organisations such as key ministries and public sector organisations in the Philippines. We discussed developments among one another and explored potential opportunities for new programmes.



To date, we have supported **13** programmes in Sri Lanka, primarily in Technical and Vocational Education and Training; hospital and nursing management; urban management; and public sector leadership.



Close to **3,700** individuals in Thailand have participated in our programmes and have extended their learning by sharing knowledge and experiences with over **21,000** peers. Together, they form a strong network of professionals impacting change in their organisations and communities.

LEFT TO RIGHT:

Reconnecting with participants and partners at gatherings held in China, the Philippines, Sri Lanka and Thailand



Our List of Partners

HEALTH CARE

► NURSING MANAGEMENT

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE HEALTH SERVICES NURSING MANAGEMENT PROGRAMME IN BEIJING, TIANJIN AND HEBEI, CHINA

Main Partners:

Beijing Anzhen National Hospital, China
Tianjin Municipality Health Bureau, China
Tianjin First Center Hospital, China
Singapore Health Services

Implementing Partners: (China)

Airport General Hospital of Tianjin Medical University
Bethune International Peace Hospital
Chinese Academy of Medical Sciences
Blood Disease hospital
Eye Hospital of Tianjin Medical University
Hebei Medical University First Hospital
Hebei Medical University Fourth Hospital
Hebei Medical University Second Hospital
Hebei Medical University Third Hospital
Hebei Provincial Chest Hospital
Hebei Provincial Children's Hospital
Hebei Provincial Hospital
Hebei Provincial Nursing Society
Hebei Provincial People's Hospital
People's Liberation Army 464 Hospital
Second People's Hospital of Tianjin
Shijiazhuang First Hospital
Sixth People's Hospital of Hebei Province
TEDA International Cardiovascular Hospital
Tianjin Anding Hospital
Tianjin Baodi District People's Hospital
Tianjin Beichen District Chinese Medicine Hospital
Tianjin Central Obstetrics and Gynaecology Hospital
Tianjin Chest Hospital
Tianjin Children's Hospital
Tianjin Fifth Central Hospital
Tianjin Fourth Central Hospital
Tianjin Haihe Hospital

Tianjin Hospital
Tianjin Huanhu Hospital
Tianjin Jinghai District Hospital
Tianjin Medical University Cancer Hospital
Tianjin Medical University Eco-city Hospital
Tianjin Medical University General Hospital
Tianjin Nankai Hospital
Tianjin Ninghe District Hospital
Tianjin Occupational Disease Prevention Hospital
Tianjin People's Hospital
Tianjin Stomatological Hospital
Tianjin TEDA Hospital
Tianjin Third Central Hospital
Tianjin Traditional Chinese Medicine University
Second Affiliated Hospital
Wuqing District Chinese Medicine Hospital

TEMASEK FOUNDATION INTERNATIONAL – NANYANG POLYTECHNIC INTERNATIONAL NURSING CAPABILITY PROGRAMME IN THE PHILIPPINES

Main Partners:

Department of Health, Philippines
Nanyang Polytechnic International, Singapore

Implementing Partners: (Philippines)

Batangas Medical Center
Baguio General Hospital and Medical Center
Bicol Medical Center
Cotabato Regional Medical Center
Caraga Regional Hospital
Corazon Locsin Montelibano
Memorial Medical Center
Dr. Jose Fabella Memorial Hospital
East Avenue Medical Center
Eastern Visayas Regional Medical Center
Jose R. Reyes Memorial Medical Center
Lung Center of the Philippines
Mariano Marcos Memorial Hospital
and Medical Center

National Center for Mental Health
National Children's Hospital
National Kidney and Transplant Institute
Northern Mindanao Medical Center
Paulino J. Garcia Memorial Research
and Medical Center
Philippine Children's Medical Center
Philippine Heart Center
Philippine Orthopedic Center
San Lazaro Hospital
Southern Philippines Medical Center
Vicente Sotto Memorial Medical Center
Zamboanga City Medical Center

TEMASEK FOUNDATION INTERNATIONAL – TAN TOCK SENG HOSPITAL HEALTH CARE PROGRAMME IN CAMBODIA

Main Partners:

Ministry of Health, Cambodia
Tan Tock Seng Hospital, Singapore

Implementing Partners: (Cambodia)

Calmette Hospital
Khmer-Soviet Friendship Hospital
Preah Kossamak Hospital

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE HEALTH SERVICES QUALITY ASSURANCE IN HEALTH CARE PROGRAMME IN SRI LANKA

Main Partners:

Ministry of Health, Nutrition and Indigenous
Medicine,
Sri Lanka Singapore Health Services

Implementing Partners: (Sri Lanka)

Anuradhapura Teaching Hospital
Apeksha Hospital Maharagama
Base Hospital Akkaraipattu

Base Hospital Awissawella
Base Hospital Balangoda
Base Hospital Chavakachcheri
Base Hospital Colombo East
Base Hospital Dehiattakandya
Base Hospital Deniyaya
Base Hospital Dickoya
Base Hospital Diyatalawa
Base Hospital Elpitiya
Base Hospital Eravur
Base Hospital Homagama
Base Hospital Horana
Base Hospital Kahawatta
Base Hospital Kalawana
Base Hospital Kalawanchikudi
Base Hospital Kalmunai North
Base Hospital Kalmunai South
Base Hospital Kamburupitiya
Base Hospital Kanthalai
Base Hospital Karawanella
Base Hospital Kattankudi
Base Hospital Kinniya
Base Hospital Kiribathgoda
Base Hospital Kuliyapitiya
Base Hospital Mahaoya
Base Hospital Mahiyangana
Base Hospital Marawila
Base Hospital Mawanella
Base Hospital Mulangavil
Base Hospital Muthur
Base Hospital Nikaweratiya
Base Hospital Nintavur
Base Hospital Padaviya
Base Hospital Panadura
Base Hospital Pimbura
Base Hospital Point Pedro
Base Hospital Pottuvil
Base Hospital Puttalam
Base Hospital Rikillagaskada
Base Hospital Siyambalanduwa

HEALTH CARE

► NURSING MANAGEMENT

Implementing Partners: (Sri Lanka) - Cont'd

Base Hospital Tangalle
 Base Hospital Teldeniya
 Base Hospital Telippalai
 Base Hospital Thambuttegama
 Base Hospital Thirukkovil
 Base Hospital Udugama
 Base Hospital Warakapala
 Base Hospital Welimada
 Batticaloa Teaching Hospital
 Castle Street Hospital for Women
 District General Hospital Chilaw
 District General Hospital Embilipitiya
 District General Hospital Gampaha
 District General Hospital Hambantota
 District General Hospital Kalutara
 District General Hospital Kegalle
 District General Hospital Mannar
 District General Hospital Matara
 District General Hospital Nawalapitiya
 District General Hospital Nuwara Eliya
 District General Hospital Polonnaruwa
 District General Hospital Vavuniya
 Institute of Oral Health Maharagama
 Jaffna Teaching Hospital
 Kandy Teaching Hospital
 Karapitiya Teaching Hospital
 Kilinochchi District Hospital
 Lady Ridgeway Hospital for Children
 Mahamodara Teaching Hospital
 National Cancer Institute of Sri Lanka
 National Dental Teaching Hospital
 National Eye Hospital of Sri Lanka
 National Hospital for Respiratory Diseases
 National Hospital of Sri Lanka
 National Institute of Mental Health
 Peradeniya Teaching Hospital
 Provincial General Hospital Kurunegala
 Provincial General Hospital Ratnapura
 Sri Jayewardenepura General Hospital

► PUBLIC HEALTH CARE

TEMASEK FOUNDATION INTERNATIONAL – NATIONAL UNIVERSITY OF SINGAPORE (SAW SWEE HOCK SCHOOL OF PUBLIC HEALTH) PUBLIC HEALTH PROGRAMME IN VIET NAM

Main Partners:

Health Environment Management Agency, Viet Nam
 National University of Singapore - Saw Swee Hock
 School of Public Health

Implementing Partners: (Viet Nam)

