



Youths from Asia gather at The Hangar, National University of Singapore, to learn more about entrepreneurship. Temasek Foundation International supports such programmes to encourage social and cultural interactions among youths in the region.



FROM LEFT TO RIGHT:

Muhammad Rais Syahmi bin Nor Azli
21, Malaysia
Major: Engineering
Aspiration: To develop an international engineering business

Made Ariya Sanjaya
28, Indonesia
Major: Information technology
Aspiration: To be a successful entrepreneur in technology

Tan Jo Yi
22, Malaysia
Major: Computer science
Aspiration: To be an entrepreneur

Hana Farhana Hj Md Som
22, Brunei
Major: Human geography and development
Aspiration: To be a diplomat

Patthalakon Pravesthongsopon
22, Thailand
Major: International relations
Aspiration: To make a positive change in society

Cintya Nursyifa J S
22, Indonesia
Major: Biological engineering
Aspiration: To be a green sociopreneur

Horm Chhorleang
22, Cambodia
Major: Civil engineering
Aspiration: To be an entrepreneur

Safreen Banu d/o Wahid Ali
21, Singapore
Major: Communications and new media design
Aspiration: To be an entrepreneur

We’re excited about the future.

We imagine more robust ecosystems that can keep pace with change; more innovations that bring value to people; and communities being more connected than ever.

To get closer to this future, Temasek Foundation International continues to build capabilities, strengthen communities and aspire with people in the region.

Our hope is that everyone – especially youths – can be ready for what is to come, and for all of us to build a shared future together.

Temasek Foundation International is a Singapore-based non-profit philanthropic organisation. We fund programmes and support communities in Asia and beyond.

Designed and implemented with partners, our programmes build human and social capital in communities. These programmes also contribute to a more vibrant and connected global community by developing positive networks of cooperation.

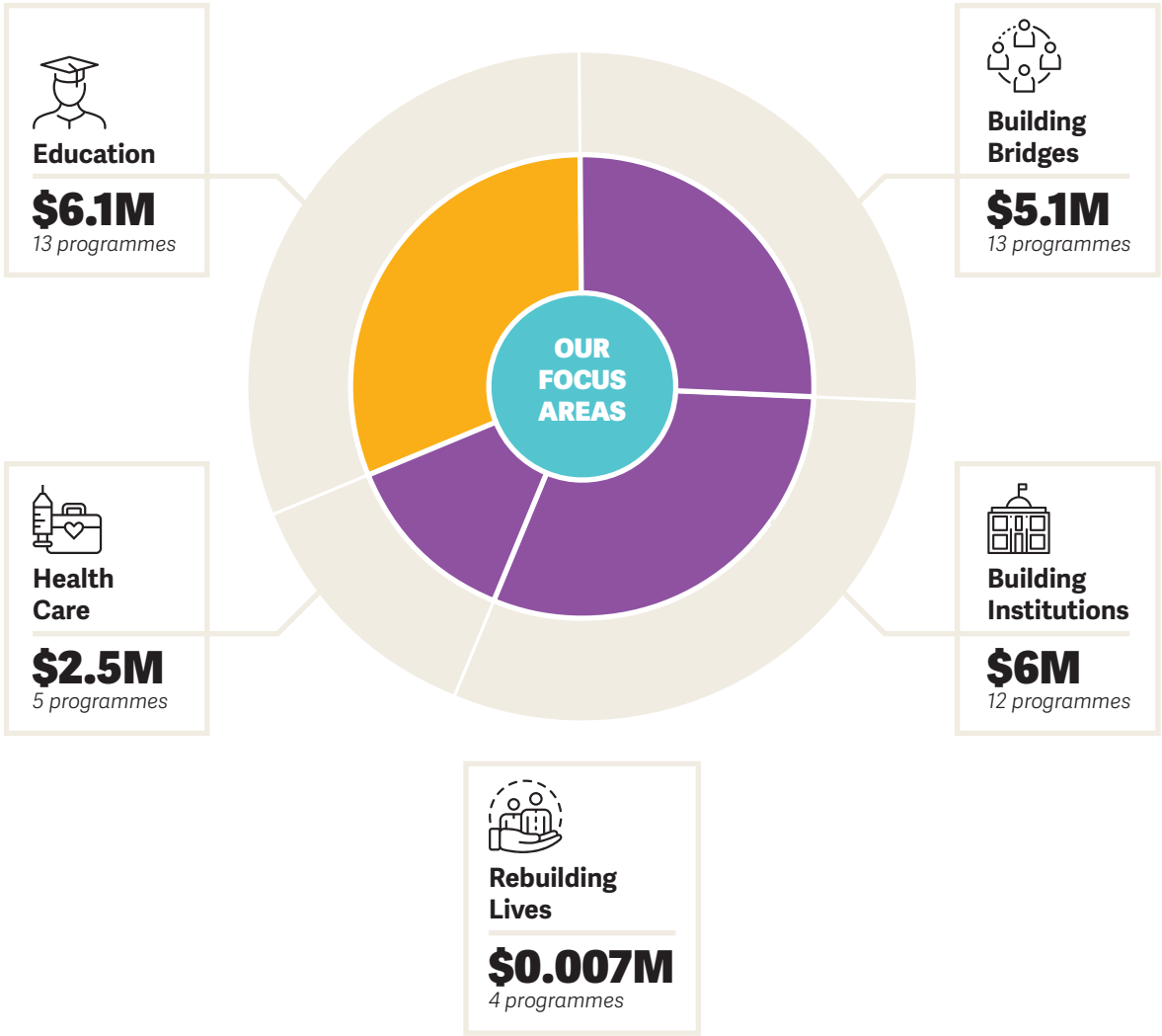
Our programmes focus on health care, education, networking platforms, public administration, urban management and disaster response.