Ba Ria Vung Tau Preventive Health Center
 Binh Dinh Preventive Health Center
 Binh Thuan Preventive Health Center
 Ca Mau Preventive Health Center
 Center for Labor and Environmental
 Health Protection of Binh Duong
 Center for Labor and Environmental
 Health Protection of Can Tho
 Center for Labor and Environmental
 Health Protection of Dong Nai
 Center for Labor and Environmental
 Health Protection of Kien Giang
 Dak Lak Preventive Health Center
 Hai Duong General Hospital
 Hanoi Medical University
 Hanoi Preventive Health Center
 Hoa Binh Preventive Health Center
 Hung Yen Preventive Health Center
 Khanh Hoa Preventive Health Center
 Lam Dong Preventive Health Center
 Lang Son Center for Disease Control
 Lao Cai Center for Disease Control
 National Institute of Hematology
 and Blood Transfusion
 National Institute of Occupational and
 Environmental Health
 National Otorhinolaryngology Hospital of Vietnam
 Nghe An Preventive Health Center
 Nha Trang Pasteur Institute, Khanh Hoa
 Ninh Binh General Hospital
 Ninh Thuan Center for Disease Control
 Phu Tho Preventive Health Center

Phu Yen Preventive Health Center
 Quang Nam Preventive Health Center
 Quang Ninh General Hospital
 Rubber Medical Center, Ba Ria Vung Tau
 Tay Nguyen Institute of Hygiene and
 Epidemiology, Dak Lak
 Tay Ninh Preventive Health Center
 Thai Binh General Hospital
 Tien Giang Preventive Health Center
 Tra Vinh Center for Disease Control
 Vietnam – Germany Hospital
 Vietnam – Sweden Hospital
 Vinh Long Preventive Health Center

EDUCATION

► TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE POLYTECHNIC CONCEIVE-DESIGN- IMPLEMENT-OPERATE (CDIO) PROGRAMME IN SICHUAN PROVINCE, CHINA

Main Partners:

Education Department of Sichuan Province, China
 Singapore Polytechnic

Implementing Partners: (China)

Aviation College of University of Electronic Science
 and Technology of China
 Chengdu College of University of Electronic Science
 and Technology of China
 Chengdu University of Information Technology
 Institute of Optoelectronic Technology
 XiHua University

TEMASEK FOUNDATION INTERNATIONAL – ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) PROGRAMME IN ODISHA, INDIA

Main Partners:

Odisha Skill Development Authority, India
 ITE Education Services, Singapore

Implementing Partners: (India)

Biju Patnaik Institute for Training of Trainers, Talcher
 Directorate of Technical Education and Training
 Gandhamardan Industrial Training Institute Bolangir
 Gopabandhu Industrial Training Institute Ambaguda
 Gopabandhu Industrial Training Institute Anbauda
 Industrial Training Institute Anandpur
 Industrial Training Institute Balasore
 Industrial Training Institute Barbil
 Industrial Training Institute Barkote
 Industrial Training Institute Berhampur
 Industrial Training Institute Bhawanipatna
 Industrial Training Institute Bheden
 Industrial Training Institute Bhubaneswar
 Industrial Training Institute Bolangir
 Industrial Training Institute Boudh

EDUCATION

► TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

Implementing Partners: (India) - Cont'd

Industrial Training Institute Chandahandi
 Industrial Training Institute Chandragiri
 Industrial Training Institute Chhatrapur
 Industrial Training Institute Cuttack
 Industrial Training Institute Dhenkanal
 Industrial Training Institute Gajabahal
 Industrial Training Institute Gumma
 Industrial Training Institute Hinjilcutt
 Industrial Training Institute Hirakud
 Industrial Training Institute Jaipur
 Industrial Training Institute Jharsuguda
 Industrial Training Institute Khariar
 Industrial Training Institute Khariar Road
 Industrial Training Institute Kotpad
 Industrial Training Institute Laxmipur
 Industrial Training Institute Malkangiri
 Industrial Training Institute Mathili
 Industrial Training Institute Patangi
 Industrial Training Institute Phulbani
 Industrial Training Institute Puri
 Industrial Training Institute Raigada, Gajapati
 Industrial Training Institute Raighar
 Industrial Training Institute Raigharh Nabarangapur
 Industrial Training Institute Rasanpur
 Industrial Training Institute Rayagada
 Industrial Training Institute Rayagarh
 Industrial Training Institute Rourkela
 Industrial Training Institute Sonepur
 Industrial Training Institute Takatpur
 Industrial Training Institute Talcher
 Industrial Training Institute Umakote
 Model Industrial Training Institute Cuttack
 Purna Chandra Industrial Training Institute Baripada
 Sector Council of Technical Education & Vocational Training
 Skill Development and Technical Education Department
 Special Industrial Training Institute for PWD
 State Institute of Plumbing Technology Pattamundai
 Technical Training Institute Takatpur

TEMASEK FOUNDATION INTERNATIONAL – ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) PROGRAMME IN INDONESIA

Main Partners:

Ministry of Industry, Indonesia
 ITE Education Services, Singapore

Implementing Partners: (Indonesia)

Sekolah Menengah Kejuruan Islam Hang Tuah Batam
 Sekolah Menengah Kejuruan Kosgoro 1 Padang
 Sekolah Menengah Kejuruan Mahardika Karang Ploso
 Sekolah Menengah Kejuruan Negeri 1 Al Mubarkeya Ingin Jaya
 Sekolah Menengah Kejuruan Negeri 1 Batam
 Sekolah Menengah Kejuruan Negeri 2 Binjai
 Sekolah Menengah Kejuruan Negeri 1 Cerme Gresik
 Sekolah Menengah Kejuruan Negeri 1 Cipenduy Subang
 Sekolah Menengah Kejuruan Negeri 3 Dumai
 Sekolah Menengah Kejuruan Negeri 7 Malang
 Sekolah Menengah Kejuruan Negeri 11 Malang
 Sekolah Menengah Kejuruan Negeri 1 Pariaman
 Sekolah Menengah Kejuruan Negeri 1 Ponjong
 Sekolah Menengah Kejuruan Negeri 1 Rawamerta
 Sekolah Menengah Kejuruan Negeri 1 Setu Bekasi
 Sekolah Menengah Kejuruan Negeri 2 Surakarta
 Sekolah Menengah Kejuruan Negeri 1 Tanjung Morawa
 Sekolah Menengah Kejuruan Negeri 3 Yogyakarta
 Sekolah Menengah Kejuruan NU Ampera
 Sekolah Menengah Kejuruan PGRI 1 Nganjuk
 Sekolah Menengah Kejuruan-SMTI Banda Aceh
 Sekolah Menengah Kejuruan SMTI Bandar Lampung
 Sekolah Menengah Kejuruan-SMTI Padang
 Sekolah Menengah Kejuruan Terpadu Al-Htiihad
 Sekolah Menengah Kejuruan Taruna Bangsa Kota Bekasi

TEMASEK FOUNDATION INTERNATIONAL – REPUBLIC POLYTECHNIC TECHNICAL EDUCATION IN E-COMMERCE PROGRAMME IN INDONESIA

Main Partners:

Ministry of Research, Technology and Higher Education, Indonesia
 Republic Polytechnic, Singapore

Implementing Partners: (Indonesia)

Politeknik Elektronika Negeri Surabaya
 Politeknik Negeri Bandung
 Politeknik Negeri Batam
 Politeknik Negeri Jakarta
 Politeknik Negeri Malang
 Politeknik Pos Indonesia
 POS Logistics
 Sekolah Tinggi Manajemen Logistik Indonesia
 Yayasan Pendidikan Bakti Pos Indonesia

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE POLYTECHNIC TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) (DIGITAL ECONOMY SKILLS) PROGRAMME IN INDONESIA

Main Partners:

Ministry of Research, Technology and Higher Education, Indonesia
 Singapore Polytechnic

Implementing Partners: (Indonesia)

Politeknik Elektronika Negeri Surabaya
 Politeknik Manufaktur Bandung
 Politeknik Negeri Bandung
 Politeknik Negeri Batam
 Politeknik Negeri Batam
 Politeknik Negeri Bengkalis
 Politeknik Negeri Malang

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE POLYTECHNIC TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) CONCEIVE-DESIGN-IMPLEMENT-OPERATE (CDIO) ADVANCED ENGINEERING PROGRAMME IN MONGOLIA

Main Partners:

Ministry of Education, Culture and Science, Mongolia
 Singapore Polytechnic

Implementing Partners: (Mongolia)

Institute of Engineering Technology
 Law Enforcement University
 Mongolian National University of Education
 Mongolian State University of Arts and Culture
 Mongolian University of Life Sciences
 Mongolian University of Science and Technology
 National Council for Education Accreditation
 National Defence University of Mongolia
 National University of Mongolia
 School of University Darkhan
 Technological University Erdenet
 Tenger University

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE POLYTECHNIC TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) QUALITY ASSURANCE FRAMEWORK IN MYANMAR

Main Partners:

Union Ministry of Labour, Immigration and Population, Myanmar National Skill Standards Authority, Myanmar
 Union Ministry of Industry, Myanmar
 Singapore Polytechnic