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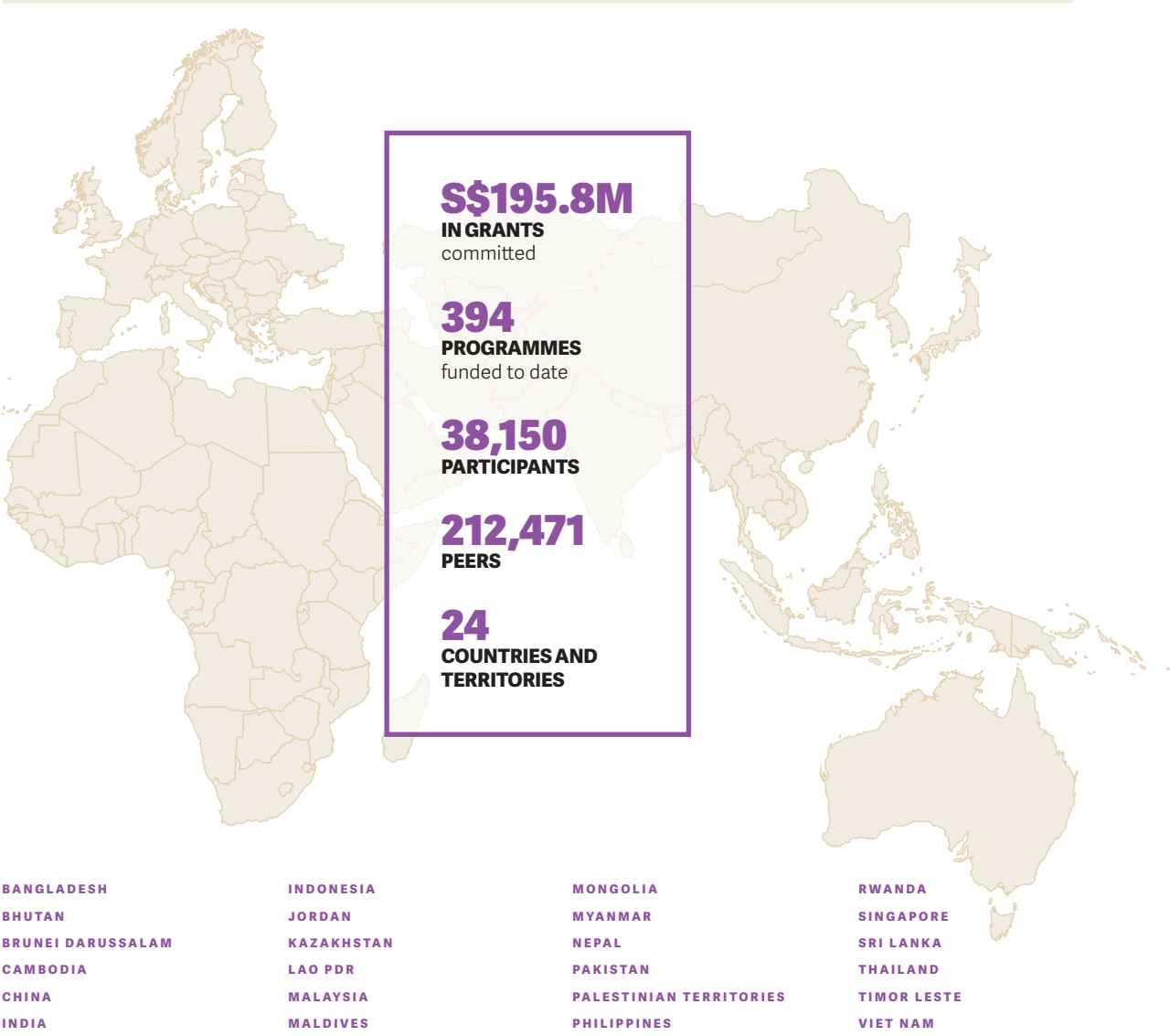
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Building Communities in Asia and Beyond

2017/2018 AT A GLANCE



SINCE OUR INCEPTION (2007 – 2018)



OUR OUTREACH TO DATE BY GEOGRAPHY

North Asia \$34.5M 53 programmes	Southeast Asia \$83.2M 171 programmes	South Asia \$23.7M 50 programmes	West Asia \$0.9M 1 programme	Multi-Country & Others \$53.5M 119 programmes
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Penned Thoughts by the Chairman

Taking on the future, together

2017 was a milestone year for Temasek Foundation International. It marked a decade of building partnerships, investing in people's potential and co-creating community impact. It was also a year for us to reflect on the journey ahead for the Foundation. We are excited about the future, and we hope that you will join us as we embark on the next lap.

Let's stay connected.

We commemorated 10 years of the Foundation with a series of forums in Singapore that gathered leaders and participants from our past programmes.

Many of the forum participants shared their knowledge on the improvements that they achieved in their cities and communities. They updated each other, learnt together and exchanged ideas.



More than **530** leaders, past participants and senior officials reconnected at forums on nursing, education and urban management

We also enjoyed a reunion of past participants from our university student exchange (Leadership Enrichment and Regional Networking, or LEaRN) and our annual fellowship programme for journalists (Asia Journalism Fellowship).



105 participants reunited at the TFI@10 LEaRN Connect



70 participants reconnected at the Asia Journalism Fellowship Reunion

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Such reunion events allowed our "alumni" to reconnect and continue their learning exchanges.

As the world gets increasingly complex, we will need to better understand diversity. This can be done through continual conversations with friends from different countries and backgrounds.

Let's stay connected – sharing our hopes and dreams of the future with each other.

Let's widen our impact.

It was another busy year for the Foundation with 47 programmes and almost S\$19.7 million in grants committed.

While we continued programmes in our flagship areas like Technical and Vocational Education and Training, Nursing and Urban Management, we also extended partnerships into new geographies and sectors.

In the past year, we made our first foray into West Asia, supporting public administration programmes in Jordan and the Palestinian Territories.

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With the uptrend in innovation, we funded new programmes on digital economy and e-commerce logistics in Indonesia, ensuring that skills are always kept relevant to meet the needs of fast-changing industries.

Also, in February 2018, we launched the STEP Aviation Forum for talented youths to learn more about the latest innovations in aerospace and bond with each other over their passion for aviation.

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In 2017, the Foundation was recognised with the ASEAN Leadership Award on Rural Development and Poverty Eradication. The Foundation is the first awardee in the private sector category for Singapore. We will keep working hard to support the ASEAN community.

Let's press on.

In the year ahead, our work will be guided by three themes:



Building Youth Leadership

We received a new endowment to build youth leadership and connections. Called the STEP Endowment, it will be used to support a range of themed forums and dialogues to engage with youth leaders from Singapore and the region. We want to develop their passion in topical subjects and issues, hone their leadership skills and build deeper bonds between and among them.



Focusing on ASEAN

Aligned with Singapore's chairmanship of ASEAN in 2018, we will also support a range of programmes with a keen lens on the issues and challenges facing the ASEAN region. These programmes will promote conversations and knowledge exchange to strengthen the ASEAN community.



Keeping Connected

A more connected Asia – this has always been our vision. Moving ahead, we will place greater emphasis on growing our engagements with key leaders and institutions in the region. We will dedicate more resources to connect and reconnect with our treasured friends and partners, and complement this effort with an increased social media presence.

Success in our programmes would not have been achieved without the support of Temasek and Temasek Trust. They have believed in our work for the past decade and continue to inspire us. We also remain grateful to our Board Directors – some of whom have been with the Foundation from day one. Their insights and contributions have shaped our journey in meaningful ways.