Implementing Partners: (Myanmar)

Center for Vocational Training
 Department of Social Welfare
 Ministry of Agriculture Livestock Irrigation
 Ministry of Border Affairs

EDUCATION

► TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

Implementing Partners: (Myanmar) - Cont'd

Ministry of Communication
 Ministry of Construction
 Ministry of Education
 Ministry of Electricity and Energy
 Ministry of Health and Sports
 Ministry of Hotel and Tourism
 Ministry of Natural Resources and Environmental Conservation
 Ministry of Transport and Communication
 Myanmar Engineering Society
 Myanmar Private TVET Association
 Union of Myanmar Federation of Chambers of Commerce and Industry

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE POLYTECHNIC TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) CONCEIVE-DESIGN-IMPLEMENT-OPERATE (CDIO) ADVANCED ENGINEERING PROGRAMME IN THE PHILIPPINES

Main Partners:

Commission on Higher Education, Philippines
 Philippine Association of State Universities and Colleges
 Singapore Polytechnic

Implementing Partners: (Philippines)

Bataan Peninsula State University
 Batangas State University
 Bicol University
 Bulacan State University
 Cagayan State University
 Camarines Norte State College
 Camarines Sur Polytechnic College
 Caraga State University
 Cavite State University
 Cebu Normal University
 Cebu Technological University
 Don Mariano Marcos Memorial State University
 Eastern Visayas State University
 Guimaras State College

Ifugao State University
 Ilocos Sur Polytechnic State College
 Isabela State University
 Jose Rizal Memorial State University
 Laguna State Polytechnic University
 Mindanao University of Science and Technology
 Mindoro State College of Agriculture & Technology
 Neuva Vizcaya State University
 Northern Iloilo Polytechnic State College
 Nueva Ecija University of Science & Technology
 Nueva Vizcaya State University
 Pampanga State Agricultural University
 Philippine Normal University
 Samar State University
 Southern Leyte State University – College of Teachers Education
 Sulu State College
 University of Science and Technology of Southern Philippines
 University of Southeastern Philippines
 West Visayas State University
 Western Mindanao State University

TEMASEK FOUNDATION INTERNATIONAL – ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) CAPABILITY PROGRAMME IN THAILAND

Main Partners:

Ministry of Education, Thailand
 Office of Vocational Education Commission, Thailand
 ITE Education Services, Singapore

Implementing Partners: (Thailand)

Automotive Technology Industrial Technical College
 Banpaeow Industrial and Community College
 Chacheongsao Vocational College
 Chaiphaphum College of Agriculture and Technology
 Chantaburi Technical College
 Chiangmai Vocational College
 Chiya Industrial and Community College
 Chumporn Vocational College
 Khon Kaen Vocational College

Koh-kha Industrial and Community College
 Lamphun Technical College
 Langoo Industrial and Community College
 Leongnoktha Industrial and Community College
 Long Industrial and Community College
 Lopburi College of Agriculture and Technology
 Luangporkoonpurisuttho Technical College
 Mae Sarieng Industrial and Community College
 Minburi Technical College
 Nakhonrachasima Vocational College
 Nakhonsithammaratch Vocational College
 Nawamintrachinee Mae Hong Sorn Industrial and Community College
 Nong Khai Vocational College
 Petchburi Technical College
 Phang Nga Technical College
 Phayao Technical College
 Phra Nakhonsiyathaya
 Phuket Vocational College
 Pitsanuloke Technical College
 Prachuabkirikhan Technical College
 Ranong Technical College
 Rayong Technical College
 Sakaeo College of Agriculture and Technology
 Sakonnakorn Polytechnic College
 Sakonnakorn Technical College
 Singburi Vocational College
 Sisaket Technical College
 Songkhla Vocational College
 Southern Vocational Institute 3
 Sukhothai Vocational College
 Suratthani Vocational College
 Surin Polytechnic College
 Surin Vocational College
 Tak Technical College
 Thonburi Vocational College
 Udonthani Vocational College
 Uttaradit Technical College
 Wangkraikangwon Industrial and Community College

TEMASEK FOUNDATION INTERNATIONAL – ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) PROGRAMME IN SOUTHEAST ASIA

Main Partners:

SEAMEO VOCTECH, Brunei
 ITE Education Services, Singapore

Implementing Partners: (Brunei Darussalam)

Institute of Brunei Technical Education, Sultan Saiful Rijal Campus
 Ripas Secondary School
 Sekolah Menengah Sufri Bolkihah

Implementing Partners: (Cambodia)

National Polytechnic Institute of Cambodia
 Regional Polytechnic Institute Techno Sen Kampot
 Regional Polytechnic Institute Techno Sen Siem Reap

Implementing Partners: (Indonesia)

Sekolah Menengah Kejuruan Negeri 3 Banjarmasin
 Sekolah Menengah Kejuruan Negeri 3 Bengkulu
 Sekolah Menengah Kejuruan Negeri 4 Mataram
 State University Of Malang
 State University Of Padang
 State University Of Yogyakarta
 Trisakti School of Management
 Trisakti School of Tourism
 Trisakti School of Transportation Management

Implementing Partners: (Lao PDR)

Lao National Institute of Tourism and Hospitality
 Luang Prabang Technical-Vocational College
 Technical-Vocational College of Luang Prabang Province

Implementing Partners: (Malaysia)

Kolej Vokasional Dato Undang Haji Muhamad Sharip
 Kolej Vokasional Sungai Petani 2
 Kolej Vokasional Tanah Merah
 Politeknik Tuanku Syed Sirajuddin

EDUCATION

► TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

Implementing Partners: (Myanmar)

Singapore-Myanmar Vocational Training Institute

Implementing Partners: (Philippines)

(Department of Education) Batasan Hills

National High School

(TESDA) Lupon School Of Fisheries

(TESDA) New Lucena Polytechnic College

University Of San Carlos

Implementing Partners: (Thailand)

Eamla-or Vocational College

Phuket Vocational College

Rajamangala University of Technology Lanna

Rajamangala University Of Technology Phranakhon

Rajamangala University Of Technology Thanyaburi

Implementing Partners: (Timor Leste)

Sentru Treinamentu Vokasional

Juventude Comoro, Comoro- Dili

Implementing Partners: (Viet Nam)

Da Nang Tourism College

MoLISA Directorate of Vocational

Education & Training

Thu Duc College of Technology

► SCIENCE, TECHNOLOGY, ENGINEERING AND MATHEMATICS (STEM)

**TEMASEK FOUNDATION INTERNATIONAL –
NANYANG POLYTECHNIC INTERNATIONAL SCIENCE,
TECHNOLOGY, ENGINEERING AND MATHEMATICS
(STEM) PROGRAMME IN THE PHILIPPINES**

Main Partners:

Department of Science and Technology, Philippines

Department of Education, Philippines

Nanyang Polytechnic International, Singapore

Implementing Partners: (Philippines)

Bansud National High School

Bureau of Curriculum Development-

Central Office, Department of Education

Caraga Regional Science High School

Gusa Regional Science High School

Philippine Science High School System

Bicol Region Campus

Philippines Science High School System

Cagayan Valley Campus

Philippines Science High School System

Calabarzon Region Campus

Philippines Science High School System

Caraga Region Campus

Philippines Science High School System

Central Luzon Campus

Philippines Science High School System

Central Mindanao Campus

Philippines Science High School System

Central Visayas Campus

Philippines Science High School System

Cordillera Administrative Region Campus

Philippines Science High School System

Eastern Visayas Campus

Philippines Science High School System

Ilocos Region Campus

Philippines Science High School System

Main Campus

Philippines Science High School System

Mimaropa Campus

Philippines Science High School System

Soccsksargen Region Campus

► UNIVERSITY LEADERSHIP

**TEMASEK FOUNDATION INTERNATIONAL –
NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME
FOR LEADERSHIP IN UNIVERSITY MANAGEMENT
(PLUM) 2018 - 2019**

Main Partner:

National University of Singapore

Philippines Science High School System

Southern Mindanao Campus

Philippines Science High School System

Western Visayas Campus

Philippines Science High School System

Zamboanga Peninsula Campus

Quezon City Science High School

Ramon Teves Pastor Memorial Dumaguete

Science High School

Science Education Institute, Central Luzon

State University

Science Education Institute, Palawan State University

Science Education Institute, West Visayas

State University

EDUCATION

► EDUCATIONAL LEADERSHIP (SCHOOLS)

TEMASEK FOUNDATION INTERNATIONAL – IRSYAD TRUST SINGAPORE ISLAMIC SCHOOL EDUCATION PROGRAMME IN EAST JAVA AND YOGYAKARTA, INDONESIA