To our many partner institutions, programme leaders and participants; you are at the heart of what we do. We thank you for allowing us to join you on your journeys. Together, we can and must build a shared future in Asia and beyond.


Mr Goh Geok Khim
Chairman
March 2018

Board of Directors

PHILIPPINES

Mr Tony Tan Caktiong

Board Director

Chairman
Jollibee Foods Corporation

SINGAPORE

Mr Khoo Boon Hui

Board Director

Senior Fellow to
the Ministry of Home
Affairs, Singapore

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SINGAPORE

Mr Benedict Cheong

**Board Director &
Chief Executive**

INDONESIA

Ms Ira Puspawati

Programme Advisor

President Director
ASDP Indonesia Ferry Corp.



Ownership, Outcomes, Partnerships

Temasek Foundation International has reached out to thousands of participants across Asia. Our programmes bring together different elements – leadership, commitment and resources from our host communities, expertise from various institutions, and grants from Temasek Foundation International. Collectively, we develop human and social capital in Asia and beyond.

Our grant-making is grounded in three core principles. Each year, as we decide on the programmes to support, we translate these principles into action.





Grounded in Ownership, Outcomes, Partnerships

Our programmes support people in their development journey: together, we work with communities to think ahead and drive innovation from plan to action.

To confront an increasingly complex and fast-changing world, we are supporting programmes that foster innovation and collaboration. These programmes address emerging needs and connect different regions and communities.

In 2017/2018, our programmes strengthened ecosystems, collaborations and innovations, where leaders and specialists have been equipped to shape the future for good and make it theirs.



**Stronger Ecosystems
for a Digital World**

14



**Skilled Innovators
for a Fast-Changing World**

18



**Greater Collaborations
for a Connected World**

22

Stronger Ecosystems for a Digital World

The digital economy is disrupting old models and ways of working. This means that different communities need to collaborate more, reinvent and form stronger ecosystems of complementary skills to confront change.

Indonesia is excited to take these steps to become one of the largest digital economies by 2020. Temasek Foundation International is supporting this vision through a series of digital skills programmes. These programmes have been purposefully integrated so that they can enhance Indonesia's digital ecosystem cohesively.

Participants from Indonesia at an e-commerce logistics programme in Republic Polytechnic, Singapore.



Enhancing the E-Commerce Logistics Ecosystem INDONESIA

Two e-commerce logistics programmes that we are supporting have been integrated in a way where two different groups of leaders and specialists can be equipped towards a common vision.

The first programme comprises 100 officials. Through the lens of public administration, they are developing a strategy for Indonesia's e-commerce logistics industry. The programme is being carried out in partnership with Indonesia's Coordinating Ministry for Economic Affairs and Singapore Cooperation Enterprise. The officials discuss how policies, strategies, logistics infrastructure, support services and fringe industries can come together to create a conducive and holistic ecosystem for e-commerce activities.

The second programme reaches out to educators, who will improve the technical education courses in their institutes in the area of supply chain management for e-commerce. Up to 120 educators are participating in this programme hosted by Republic Polytechnic of Singapore in partnership with the Ministry of Research, Technology and Higher Education of Indonesia and POS Indonesia Education Foundation.



"I'd like to improve my course delivery with the Problem-Based Learning approach. Through the programme in Singapore, I saw how this approach can be applied holistically in curricula across different levels – and keep students interested and involved in their learning. The aim is also to align our curricula with industry needs and trends, which will empower our students to be competent for good jobs."

Rachamawati Wangsaputre

Vice Head

Sekolah Tinggi Manajemen Logistik Indonesia

Grounded in Ownership | Stronger Ecosystems



Officials in a workshop sharing their experiences and challenges in public policy. They will also develop an e-commerce roadmap and eventually implement it in Indonesia.



Educators being engaged in Republic Polytechnic's Problem-Based Learning pedagogy. This method enhances their curriculum delivery to students through a learner-centric approach and a focus on industry needs.

"Those of us in the logistics industry must have the capabilities to cope with changes and disruptions in the industry. The e-commerce logistics programme is one of the important efforts for us to develop the best services in the industry. We're gaining valuable knowledge and experiences."

Gilarsi Wahyu Setijono
President-Director
PT POS Indonesia (Persero)

Developing Digital Economy Skills INDONESIA

We are also supporting our first programme in building the digital economy skills of Indonesia's educators, which they will share with students at their Technical and Vocational Education and Training institutes.

Singapore Polytechnic and the Ministry of Research, Technology and Higher Education of Indonesia kickstarted this three-year initiative for 65 faculty members from selected polytechnics and universities across Indonesia.

Educators participating in the digital economy skills programme will go back to their institutions to train students to become techno-preneurs.

The programme touches on the latest knowledge in the digital economy and enables participants to integrate their new skills into their IT teaching. After the programme, the participants will work towards boosting the digital economy sector into a key engine of Indonesia's economic growth. They will also share their new knowledge with peers.



"This programme is one of three areas of the digital economy being developed by Batam State Polytechnic – namely, the creative industry, logistics, and industry 4.0 software development. The three fields are interconnected with one another. Without good logistics governance, creative industry activities such as e-commerce cannot grow rapidly and competitively. Conversely, without the support of creative industry products, logistics systems cannot run efficiently."

Dr Priyono Eko Sanyoto
Director
Batam State Polytechnic, Indonesia

Skilled Innovators for a Fast-Changing World

We are supporting programmes that prepare young innovators across the region with skills that enable them to be resilient in the future economy.

"During the forum, I witnessed how computer programming can be very relevant to the aviation industry. Hardware and software are integral. The Singapore Airshow was also the biggest aviation event that I've attended. Before attending this forum, I had few overseas friends. That has changed! I keep in touch with my new friends through Facebook now."

Mingkamon Buathang

*Fourth-year student in Computer Engineering
Mahidol University, Thailand*



STEP Aviation Forum 2018

ASIA

In February 2018, the first STEP Aviation Forum saw 50 student aviation buffs from Asia gathered in Singapore to discover the latest advancements in the aviation industry.

Over five exciting days, Singapore Polytechnic and Singapore University of Technology and Design organised visits to aerospace companies and ran workshops on aircraft maintenance and drone-making.

The students also attended the Singapore Aerospace Technology and Engineering Conference 2018 and the Singapore Airshow 2018, where they interacted with leaders from the industry. Having explored the latest trends and technologies on display, the students were inspired to grow their interest and pursue their aspirations in aviation.



▲ Students exploring innovations in the aviation industry through a multi-touch interface at the Republic of Singapore Air Force pavilion within Singapore Airshow 2018.