Main Partners:

Muhammadiyah Organisation, Indonesia
Irsyad Trust Limited, Singapore

Implementing Partners: (Indonesia)

Madrasah Tsanawiyah Muhammadiyah
2 Kedungadem
Majelis Pendidikan Dasar dan Menengah Pimpinan
Wilayah Muhammadiyah Jawa Timur
Sekolah Dasar Muhammadiyah 1 Gresik
Kota Baru Gresik
Sekolah Dasar Muhammadiyah 1 Krian
Sekolah Dasar Muhammadiyah 1 Ngawi
Sekolah Dasar Muhammadiyah 1
Pucanganom Sidoarjo
Sekolah Dasar Muhammadiyah 1 Taman
Sekolah Dasar Muhammadiyah 16 Surabaya
Sekolah Dasar Muhammadiyah
2 Gresik Kota Baru Gresik
Sekolah Dasar Muhammadiyah 2 Sidoarjo
Sekolah Dasar Muhammadiyah 4 Surabaya
Sekolah Dasar Muhammadiyah 6 Surabaya
Sekolah Dasar Muhammadiyah Brawijaya Mojokerto
Sekolah Dasar Muhammadiyah Gresik
Kota Baru 2 Gresik
Sekolah Dasar Muhammadiyah Manyar Gresik
Sekolah Dasar Muhammadiyah Plus Mojokerto
Sekolah Dasar Muhammadiyah Terpadu Ponorogo
Sekolah Dasar Aisyiyah 1 Nganjuk
Sekolah Menengah Atas Muhammadiyah
10 Gresik Kota Baru Gresik
Sekolah Menengah Atas Muhammadiyah 2 Sidoarjo
Sekolah Menengah Atas Muhammadiyah 2 Surabaya
Sekolah Menengah Atas Muhammadiyah 3 Jember
Sekolah Menengah Atas Muhammadiyah 10 Surabaya
Sekolah Menengah Kejuruan Muhammadiyah
1 Nganjuk

Sekolah Menengah Kejuruan Muhammadiyah
7 Gondanglegi
Sekolah Menengah Pertama Muhammadiyah
1 Sidoarjo
Sekolah Menengah Pertama Muhammadiyah
12 Gresik Kota Baru Gresik
Sekolah Menengah Pertama Muhammadiyah
2 Surabaya
Sekolah Menengah Pertama Muhammadiyah
3 Waru
Sekolah Menengah Pertama Muhammadiyah
4 Surabaya
Sekolah Menengah Pertama Muhammadiyah
5 Surabaya
Sekolah Menengah Pertama Speam Kota Pasuruan

BUILDING BRIDGES

► STUDENT LEADERS EXCHANGE

TEMASEK FOUNDATION INTERNATIONAL LEARN 2018 PROGRAMME @ NANYANG TECHNOLOGICAL UNIVERSITY

Main Partners:

Nanyang Technological University, Singapore

TEMASEK FOUNDATION INTERNATIONAL LEARN 2017 PROGRAMME @ NATIONAL UNIVERSITY OF SINGAPORE

Main Partners:

National University of Singapore

Implementing Partners : (Cambodia)

Royal University of Law and Economics
Royal University of Phnom Penh

Implementing Partners : (China)

Central University of Finance and Economics
Chongqing University
Fudan University
Peking University
Shanghai Jiao Tong University
Sun Yat-Sen University
Tongji University
Tsinghua University
Wuhan University
Zhejiang University

Implementing Partners : (Chinese Taipei)

National Taiwan University
National Tsing Hua University

Implementing Partners : (Hong Kong SAR, China)

The Chinese University of Hong Kong
The University of Hong Kong

Implementing Partners : (India)

Indian Institute of Technology Bombay

Implementing Partners : (Indonesia)

Universitas Gadjah Mada
Universitas Indonesia

Implementing Partners : (Malaysia)

University of Malaya
Universiti Putra Malaysia
Universiti Utara Malaysia

Implementing Partners : (Myanmar)

University of Yangon

Implementing Partners : (South Korea)

Ewha Womans University
Seoul National University
Korea Advanced Institute of Science and
Technology (KAIST)

Implementing Partners : (Thailand)

Burapha University
Chiang Mai University
Chulalongkorn University
Khon Kaen University
Mahidol University

Implementing Partners : (Viet Nam)

Vietnam National University, Hanoi

TEMASEK FOUNDATION INTERNATIONAL LEARN 2018 PROGRAMME @ NATIONAL UNIVERSITY OF SINGAPORE

Main Partner:

National University of Singapore

TEMASEK FOUNDATION INTERNATIONAL LEARN 2018 PROGRAMME @ SINGAPORE MANAGEMENT UNIVERSITY

Main Partner:

Singapore Management University

BUILDING BRIDGES

▶ STUDENT LEADERS EXCHANGE

TEMASEK FOUNDATION INTERNATIONAL LEaRN 2018 PROGRAMME @ SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN

Main Partner:

Singapore University of Technology and Design

Implementing Partners: (China)

Zhejiang University

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018 @ NANYANG POLYTECHNIC

Main Partner:

Nanyang Polytechnic

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018 @ Ngee ANN POLYTECHNIC

Main Partner:

Ngee Ann Polytechnic

Implementing Partners: (Thailand)

Chiang Mai University

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018 @ REPUBLIC POLYTECHNIC

Main Partner:

Republic Polytechnic

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018 @ SINGAPORE POLYTECHNIC

Main Partner:

Singapore Polytechnic

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018 @ TEMASEK POLYTECHNIC

Main Partner:

Temasek Polytechnic

TEMASEK FOUNDATION INTERNATIONAL STEP AVIATION FORUM 2018

Main Partner:

Singapore Polytechnic
Singapore University of Technology and Design

▶ TEMASEK FOUNDATION ASIA LEADERS CONNECT 2017

TEMASEK FOUNDATION INTERNATIONAL ASIA LEADERS CONNECT 2017

Main Partner:

Temasek Foundation International, Singapore

Supporting Partners: (Bangladesh)

Ministry of Labour and Employment

Supporting Partners: (Bhutan)

Ministry of Economic Affairs
Royal Civil Service Commission

Supporting Partners: (Brunei Darussalam)

Ministry of Education

Supporting Partners: (Cambodia)

Calmette Hospital
Ministry of Economy and Finance
Ministry of Land Management,
Urban Planning and Construction
Ministry of Mines and Energy

Supporting Partners: (China)

The CPC Chengdu Municipal
Pi Du District Committee

Supporting Partners:

(Hong Kong SAR, China)

Food and Health Bureau

Supporting Partners: (Indonesia)

Batam Industrial Free Zone Authority
Ministry of Research Technology
and Higher Education
Otoritas Jasa Keuangan (Financial Services Authority)

Supporting Partners: (Lao PDR)

Ministry of Finance
Ministry of Health

Supporting Partners: (Malaysia)

Ministry of Education

Supporting Partners: (Maldives)

Ministry of Education

Supporting Partners: (Mongolia)

Ministry of Health

Supporting Partners: (Philippines)

Department of Health
Department of Science and Technology
Technical Education and
Skills Development Authority

Supporting Partners: (Sri Lanka)

Ministry of Home Affairs
Ministry of Skills Development
and Vocational Training
Prime Minister's Office

Supporting Partners: (Thailand)

Ministry of Education

BUILDING BRIDGES

► ASIA JOURNALISM FELLOWSHIP 2017

TEMASEK FOUNDATION INTERNATIONAL – INSTITUTE OF POLICY STUDIES ASIA JOURNALISM FELLOWSHIP PROGRAMME

Main Partner:

Institute of Policy Studies,
Lee Kuan Yew School of Public Policy,
National University of Singapore

Supporting Partners: (Bangladesh)

BanglaNews24.com

Supporting Partners: (China)

Southern Metropolis Weekly
Science & Technology Daily

Supporting Partners: (India)

Frontline
Mumbai Mirror

Supporting Partners: (Indonesia)

The Jakarta Post

Supporting Partners: (Lao PDR)

Vientiane Times

Supporting Partners: (Malaysia)

Sin Chew Daily

Supporting Partners: (Mongolia)

Eagle Broadcasting LLC

Supporting Partners: (Nepal)

Setopati Sanchar Pvt. Ltd.

Supporting Partners: (Singapore)

Channel NewsAsia

Supporting Partners: (Sri Lanka)

Daily Financial Times

Supporting Partners: (Thailand)

Thai News Network (TNN)

BUILDING INSTITUTIONS

► URBAN MANAGEMENT

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE COOPERATION ENTERPRISE URBAN MANAGEMENT (MULTI MODAL TRANSPORT) PROGRAMME IN PUNE, INDIA

Main Partners:

Maharashtra Metro Rail Corporation Ltd., India
Pune Municipal Corporation, India
Singapore Cooperation Enterprise

Implementing Partners: (India)

Association of State Road Transport Undertakings
Centre for Environment Education
Institute for Transportation and Development Policy
Pimpri-Chinchwad Municipal Corporation
Pune Metropolitan Region Development Authority
Pune Mahanagar Parivahan Mahamandal Ltd.

TEMASEK FOUNDATION INTERNATIONAL – ITE EDUCATION SERVICES HOSPITALITY PROGRAMME IN LAO PDR

Main Partners:

Ministry of Labour & Social Welfare, Lao PDR
ITE Education Services, Singapore

Implementing Partners: (Lao PDR)

Institute of Mass Media, Culture and Tourism
Khammouan Technical College
Lao-Korea Skills Development Institute
Lao National Institute of Tourism and Hospitality
Luang Prabang Technical College
Ministry of Education & Sport
Ministry of Information, Culture & Tourism
Pakpasak Technical College
Savannakhet Technical College
Skills Development and Employment Department
Skills Development Center of Vientiane Capital
Skills Development Center of Champasak
Skills Development Center of Oudomxay
Vientiane Province Technical College
Vocational Education Development Institute

TEMASEK FOUNDATION INTERNATIONAL – REPUBLIC POLYTECHNIC STRATEGIC FRAMEWORK FOR TOURISM AND HOSPITALITY PROGRAMME IN PHILIPPINES

Main Partners:

Department of Tourism Philippines
Province of Cebu, Philippines
Republic Polytechnic, Singapore
Temasek Polytechnic, Singapore

Implementing Partners: (Philippines)

Bojo Aloguinsan Ecotourism Association
Casa Gorordo Museum
Cebu Association of Tour Guides
Cebu Eastern College
Cebu Institute of Technology - University
Cebu Normal University
Cebu Parklane International Hotel
Cebu Technological University
Kantabogon Ecotourism Association
Southwestern University
University of Cebu
University of San Carlos
University of San Jose Recoletos
University of Southern Philippines Foundation
University of the Visayas

TEMASEK FOUNDATION INTERNATIONAL@10 ASIA URBAN GOVERNANCE LEADERS FORUM 2017

Main Partners:

Singapore Cooperation Enterprise

Implementing Partners: (Bhutan)

Gelephu City
Ministry of Works and Human Settlement
Thimphu City
Thimphu Thomde

Implementing Partners: (Brunei)

Darussalam Enterprise

Implementing Partners: (Cambodia)

Ministry of Land Management,
Urban Planning and Construction
The World Bank, Cambodia

Implementing Partners: (China)

China Nanshan Development (Group) Incorporation
The Bureau of Land and Resources of Longkou City
The People's Government of Longkou City

Implementing Partners: (India)

Andhra Pradesh Capital Region
Development Authority
Bangalore Water Supply and Sewerage Board
Delhi - Mumbai Industrial Corridor
Development Corporation
Government of Delhi
Government of Rajasthan
Ministry of Urban Development
Public Health Engineering Department
National Institution for Transforming
India (NITI Aayog)
New Delhi Municipal Corporation

Implementing Partners: (Indonesia)

Indonesia Infrastructure Guarantee Fund
Makassar City Government
PT Sarana Multi Infrastruktur (Persero)
Tirta Musi Palembang Water Supply

Implementing Partners: (Malaysia)

Kuching North City Hall
Labuan Development Foundation
Ministry of Works
Penang Green Council Strategies Sdn. Bhd.
Seberang Perai Municipal Council
Universiti Sains Malaysia

Implementing Partners: (Myanmar)

Ministry of Construction

BUILDING INSTITUTIONS

► URBAN MANAGEMENT

Implementing Partners: (Nepal)

Ministry of Urban Development
National Planning Commission

Implementing Partners: (Philippines)

Bases Conversion and Development Authority
Department of Finance
Metropolitan Waterworks and Sewerage System
The World Bank, Philippines

Implementing Partners: (Sri Lanka)

Ministry of Megapolis & Western Development
Sri Lanka Land Reclamation and
Development Corporation

Implementing Partners: (Thailand)

Bangkok Metropolitan Administration

Implementing Partners: (Viet Nam)

Da Nang Department of Finance
Da Nang Department of Planning and Investment
Da Nang Department of Transportation
Da Nang Priority Infrastructure Investments
Project Management Unit
Ho Chi Minh City Institute for Development Studies
Office of People's Committee of Ho Chi Minh City
Steering Center of Urban Flood Control
Program in Ho Chi Minh City

► PUBLIC ADMINISTRATION

TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION (PUBLIC SERVICE DELIVERY) PROGRAMME IN CAMBODIA

Main Partners:

Ministry of Civil Service, Cambodia
Royal School of Administration, Cambodia
Civil Service College, Singapore

Implementing Partners: (Cambodia)

Ministry of Agriculture, Forestry and Fisheries
Ministry of Commerce
Ministry of Cult and Religion
Ministry of Culture and Fine Arts
Ministry of Economy and Finance
Ministry of Education, Youth and Sport
Ministry of Environment
Ministry of Foreign Affairs and
International Cooperation
Ministry of Health
Ministry of Industry and Handicraft
Ministry of Information
Ministry of Interior
Ministry of Justice
Ministry of Labor and Vocational Training
Ministry of Land Management,
Urban Planning and Construction
Ministry of Mines and Energy
Ministry of National Assembly
Ministry of National Defense
Ministry of Planning
Ministry of Posts and Telecommunications
Ministry of Public Works and Transport
Ministry of Royal Palace
Ministry of Rural Development
Ministry of Social Affairs, Veterans
and Youth Rehabilitation
Ministry of Tourism
Ministry of Water Resources
and Meteorology
Ministry of Women's Affairs
Office of the Council of Ministers
State Secretariat of Civil Aviation

TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION PROGRAMME IN CHINA

Main Partners:

Suzhou Industrial Park and Administrative
Committee, China
Civil Service College, Singapore

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE COOPERATION ENTERPRISE PUBLIC ADMINISTRATION (E-COMMERCE LOGISTICS) PROGRAMME IN INDONESIA

Main Partners:

Coordinating Ministry for Economic Affairs, Indonesia
Singapore Cooperation Enterprise

Implementing Partners: (Indonesia)

PT Pos Indonesia (Persero)
PT Pos Logistik Indonesia
Sekolah Tinggi Manajemen Logistik (STIMLOG)
Politeknik Pos Indonesia (Poltekpos)

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE COOPERATION ENTERPRISE URBAN TRANSPORTATION AND E-MOBILITY PROGRAMME IN MALAYSIA

Main Partners:

Ministry of International Trade and Industry, Malaysia
Singapore Cooperation Enterprise

Implementing Partners: (Malaysia)

Economic Planning Unit
Federal Department of Town and Country Planning
Peninsular Malaysia
Ministry of Science, Technology and Innovation
Ministry of Natural Resources & Environment,
Department of Environment
Malaysia Automotive Institute
Malaysian Green Technology Corporation
Malaysian Palm Oil Board

MIMOS Berhad
Ministry of Domestic Trade,
Co-operatives and Consumerism
Ministry of Energy, Green Technology
and Water (KeTTHA)
Ministry of Finance
Ministry of Home Affairs
Ministry of Natural Resources and Environment
Ministry of Plantation Industries and Commodities
Ministry of Works
Perak State Development Corporation (PKNP)
Road Transport Department Malaysia
SIRIM Berhad
South Perak Region Development
Technology Depository Agency
Universiti Kuala Lumpur
Universiti Malaysia Perlis
Universiti Teknologi Malaysia
Universiti Teknologi Malaysia Kuala Lumpur
Universiti Teknologi MARA
University Putra Malaysia

TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION PROGRAMME IN JORDAN AND THE PALESTINIAN TERRITORIES

Main Partners:

Ministry of Public Sector Development, Jordan
General Personnel Council, Palestine
Civil Service College, Singapore

Implementing Partners: (Jordan)

Civil Service Bureau
Department of Statistics
Integrity and Anti-Corruption Commission
Jordan Food and Drug Administration
King Abdullah II Center for Excellence
Ministry of Agriculture
Ministry of Finance
Ministry of Health
Ministry of Industry & Trade and Supply