"My interest in the aerospace industry began when I had the opportunity to go to Beijing, China, for a week during junior college. I attended workshops on mini rockets and visited space museums. The STEP Aviation Forum is another opportunity for me to develop my interest and connect with more students from Asia. I'm keen to explore drones – this dynamic technology has many possibilities, but this means that there will also be challenges and a need for more regulations."

Chan Jingqi

*First-year student
Singapore University of Technology and Design*

STEM (Science, Technology, Engineering and Mathematics) Programme for Educators

PHILIPPINES

STEM (Science, Technology, Engineering and Mathematics) education offers a multi-disciplinary approach to teaching and learning, which is crucial for keeping pace with a future of technology and innovation.

Enhancing STEM literacy in students means that youths of today can become next-generation thinkers, who are innovative, adaptable and confident. But the change must first begin with a paradigm shift in the teaching of STEM.

In June 2018, a team of 142 STEM leaders and specialists from the Philippines worked with Singapore's Nanyang Polytechnic International to develop new initiatives and innovations in teaching and learning STEM. Over time, they will also share their knowledge with more than 400 other educators in the field and transform STEM education in the country.

As part of the STEM programme, the Philippines team visited Nanyang Polytechnic's Makerspace, a platform for educators and students to bring their ideas to life.



Anything from digital to craft, audio and engineering projects can be materialised at Makerspace. The Philippines team explored the electronic silhouette cutting machine to create their own t-shirt designs.



Edna V. Banaga, the principal of Quezon City Science High School, says: "I want to make school so fun for students that they look forward to it. It should be a place where their imagination has no limit. There is nothing constant in this world. Education must help us keep up with the times and embrace diversity. Good education means students become better citizens of the world and discover who they really are."



"As part of the STEM programme, we experienced a makerspace, which brings out the best in students through hands-on projects. I hope to introduce 'softer' workshops in my school to encourage more female innovators. I'm also thinking of developing a simple visual framework to help our engineering educators rethink their teaching methods – let's be more fun and flexible! To me, innovation encourages us to fail fast because this will lead us to new solutions."

Monica D. Xavier

Head, Technology Unit

Philippine Science High School System



"I'm inspired to empower teachers to go beyond their current methods. I want to implement initiatives that will encourage them to have new perspectives. During the STEM programme, we also conceptualised a mobile makerspace, which can go around different parts of the Philippines to train educators in innovative teaching methods."

April Dumayag

Senior Science Research Specialist

Science Education Institute, Department of Science and Technology, Philippines

Greater Collaborations for a Connected World

By extending our strategic collaborations with like-minded organisations in Singapore and the region, we have been able to harness resources, synergise efforts and make wider impact together.

"Being part of the Temasek family of foundations allows cross-organisation of programmes to take place between us. These synergies occur as we tap the respective strengths and capabilities of each other."

Benedict Cheong
Chief Executive
Temasek Foundation International



▲ Participants of the Asia Journalism Fellowship on a visit to Channel NewsAsia, Singapore.

Asia Journalism Fellowship 2017

In our first partnership with the Institute of Policy Studies at the National University of Singapore, we co-organised the Asia Journalism Fellowship (AJF) 2017 – our signature programme for journalists. The three-month programme hosted 16 outstanding senior journalists from 13 countries.

And while we are familiar with the partnerships established with external agencies, we also had the opportunity this year to collaborate with our sister organisation Temasek Foundation Connects. Together, we hosted the annual Asia Journalism Forum, a highlight in the AJF calendar. The 2017 edition saw robust conversations among 123 diverse media practitioners, academia and journalists on the theme, "Reporting Facts and the Future of Journalism".

"It takes the power of collaboration to create unusual new value. At Odisha Skill Development Authority, we are grateful for our partnership with Temasek Foundation International and the Asian Development Bank. We cherish a shared set of values, a passion for task completion and a deep sense of purpose. We believe that the work we are doing together will bring transformative change in the lives of Odisha's skilled youth."

Subroto Bagchi
Chairman
Odisha Skill Development Authority, India

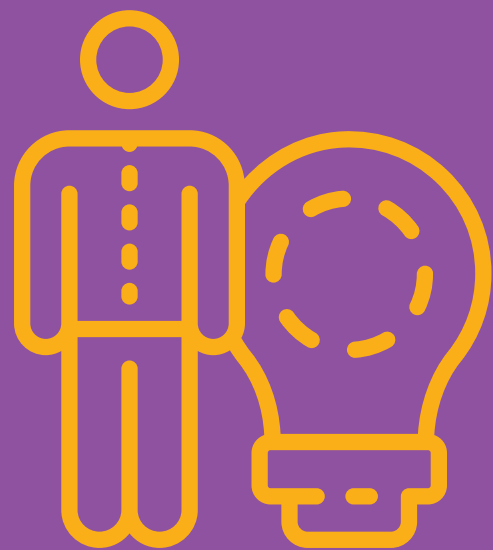


▲ Leaders from Odisha visited Singapore's Institute of Technical Education to exchange ideas on skills and training.

TVET Skills Development for Odisha, India

In another first, we partnered with the Asian Development Bank and India's Odisha Skill Development Authority to upgrade the Technical and Vocational Education and Training (TVET) skills of Odisha's educators. With a youthful population – of which 33% of it is below age 34 – Odisha is eager to equip its young with relevant skills through TVET. These youths can then go on to energise the economy.

Our partnership with the Asian Development Bank signals our move towards more collaborations with regional and international organisations. Through like-mindedness and common goals, we can broaden the impact of connecting communities and improving lives – together.



Grounded in Ownership, Outcomes, Partnership

We support programmes with sustainable outcomes: our participants share their new capabilities with others to multiply the learning and strengthen the improvements made in their communities.

The success of our programmes is captured in the outcomes and impact in the community. From programme design to participation selection, each element is carefully put together to achieve meaningful outcomes.

In 2017/2018, we committed S\$19.7 million to 47 programmes in five focus areas. Discover how community leaders and participants are engaged in our programmes.



Building Capabilities in Health Care

26



Building Capabilities in Education

30



Building Bridges Between Peoples

38



Building Institutions of Excellence

44



Rebuilding Lives and Livelihoods Post-Disasters

50

Future Shapers

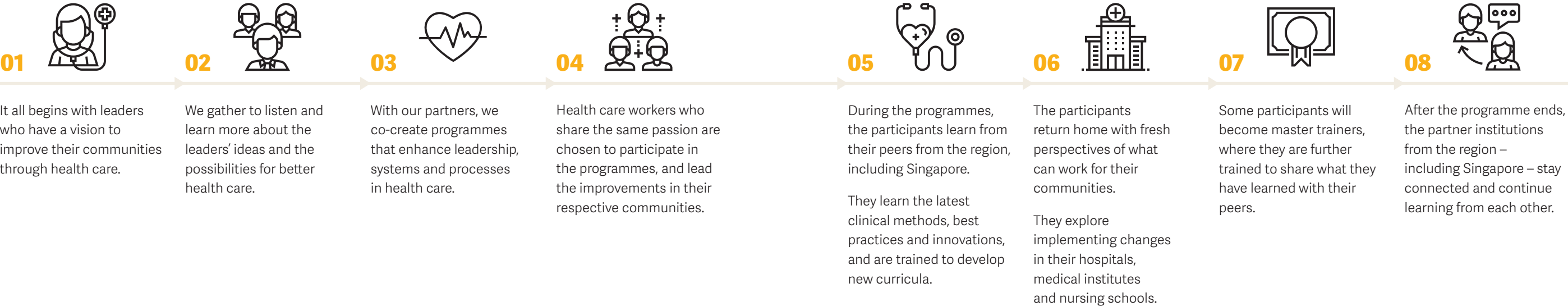
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2017/2018 AT A GLANCE



Health Care

Health care is fundamental to the economic and social growth of any community. Here is how we support the development of health care capabilities across communities.



2017/2018 Programme Highlights

Nursing Management

Nurses are at the forefront of patient care. Our programmes develop their managerial, pedagogical and clinical skills to keep pace with this ever-evolving industry.

CHINA

- Equipping nurses with enhanced nursing management capabilities to meet health care needs in Beijing, Hebei and Tianjin
- **630** health care workers
- **800** people will benefit from sharing sessions by our participants

PHILIPPINES

- Equipping nurses with managerial, pedagogical and clinical skills to meet the country's changing demands for nursing care
- **100** health care workers
- **300** people will benefit from sharing sessions by our participants



Health Care Management

Good leadership drives quality patient care. We support programmes to empower people to lead hospitals and public health care systems effectively.

CAMBODIA

- Equipping leaders to develop quality intensive care units in leading hospitals and implement best practices and guidelines
- **80** specialists
- **80** people will benefit from sharing sessions by our participants

SRI LANKA

- Equipping leaders in management, clinical quality and patient safety to enhance quality assurance systems
- **260** leaders and specialists
- **500** people will benefit from sharing sessions by our participants



▲ TOP TO BOTTOM:

Nurses from the Philippines in an oncology class at Nanyang Polytechnic, Singapore

Nurses from China in a workshop hosted by Singapore Health Services

Hands-on learning is a significant aspect of the health care programmes that we support



Public Health Care

Public health programmes promote healthy communities in two ways: by raising awareness of good practices and enhancing public health management.

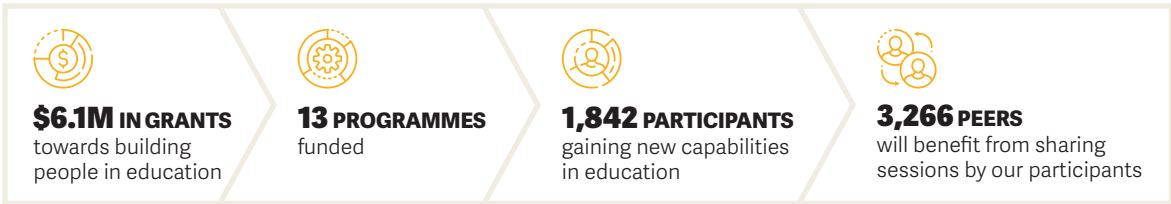
VIET NAM

- Equipping leaders and specialists to develop capabilities in Occupational Health and Safety in hospitals and workplaces, create an integrated workplace safety and health management system and nurture public health leadership
- **310** leaders and specialists
- **400** people will benefit from sharing sessions by our participants

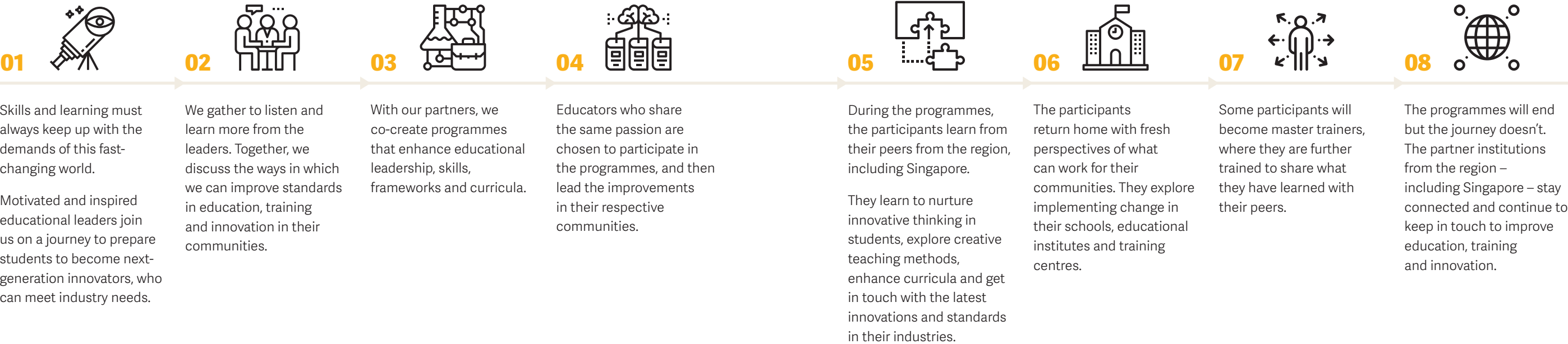
Grounded in Outcomes

Education opens doors to knowledge and skills and helps communities to grow. Here is how we support quality educators and innovative education that can nurture students for the future economy.

2017/2018 AT A GLANCE



Education



2017/2018 Programme Highlights

Technical and Vocational Education and Training (TVET)

TVET builds a dynamic workforce that meets industry needs and contributes to economic growth. TVET programmes come in various forms, but all of them enhance pedagogy, curriculum, knowledge and skills towards innovation.

CDIO participants from Chengdu, China, exploring Industry 4.0 technology, where automation and machines are linked to the Internet and IT



CDIO participants from Chengdu, China (left), and Mongolia (right) engaging in workshops

Conceive-Design-Implement-Operate (CDIO)

The CDIO initiative is an international educational framework that nurtures next-generation engineers by immersing them in real-world environments. Our participants are trained to tap CDIO to enhance their students' learning and raise standards in education, specifically in engineering.