BUILDING INSTITUTIONS

► PUBLIC ADMINISTRATION

Implementing Partners: (Jordan) - Cont'd

Ministry of Information and Communication Technology
 Ministry of Interior
 Ministry of Justice
 Ministry of Political And Parliamentary Affairs
 Ministry of Public Sector Development
 Ministry of Public Works and Housing
 Ministry of Tourism and Antiquities
 Ministry of Transport
 Ministry of Water And Irrigation
 Social Security Investment Fund
 Telecommunications Regulatory Commission
 Water Authority Of Jordan

Implementing Partners: (Palestinian Territories)

Civil Society Organisation Commission
 General Personal Council
 Government of Jenin
 Government of Salfeet
 Higher Council Youth and Sport
 Land Authority
 Liberia Water and Sewer Corporation
 Ministry of Agriculture
 Ministry of Awaqf and Religious Affairs
 Ministry of Culture
 Ministry of Development
 Ministry of Education
 Ministry of Health
 Ministry of Higher Education
 Ministry of Information
 Ministry of Justice
 Ministry of Labour
 Ministry of Social Development
 Ministry of Telecommunications and Information Technology
 Nablus Governorate
 Palestine Central Bureau of Statistics
 Palestine Economic Council for Development and Reconstruction
 Palestine National Council
 Palestine National School of Aslam

President's Office
 Palestinian National School of Administration

TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC SERVICE LEADERSHIP DEVELOPMENT PROGRAMME IN SRI LANKA

Main Partners:

Prime Minister's Office, Sri Lanka
 Civil Service College, Singapore

Implementing Partners: (Sri Lanka)

Colombo Municipal Council
 Department for Registration of Persons
 Department of Buildings
 Department of Irrigation, Eastern Province
 Department of Labour
 Department of Meteorology
 Department of National Botanical Gardens
 Department of Wild Life Conservation
 District Elections Office, Kachcheri, Mannar
 District Labour Office, Haputale
 District Labour Office, Kilinochchi
 District Secretariat, Matara
 Divisional Secretariat, Biyagama
 Divisional Secretariat, Deltota
 Divisional Secretariat, Kuliyaipitiya East
 Divisional Secretariat, Madhu, Mannar
 Divisional Secretariat, Panduwasnuwara East
 Divisional Secretariat, Panduwasnuwara West
 Divisional Secretariat, Weligapola
 Forest Department
 Gampaha Botanical Garden
 Government Analyst's Department
 Land Title Settlement Department, Gampaha
 Management Development Training
 Ministry of Industry & Commerce
 Ministry of National Policies and Economic Affairs
 Ministry of Prison Reforms and Rehabilitation
 Resettlement
 National Salaries and Cadre Commission
 Presidential Secretariat

Sri Lanka Public Sector Organisations
 Sri Lanka Institute of Development Administration

TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION PROGRAMME IN VIET NAM

Main Partners:

Monitoring Office of Programme (MOP) 165, Government of Viet Nam
 Civil Service College, Singapore

Implementing Partners: (Viet Nam)

An Giang Provincial Department of Education and Training
 Bac Giang Provincial Department of Transportation
 Bac Ninh Provincial Department of Health
 Ben Tre Provincial Party Committee's Commission for Propaganda and Education
 Binh Dinh Provincial Department Of Health
 Binh Duong Provincial Department of Transportation
 Budget Committee of Lai Chau Provincial People's Council
 Cai Nuoc District People's Committee, Province of Ca Mau
 Cam Ranh City People's Committee, Province of Khanh Hoa
 Can Giuoc District Party Committee, Province of Long An
 Can Loc District City People's Committee, Province of Ha Tinh
 Can Tho Provincial Department of Health
 Cho Lach District Party Committee, Province of Ben Tre
 Co To District People's Committee, Province of Quang Ninh
 CPV Central Committee's Commission for Organization and Personnel
 Dak Glong District Party Committee, Province of Dak Non
 Dien Ban Party Committee, Province of Quang Nam

Dien Bien Provincial Department of Planning and Investment
 Dong Hoi District Party Committee, Province of Quang Binh
 Dong Hung District People's Committee, Province of Thai Binh
 Dong Nai Provincial Department of Education and Training
 Dong Thap Provincial Department of Industry and Commerce
 Gia Lai Provincial Department of Finance
 Ha Nam Provincial Department of Health
 Hai Phong Municipal Department of Health
 Ham Thuan Nam District Party Committee, Province of Binh Thuan
 Ho Chi Minh Communist Youth Union
 Ho Chi Minh National Academy of Politics
 Hoa Vang District People's Committee, Da Nang City
 Hon Dat District Party Committee, Province of Kien Giang
 Hong Ngu Town Party Committee, Province of Dong Thap
 Hung Yen Provincial Department of Health
 Khanh Hoa Provincial Department of Health
 Kinh Mon District Party Committee, Province of Hai Duong
 Lam Dong Provincial Department of Finance
 Lam Ha District Party Committee, Province of Lam Dong
 Lang Son City People's Committee, Province of Lang Son
 Long Dien District People's Committee, Province of Ba Ria-Vung Tau
 Long My District Party Committee, Province of Hau Giang
 Long Thanh District People's Committee, Province of Dong Nai
 Ministry of Agriculture and Rural Development
 Ministry of Culture, Sports and Tourism
 Ministry of Education and Training
 Ministry of Health
 Ministry of Information and Communication
 Ministry of Justice

BUILDING INSTITUTIONS

► PUBLIC ADMINISTRATION

Ministry of Labour - War Invalids and Social Affairs
 Nam Dinh City People's Committee,
 Province of Nam Dinh
 Nga Son District Party Committee,
 Province of Thanh Hoa
 Ngan Son District Party Committee,
 Province of Bac Kan
 Ngo Quyen District People's Committee,
 Hai Phong City
 Nhân dân Newspaper
 Ninh Thuan Provincial Department of Transportation
 Office of CPV Central Committee
 Office of CPV Central Committee's Commission
 for Inspection
 Office of Ha Tinh Provincial People's Committee
 Office of Nam Dinh Provincial People's Committee
 Office of Tay Ninh Provincial People's Committee
 Party Committee of Bu Dop District,
 Province of Binh Phuoc
 Party Committee of Dak Glei District,
 Province of Kon Tum
 Party Committee of Doan Hung District,
 Province of Phu Tho
 Party Committee of Ly Nhan District,
 Province of Ha Nam
 Party Committee of Mang Yang District,
 Province of Gia Lai
 Party Committee of Nam Dan District,
 Province of Nghe An
 Party Committee of Phu Luong District,
 Province of Thai Nguyen
 Party Committee of Quan Ba District,
 Province of Ha Giang
 Party Committee of Sop Cop District,
 Province of Son La
 Party Committee of Tua Chua District,
 Province of Dien Bien
 Phu Hoa District Party Committee,
 Province of Phu Yen
 Phu Yen Provincial Management Board of Economic
 Zones
 Quang Binh Provincial Department of Construction
 Quang Dien District Party Committee,

Province of Thua Thien Hue
 Quang Ngai City People's Committee,
 Province of Quang Ngai
 Quang Ninh Provincial Department of Planning
 and Investment
 Quang Tri Provincial Department
 of Education – Training
 Quang Tri Town Party Committee,
 Province of Quang Tri
 Quy Nhon Party Committee, Province of Binh Dinh
 Soc Trang Provincial Department of Health
 Tan Lac District People's Committee,
 Province of Hoa Binh
 Tay Ninh City People's Committee,
 Province of Tay Ninh
 Than Uyen District Party Committee,
 Province of Lai Chau
 Thanh Hoa Provincial Department of Finance
 The Government Inspectorate of Vietnam
 The State Audit Office of Vietnam
 The Truth-National Political Publishing
 House of Vietnam
 The Voice of Vietnam (VOV)
 Thuan Bac District Party Committee,
 Province of Ninh Thuan
 Tien Giang Provincial Department of Education
 and Training
 Tien Giang Provincial Department of Health
 Tra Linh District Party Committee,
 Province of Cao Bang
 Tuyen Quang City People's Committee,
 Province of Tuyen Quang
 Viet Yen District People's Committee,
 Province of Bac Giang
 Vietnam Federal Union of Labour
 Vinh Loi District Party Committee,
 Province of Bac Lieu
 Vinh Long Provincial Department of Finance
 Vinh Phuc Provincial Department of Culture,
 Sports and Tourism
 Vinh Thanh District People's Committee, Can Tho City
 Yen Bai City People's Committee, Province of Yen Bai

Yen Lac District People's Committee,
 Province of Vinh Phuc

TEMASEK FOUNDATION INTERNATIONAL LEADERS IN ECONOMIC DEVELOPMENT (TFILED) 2018-2019

Main Partner:
 Civil Service College, Singapore

Implementing Partners: (Brunei Darussalam)
 Ministry of Finance
 Tabung Amanah Pekerja (Employees' Trust Fund)