CHINA

- First CDIO initiative in Chengdu, Sichuan, to empower young engineers
- **120** educators from 3 universities
- **100** people will benefit from sharing sessions by our participants

MONGOLIA

- An advanced CDIO initiative to enhance pedagogy and curriculum
- **185** educators from 6 universities
- **100** people will benefit from sharing sessions by our participants

PHILIPPINES

- An advanced CDIO initiative to enhance pedagogy and curriculum
- **270** educators from 16 universities
- **100** people will benefit from sharing sessions by our participants

Entrepreneurship with Design Thinking

Design Thinking dissects entrepreneurship into actionable steps that people can adopt and use in their innovation processes. Our participants are educators, trainers and officials, who tap Design Thinking to raise TVET standards in vocational institutions.

THAILAND

- The country aims for a more innovation-driven economy, where Design Thinking towards entrepreneurship and creativity will be integral
- **80** leaders and specialists
- **240** people will benefit from sharing sessions by our participants



▲ Participants from Odisha, India, at Singapore's Institute of Technical Education

TVET

We continue to support various TVET programmes, which are a critical component of a country's education system. Our participants upgrade their teaching skills and learn more about the latest industry innovations to deliver TVET education effectively to their students.

INDIA

- Leaders will raise standards of TVET in Odisha to empower the skills of youths – who make up 33% of the state's population – and prepare them for the economy
- **100** TVET leaders
- **300** people will benefit from sharing sessions by our participants
- Find out more on page 23

INDONESIA

- Educators will enhance TVET in Indonesia – in the areas of machinery engineering, electricity utilisation installation and industrial automation engineering – to prepare students for a knowledge-based economy
- **100** TVET leaders and specialists
- **300** people will benefit from sharing sessions by our participants

MYANMAR

- The Myanmar National Skills Standards Authority aims to raise the standard of skills training and inspire confidence and trust in industries
- **100** officials aim to develop a national TVET Quality Assurance Framework
- **120** people will benefit from sharing sessions by our participants

SOUTHEAST ASIA

- The Southeast Asian Ministers of Education Organisation Regional Centre for Vocational and Technical Education and Training aims to upgrade the skills of those in the hospitality, food and beverage and automotive engineering sectors
- **90** TVET specialists
- **270** people will benefit from sharing sessions by our participants

Digital Economy Skills

As the global digital economy becomes more important than ever, the need to constantly keep up with trends and technologies and stay relevant is critical.

INDONESIA

Indonesia aims to be one of the largest digital economies by 2020. This series of programmes for educators and officials will strengthen the country's digital ecosystem in two key areas. Find out more on page 14.

The Digital Economy Skills programme equips educators to enhance their IT curricula

- **65** educators from various polytechnics and universities
- **90** people will benefit from sharing sessions by our participants

The integrated E-Commerce Logistics Skills programme equips specialists and officials to develop a cohesive e-commerce roadmap for Indonesia and implement it effectively

- **120** specialists from 5 polytechnics and **100** officials
- **150** people will benefit from sharing sessions by our participants

▼ Educators from Indonesia and Singapore exchanging ideas on e-commerce logistics





Participants from the Philippines
discussing STEM pedagogies with
their Singapore counterparts

Science, Technology, Engineering and Mathematics (STEM)

STEM education trains students to solve real-life issues with an inter-disciplinary and applied approach. Our participants are educators and officials who are trained to plan and implement STEM curricula.

PHILIPPINES

- The country is integrating 21st century skills – through STEM curricula – to nurture innovative students and prepare them for tertiary education
- **142** specialists are being equipped with STEM education capabilities
- **426** people will benefit from sharing sessions by our participants
- Find out more on page 20

University Leadership

Since 2012, we have been supporting the Programme for Leaders in University Management (PLUM). Through PLUM, university leaders from Southeast Asia sharpen their leadership skills and strengthen their networks to enhance higher education in the region.

SOUTHEAST ASIA

- PLUM 2018/2019 covers a wide range of topics, including: leadership; governance; and growing universities through digitally-enhanced education, internationalisation and entrepreneurship
- **60** leaders from 10 universities in the region
- **300** people will benefit from sharing sessions by our participants

Educational Leadership

We support networks of schools in enhancing their educators' skills and the quality of education. Our participants are trained in specific skills, based on the needs of the particular region.

INDONESIA

- In East Java and Yogyakarta, we are supporting the Muhammadiyah network of schools, with educators being trained in leadership, English language proficiency, instructional mastery and info-communication technology
- **410** educators
- **820** people will benefit from sharing sessions by our participants

2017/2018 AT A GLANCE



\$5.1M IN GRANTS
towards building bridges
between peoples



13 PROGRAMMES
funded



1,234 PARTICIPANTS
gained friendships across borders
and widened their networks

Building Bridges

The world comprises communities of diverse languages and cultures. Here is how we support greater understanding and friendships among different peoples.



01

With an aim to promote mutual understanding and build bridges among peoples, Temasek Foundation International supports networking platforms for students, leaders and opinion shapers from different communities to come together.



02

Each platform is developed with leaders and partners, who have the like-minded mission to strengthen communities.



03

Each platform is a collaborative space. Participants from different backgrounds gather to bond over shared interests, learn together, exchange experiences and discuss solutions to current challenges collectively.



04

Just as important, the platform fosters mutual understanding by allowing participants to appreciate different cultures, languages and perspectives.



05

The participants return to their home countries not only with fresh ideas, perspectives and understanding, but also with new friends from across borders and expanded networks.



06

We encourage the friendships and networks to develop further by sustaining the platforms, hosting subsequent gatherings and connecting the participants through social media.

2017/2018 Programme Highlights

Student Leaders Exchange

Young leaders from polytechnics, technical institutes and universities in Asia get to develop connections and participate in cross-border community projects. On their journeys, they cultivate an understanding of diverse cultures and are empowered to become global citizens.

Student leaders exploring Singapore during their LEaRN programme



Leadership Enrichment and Regional Networking (LEaRN)

We partner with four universities in Singapore to equip undergraduates from the region for the future through leadership skills, academic studies, community service learning, internships and cultural networking.

ASIA

- The 2018 edition commemorated Singapore's ASEAN chairmanship and focused on connecting young Asian leaders
- **200** youths



Participants of the STEP Aviation Forum at Singapore Airshow 2018

Specialists' Community Action and Leadership Exchange (SCALE)

In collaboration with five polytechnics in Singapore, we empower student leaders from the region to apply their skills in community service projects.

ASIA

- The 2018 edition nurtured the students' leadership capabilities through community service projects and allowed them to better understand the issues facing Asia
- **840** student leaders

STEP Aviation Forum 2018

This new forum engaged undergraduates from across the region with the landscape, developments and challenges of the aviation industry. It also enabled them to network with industry experts and form friendships with student leaders from different countries.

ASIA

- **50** undergraduates
- Find out more on page 18



▲ Leaders from Asia coming together to learn and exchange ideas during a study visit

Leaders Network

We sustain deep connections with leaders from the region through Asia Leaders Connect, a platform for meaningful networking and discussions on issues facing the public sector in Asia.

ASIA

- In 2017, the two-day Asia Leaders Connect forum covered topics such as regional geopolitics, governance, public administration and global issues affecting Asia
- **30** leaders from partner organisations

Asia Journalism Fellowship

An annual platform for mid-career journalists from the region to engage in professional and cultural exchange through workshops, discussions and dialogues.

ASIA

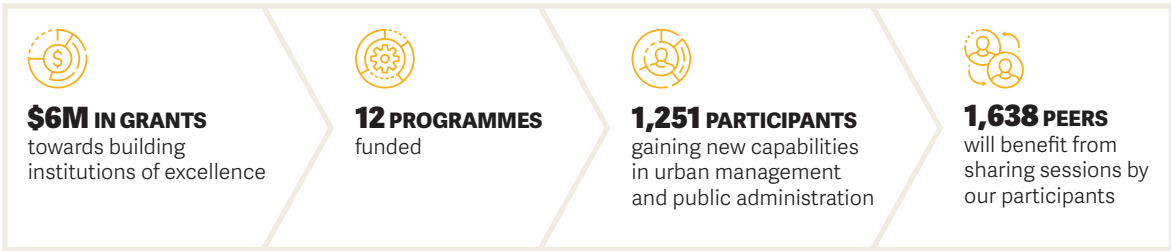
- The 2017 edition of the Asia Journalism Fellowship marks the ninth year that we are supporting the Fellowship, which focused on emerging media trends and issues
- **16** journalists
- Find out more on page 22

Journalists from Asia gathering to discuss media trends, including diversity in reporting, online journalism and the rise of fake news



Building Institutions

2017/2018 AT A GLANCE



As hubs of economic development and growth, cities need to be planned and governed well. Here is how we support programmes that promote sustainable economic and urban development and strengthen public administration.



2017/2018 Programme Highlights

Urban Management

Cities are hubs of economic and social development. We support programmes that promote learning and understanding among policy-makers and city-planners on sustainable and liveable cities.

INDIA

- Equipping officials to develop an integrated, multimodal public transport system roadmap for Pune, which has been identified as one of 100 Smart Cities in India
- **100** officials
- **50** people will benefit from sharing sessions by our participants

Officials from Pune, Maharashtra, India, exploring the public transport system in Singapore

PHILIPPINES

- Equipping specialists to develop strategies in sustainable tourism and hospitality development for Cebu's booming tourism industry
- **120** leaders and specialists
- **100** people will benefit from sharing sessions by our participants



▲ Hospitality specialists from Lao PDR learning more about front office operations

LAO PDR

- Equipping specialists in the areas of housekeeping, front office and restaurant operations to strengthen the hospitality and tourism industry, which plays an important role in the country's economy
- **60** hospitality specialists
- **180** people will benefit from sharing sessions by our participants

Tourism and hospitality specialists from Lao PDR discussing industry trends and best practices

ASIA

- The three-day TFIIntl@10 Asia Urban Governance Leaders Forum 2017 saw leaders and specialists from the region share knowledge and strategies on leadership and management to advance urban governance in Asia
- **100** people will benefit from sharing sessions by our participants

Urban specialists from Asia gathering in Singapore to exchange ideas on urban governance and management



Public Administration

Public institutions lead the efforts in economic, social and cultural development in a community. We support programmes that enable policy leaders and public service officials to strengthen their policy making and implementation work for their communities.



LEFT TO RIGHT:
Trainers from Singapore's Civil Service College sharing public administration frameworks with officials from the Palestinian Territories
Leaders from the Philippines working on sustainable tourism plans for Cebu

CAMBODIA

- Equipping specialists in enhancing the delivery of public services to support the country's public administration reform plans
- **150** specialists
- **210** people will benefit from sharing sessions by our participants

CHINA

- Suzhou and Singapore are co-learning in the areas of citizen-centric governance, policy innovation, public engagement, community management and building grassroots organisations, social services and policies
- **120** senior officials
- **120** people will benefit from sharing sessions by our participants

INDONESIA

- Equipping specialists with logistics and strategy capabilities to develop a framework for the e-commerce logistics industry
- **100** specialists
- **50** people will benefit from sharing sessions by our participants
- Find out more on page 14

JORDAN AND THE PALESTINIAN TERRITORIES

- Equipping officials with best practices, frameworks and tools in leadership, governance, public administration and public service delivery to increase productivity and effectiveness in the civil service
- **125** officials
- **250** people will benefit from sharing sessions by our participants

MALAYSIA

- Equipping specialists in sustainable development and green technologies to enhance the country's Energy Efficiency Vehicle policy
- **60** specialists
- **30** people will benefit from sharing sessions by our participants

SRI LANKA

- Equipping officials with public service delivery and change management capabilities to enhance the country's public service
- **150** officials
- **150** people will benefit from sharing sessions by our participants

VIET NAM

- Equipping officials with principles and tools in governance and public administration to develop action plans for Viet Nam's public sector
- **102** officials
- **306** people will benefit from sharing sessions by our participants

ASIA

- The Temasek Foundation International Leaders in Economic Development programme focuses on economic development strategies and how government, institutions and leaders can support and sustain economic growth
- **64** senior officials
- **192** people will benefit from sharing sessions by our participants

2017/2018 AT A GLANCE



\$0.007 M IN GRANTS
to assist communities affected
by natural disasters



4 PROGRAMMES
funded



**16,989 FACE MASKS
AND VENTILATORS**
delivered

Rebuilding Lives

We are committed to supporting communities affected by natural disasters through disaster preparedness programmes and post-disaster efforts in rebuilding lives and livelihoods.

01



Our focus is on longer-term assistance to communities prone to natural disasters.

02



The first type of longer-term assistance is disaster preparedness. This means preparing communities to better cope in the face of a natural disaster.

In this area, we support programmes that:

- facilitate good construction practices and strengthen buildings;
- enhance the capabilities of emergency care departments; and
- equip health care workers, hospitals and systems with best practices.

03



The second type of longer-term assistance is post-disaster recovery. This means providing support to communities that help them rebuild their lives and livelihoods in a sustainable manner.

In this area, we support programmes that improve the mental well-being of those affected by disasters.

2017/2018 Highlights

Post-Disaster Recovery

We provide resources to communities that have been affected by natural disasters.