Implementing Partners: (Cambodia)
 Ministry of Economy and Finance

Implementing Partners: (India)
 National Institution for Transforming India
 (NITI Aayog)

Implementing Partners: (Indonesia)
 Cabinet Secretariat
 Otoritas Jasa Keuangan (Financial Services Authority)

Implementing Partners: (Malaysia)
 Ministry of International Trade and Industry

Implementing Partners: (Philippines)
 Bangko Sentral Ng Pilipinas

Implementing Partners: (Sri Lanka)
 Export Development Board

Implementing Partners: (Thailand)
 Bank of Thailand

Implementing Partners: (Viet Nam)
 Ho Chi Minh City People's Committee

REBUILDING LIVES

► POST-DISASTER RECOVERY

TEMASEK FOUNDATION INTERNATIONAL PROJECT TO PROVIDE FACE MASKS TO RESCUE AND AID WORKERS IN INDONESIA

Main Partners:
 Agencies involved in relief aid efforts for communities affected by the volcanic eruptions of Mount Agung (Bali) and Mount Sinabung (Sumatra)

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At a Glance

Established in May 2007 by Temasek and originally called Temasek Foundation, Temasek Foundation International received an endowment for programme grants at the outset, and subsequently another endowment for the operating expenses of the foundation. Temasek Trust acts as the steward of the endowments and approves the aggregate annual amounts available for use by the foundation. Temasek Foundation International continued its work into Financial Year (FY) 2017/2018 with the sums committed to programme grants held steady at S\$19.7 million and the number of programmes at 47. The foundation continues to reach out to communities across Asia and commit to a steady level of programmes. The high level of co-funding from host community partners was also sustained which affirmed their leadership and co-ownership of the programmes. The following table shows the foundation's funding commitments to programmes with the updated information as and when this is recorded:

	FY 2007/2008	FY 2008/2009	FY 2009/2010	FY 2010/2011	FY 2011/2012
S\$ Amount committed to Programmes	S\$14.3 m	S\$15.4 m	S\$16.0 m	S\$17.9 m	S\$18.6 m
Number of Programmes	14	32	33	26	32

	FY 2012/2013 (updated)	FY 2013/2014 (updated)	FY 2014/2015 (updated)	FY 2015/2016 (updated)	FY 2016/2017 (updated)	FY 2017/2018 (provisional)
S\$ Amount committed to Programmes	S\$19.0 m	\$20.9 m	S\$16.6 m	S\$18.2 m	S\$19.2 m	S\$19.7m
Number of Programmes	40	44	41	39	46	47

During the course of implementation, some programmes had to be modified and funding revised accordingly. Also, a very small number of programmes had to be discontinued, mainly at the request of the host communities. Consequently, the committed amounts for each financial year published in the annual reports will be updated to reflect these adjustments.

FY2017/2018 Management Analysis

Financial Management

To minimise the financial risks associated with programme funding, the foundation disburses committed funds only in tranches to partner organisations according to a specified schedule, and subject to the progress of implementation of the programmes and milestones and targets achieved. For FY 2017/2018, the foundation disbursed a sum of S\$17,346,873 to programmes that were approved in FY 2017/2018 or earlier, with programme activities being implemented progressively and at a consistent pace. For FY 2017/2018, some 38 programmes were concluded, bringing the total number of concluded programmes to 289 out of a total of 394 programmes that the foundation has committed to since inception. The total annual operating expenses of Temasek Foundation International for FY 2017/2018 and the updated expenses for the previous financial years are listed as follows:

	FY 2007/2008	FY 2008/2009	FY 2009/2010	FY 2010/2011	FY 2011/2012
S\$ Total Operating Expenses	S\$1.88 m	S\$2.29 m	S\$2.43 m	S\$2.69 m	S\$3.08 m
Headcount	7	8	8	9	10

	FY 2012/2013	FY 2013/2014	FY 2014/2015	FY 2015/2016	FY 2016/2017	FY 2017/2018
S\$ Total Operating Expenses	S\$3.46 m	S\$3.47 m	S\$3.14 m	S\$3.01m	S\$2.85m	S\$2.97m
Headcount	11	11	10	10	9.25*	10.75*

* Some Temasek Foundation International staff have concurrent appointments at Temasek Foundation Management Services.

The staff team of Temasek Foundation International expanded in FY 2017/2018 by a full time equivalent ratio of 1.5. New staff were recruited during the year to assume the appointments of staff who had to take up concurrent appointments at Temasek Foundation Management Services. The new staff joined the organisation at various periods of the financial year.

In spite of the increase in headcount, FY 2017/2018 only saw a slight increase in operating expenses i.e. from S\$2.85m to S\$2.97m. This is due to the lower expenses incurred for professional fees and Telecommunication and IT support charges. In FY 2017/18, some of the professional services were provided by Temasek Foundation Management Services and funded separately, and this will continue into the future.

For FY 2017/2018, the “expense-to-grants” ratio of Temasek Foundation International annual operating expenses (including depreciation) to annual committed programme grants was 15.09%. Given the high level of engagement with the host communities, intensive programme development, management and review efforts, and the significant level of host community co-funding in the programmes, this “expense-to-grants” ratio compares favourably with international norms.

Directors' Statement

for the financial year ended 31 March 2018

The directors of Temasek Foundation International CLG Limited (the “Foundation”) present their statement to the members together with the audited financial statements of the Foundation for the financial year ended 31 March 2018.

Opinion of the directors

In the opinion of the directors:

(a) the accompanying financial statements are drawn up so as to give a true and fair view of the financial position of the Foundation as at 31 March 2018 and the financial performance, changes in funds and cash flows of the Foundation for the financial year ended on that date in accordance with the provisions of the Singapore Companies Act, Chapter 50 and Singapore Financial Reporting Standards; and

(b) at the date of this statement, there are reasonable grounds to believe that the Foundation will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, authorised these financial statements for issue.

Names of directors

The directors of the Foundation in office at the date of this statement are:

Goh Geok Khim (Chairman)
Jennie Chua Kheng Yeng (Deputy Chairman)
Tony Tan Caktiong
Khoo Boon Hui
Tan Sri Faizah Binti Mohd Tahir
Goh Yong Siang
Benedict Cheong Thiam Beng (Chief Executive)

Directors' interest in shares or debentures

As the Foundation is a company limited by guarantee and has no share capital, no director who held office at the end of the financial year had interests in the capital of the Foundation either at the beginning or at the end of the financial year.

Share options

As the Foundation is a company limited by guarantee and has no share capital, there are no share options or unissued shares under option.

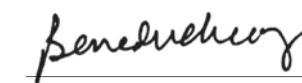
Independent auditor

The independent auditor, Foo Kon Tan LLP, Chartered Accountants, has expressed its willingness to accept re-appointment.

On behalf of the Directors



Goh Geok Khim
Chairman



Benedict Cheong Thiam Beng
Director And Chief Executive

Dated: 26 June 2018

Statement of Financial Position

as at 31 March 2018

	31 March 2018	31 March 2017
	\$	\$
ASSETS		
Non-current		
Intangible asset	19,712	78,848
Plant and equipment	10,947	5,147
	30,659	83,995
Current		
Account receivables	1,319,182	1,345,540
Prepayments	21,852	15,744
Cash and bank balances	4,699,564	4,408,534
	6,040,598	5,769,818
Total assets	6,071,257	5,853,813
ACCUMULATED FUNDS		
Funds	3,156,395	2,754,202
LIABILITIES		
Current		
Account payables	2,914,862	3,099,611
Total funds and liabilities	6,071,257	5,853,813

Statement of Financial Activities

for the financial year ended 31 March 2018

	Year ended 31 March 2018	Year ended 31 March 2017
	\$	\$
Incoming resources		
Programme grants	17,346,873	17,263,880
Operating grants	2,869,067	2,760,009
Capital grants	64,675	58,029
Other income	337,047	320,023
Total incoming resources	20,617,662	20,401,941
Resources expended		
Programme expenses	17,346,873	17,263,880
Depreciation of plant and equipment	5,539	19,305
Amortisation of intangible asset	59,136	38,724
Employee benefit costs	2,141,913	2,163,919
General and administrative expenses	328,622	168,523
Professional fees	57,192	74,412
Telecommunication and IT support charges	99,194	113,116
Rental, utilities and office maintenance	319,637	319,014
Travelling and transport	259,556	241,048
Total resources expended	20,617,662	20,401,941
Net incoming resources	-	-

Statement of Changes in Funds

for the financial year ended 31 March 2018

	PROGRAMME FUNDS			Sub-total	Operating funds	Capital funds	Sabah earthquake fund*	Total
	Funds to non-IPC entities	Funds to IPC entities	Funds for internal programmes					
	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 April 2016	640,083	50,185	37,785	728,053	1,487,646	113,740	(205)	2,329,234
Grants received	14,495,000	2,573,000	-	17,068,000	3,438,681	-	205	20,506,886
Grants recognised as incoming resources	(14,333,958)	(2,572,791)	(357,131)	(17,263,880)	(2,760,009)	(58,029)	-	(20,081,918)
Transfer	(285,852)	-	269,474	(16,378)	(11,906)	28,284	-	-
Balance at 31 March 2017	515,273	50,394	(49,872)	515,795	2,154,412	83,995	-	2,754,202
Grants received	14,663,009	2,461,289	238,829	17,363,127	3,319,681	-	-	20,682,808
Grants recognised as incoming resources	(14,561,505)	(2,461,289)	(324,079)	(17,346,873)	(2,869,067)	(64,675)	-	(20,280,615)
Transfer	(118,739)	(3)	135,122	16,380	(27,719)	11,339	-	-
Balance at 31 March 2018	498,038	50,391	-	548,429	2,577,307	30,659	-	3,156,395

*Funds received by the Foundation for disbursements to families of Singaporeans affected in the Sabah earthquake.

Statement of Cash Flows

for the financial year ended 31 March 2018

	Year ended 31 March 2018	Year ended 31 March 2017
	\$	\$
Cash Flows from Operating Activities		
Receipts from grants	20,682,808	20,506,886
Payments to programme partners, suppliers and employees	(20,386,069)	(20,032,525)
Net cash generated from operating activities	296,739	474,361
Cash Flows from Investing Activities		
Acquisition of intangible asset	-	(116,553)
Acquisition of plant and equipment	(11,339)	(5,954)
Fixed deposits with a maturity of more than three months	(681,498)	(87,024)
Interest received	5,630	6,681
Net cash used in investing activities	(687,207)	(202,850)
Net (decrease)/increase in cash and cash equivalents	(390,468)	271,511
Cash and cash equivalents at beginning of year	2,751,735	2,480,224
Cash and cash equivalents at end of year	2,361,267	2,751,735
The cash and cash equivalents comprise:		
Bank balances	2,361,267	2,751,735
Fixed deposits	2,338,297	1,656,799
Cash and bank balances	4,699,564	4,408,534
Less:		
Fixed deposits with a maturity of more than three months	(2,338,297)	(1,656,799)
Cash and cash equivalents	2,361,267	2,751,735

THE TEMASEK FAMILY OF FOUNDATIONS

Since inception in 1974, Temasek has established 18 endowments focusing on building people, building communities, building capabilities and rebuilding lives. The endowments were regrouped in 2016 under six Temasek Foundations, to better plan and deliver community programmes under their respective mandates.



Temasek Foundation Cares focuses on improving the lives of underprivileged individuals, families and communities in Singapore, which include the elderly, those needing palliative care and people with special needs. In addition to its existing endowment, Temasek Foundation Cares also manages four others – the Balaji Sadasivan Endowment for healthcare capability building, the Ee Peng Liang Endowment for social services capability building, the Health and Wellness Endowment that focuses on preventive health and the general well-being of the community, and the Temasek Emergency Preparedness Fund for enhancing community emergency resilience and preparedness.



Temasek Foundation Innovates supports programmes which focus on developing innovative and practical solutions for a better life through research and development. It aims to strengthen research capabilities by nurturing talents and encouraging cross collaborations. The Foundation manages two endowments – Singapore Millennium Foundation and a science, technology, engineering and mathematics endowment which supports Temasek Life Sciences Laboratory, a biomolecular research institute.



Temasek Foundation Connects seeks to build bridges and promote dialogue and mutual understanding across international communities. Its programmes reach out to leaders from the public, private and people sectors in ASEAN and Asia. These programmes advance collective knowledge and mutual understanding in key areas that are important to Singapore and on a global front. In addition to its many programmes, the Foundation organises the Singapore Summit – an international forum for global business and political leaders. The Foundation manages the Hon Sui Sen Endowment and the S Rajaratnam Endowment.



Temasek Foundation International partners Singapore and international organisations to fund and support capability building programmes in the areas of healthcare, education, public administration, urban management and disaster response in Asia and beyond. These programmes enable human and social capital development, contributing towards a more vibrant and connected global community, with positive networks of cooperation. The Foundation manages the STEP Endowment, which focuses on social and cultural activities, leadership, environment and innovation, to help youth in Asia build bridges of friendship, goodwill and understanding.



Temasek Foundation Ecosperity champions sustainability of our global ecosystem. It funds translational research that brings about enduring solutions, systems and capabilities against environmental, biological and other adversities affecting our community, in order to enhance sustained liveability in Singapore and beyond. Temasek Foundation Ecosperity manages the Sustainability Endowment.



Temasek Foundation Nurtures supports programmes which focus on education and professional development, with the aim of building a community of passionate learners who contribute to society. Through its six endowments, the Foundation develops talent and fosters learning and growth, especially for the young in the areas of music, arts, sports, mathematics and science, engineering and technology.

AN ABC WORLD

Temasek Foundation International actively contributes to building a better future for our communities – guided by the 17 United Nations Sustainable Development Goals (SDGs).

	a ACTIVE ECONOMY PRODUCTIVE JOBS SUSTAINABLE CITIES FULFILLING LIVES	b BEAUTIFUL SOCIETY RESILIENT FAMILIES INCLUSIVE COMMUNITIES JUST SOCIETIES	c CLEAN EARTH FRESH AIR CLEAN WATER COOL WORLD
UN SUSTAINABLE DEVELOPMENT GOALS	4 QUALITY EDUCATION 8 DECENT WORK AND ECONOMIC GROWTH 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 10 REDUCED INEQUALITIES 11 SUSTAINABLE CITIES AND COMMUNITIES 12 RESPONSIBLE CONSUMPTION AND PRODUCTION	1 NO POVERTY 2 ZERO HUNGER 3 GOOD HEALTH AND WELL-BEING 5 GENDER EQUALITY 16 PEACE, JUSTICE AND STRONG INSTITUTIONS 17 PARTNERSHIPS FOR THE GOALS	6 CLEAN WATER AND SANITATION 7 AFFORDABLE AND CLEAN ENERGY 13 CLIMATE ACTION 14 LIFE BELOW WATER 15 LIFE ON LAND
TEMASEK FOUNDATION INTERNATIONAL PROGRAMMES	<ul style="list-style-type: none"> • Skills development • Teacher training • Financial regulations • Urban planning in housing, transport, and 'Green' building models • Tourism development • Info-comm technology 	<ul style="list-style-type: none"> • Nutrition management • Rice research technology • Health care and public health management • Public administration • Trade & Negotiations 	<ul style="list-style-type: none"> • Water and waste-water management • Water governance

Extracted from Temasek Review 2018. Find out more at temasekreview.com.sg/abcworld

OUR PURPOSE AND MISSION

To contribute to a bright future of hope and opportunities for people in a connected and prosperous Asia and beyond, by

- Building **People** through Education, Health Care and Research
- Building **Bridges** between Peoples
- Building **Institutions** of Excellence through Governance and Ethics, and
- **Rebuilding** Lives and Livelihoods affected by Natural Disasters

OUR VALUES

MERITT.comm

Meritocracy
Excellence
Respect
Integrity
Teamwork
Trust
Community

OUR STAFF TEAM (as at 31 March 2018)

Chief Executive Officer

Benedict Cheong

Senior Directors / Director

Stanley Lee, Programmes & Partnerships
Gerald Yeo, Programmes & Partnerships
Joanne Ng, Programmes & Partnerships

Associate Directors & Heads / Associate Director

Goh Jen-Kit, Programme Management
Shiran Ali, Programme Management
James Chan, Strategy & Programme Management (from 8 May 2017)
Hoang Du'c, Organisation & Programme Management (from 1 Nov 2017)
Caroline Tan, Communications
Marcus Chia, Organisation & Administration

Managers / Associate Manager / Senior Associate

Tan Junming, Communications
Marie Kwok, Alumni & Relationships (special contract)
Zhuang Jieli, Administration & Programme Management
Jacqueline Ser, Administration



TEMASEK
FOUNDATION
International

Temasek Foundation International CLG Limited

(Co. Regn No. 200702724G)

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The Atrium@Orchard Singapore 238891

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