INDONESIA

- We delivered face masks and ventilators to rescue and aid workers involved in relief aid in communities affected by the Mount Agung and Mount Sinabung eruptions in February 2018
- **16,301** face masks
- **688** ventilators



Masks being used by rescue and aid workers in Indonesia



The AIR+ Smart Mask, a model developed in Singapore, allows for an attachable micro ventilator for enhanced protection against pollution and viruses

Future Shapers

These individuals began with a passion for their own fields. Today, they aspire to create positive change in their communities. Discover the stories of our programme participants here.

A HEART FOR CANCER PATIENTS

Sharon R. Medina, 40, Philippines

It was not love at first sight for Sharon R. Medina. Nursing only captured her heart when she became a part of the medical oncology unit at the National Kidney and Transplant Institute in Quezon City, Philippines, 15 years ago.

"There is satisfaction in witnessing patients complete their treatment," she says. "I get to see the hope in their eyes. Even if they can't be cured, I can still assist them in end-of-life care. Oncology has given me a different meaning in life."

Sharon has since furthered her studies in oncology. In 2018, she flew to Singapore for an oncology programme held at Nanyang Polytechnic's School of Health Sciences (Nursing), which was supported by Temasek Foundation International.

In the programme, Sharon discovered how health care systems can benefit from detailed documentation and standardisation, which she hopes to implement in her hospital. These practices are especially important in oncology, where patients receive long term treatment.

Sharon explains that documentation creates continuity and enhances the long term and future care of patients; meanwhile, standardisation improves health care quality and builds trust between patient and health care workers.

Indeed, it is the relationship with her patients that Sharon treasures the most in her line of work. "I gain confidence in both my patients and myself when I see their health improve," she says. "Some of them have also become my friends!"



"I gain confidence in both my patients and myself when I see their health improve. Some of them have also become my friends!"

ON CLOUD NINE

Muhamad Iskandar bin Mohamad Kusnan, 19, Singapore

For Muhamad Iskandar bin Mohamad Kusnan, wanting to be an F-16 pilot is no airy dream.

The second-year aerospace electronics student at Singapore Polytechnic has been taking steps to reach his goal: he joined the Singapore Youth Flying Club at 13 and has received his licence to fly the Diamond DA40.

Muhamad Iskandar's passion for planes grew when his father took the young boy to Changi Airport every weekend. "We did that since I was three years old. We would watch the planes take off," he says. "Gradually, I knew that I wanted to be in the aviation industry."

In 2018, Muhamad Iskandar attended the STEP Aviation Forum, an initiative supported by Temasek Foundation International to gather like-minded youths from Asia and expose them to innovations and leaders in the industry.

The hope is that youths across the region can build friendships and gain support to continue pursuing their interests together.

Says Muhamad Iskandar: "The Forum not only presented the latest in aviation technology, it also allowed me to connect with friends from overseas, who share the same passion."



"The Forum not only presented the latest in aviation technology, it also allowed me to connect with friends from overseas, who share the same passion."

THE REAL WORLD IN THE CLASSROOM

Ping Sun, 39, China

Forever young – this would be Assistant Professor Ping Sun's approach to life, where she enjoys teaching because it allows her to interact with youths. "I'm drawn to their energy. Young people are full of ideas. There is not a boring day in the classroom," she says.

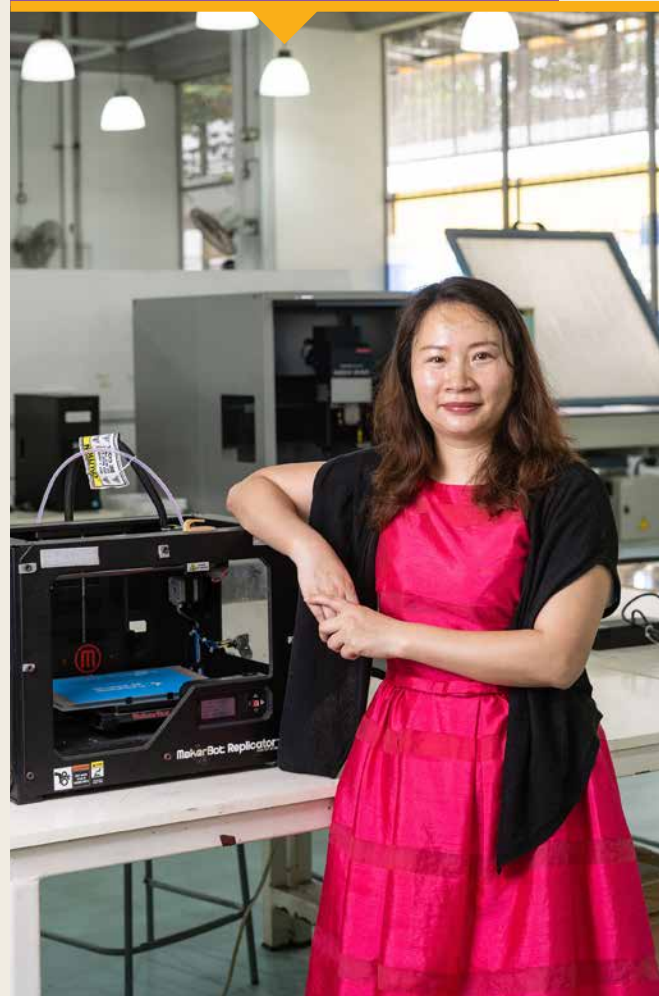
Professor Ping teaches electronic engineering at the Chengdu University of Information Technology in Sichuan, China. In her field, innovation and fast-changing technologies are buzzwords, and educators have to ensure students' skills are up to date.

To keep pace with engineering education and innovations around the world, her university has been learning more about the internationally recognised Conceive-Design-Implement-Operate (CDIO) framework with support from Temasek Foundation International.

CDIO nurtures engineers that solve real-world problems and employ practical systems. Professor Ping says: "CDIO puts students in real-world scenarios, where they are trained to empathise. This means that they will also have to innovate relevant solutions that address the issues at hand."

Professor Ping's lessons have also been enlivened by CDIO's focus on active learning. The framework takes her back to the heart of teaching: the dynamics between teacher and student. "By encouraging more interactions in the classroom, CDIO improves the communication between educators and students. That is what matters too," she says.

"By encouraging more interactions in the classroom, CDIO improves the communication between educators and students."



PASSIONATE ABOUT HELPING

Somphamith Soupanya, 29, Lao PDR

"I like helping people," says Somphamith Soupanya from Lao PDR. "I discovered that I could turn my passion into a career in the hospitality industry."

Somphamith cut his teeth in the industry when he worked at the front office of a hotel. There, he experienced a sense of purpose helping people and bringing joy to them.

Soon, he wanted to infect others with his passion too. This led him to join Lao PDR's Ministry of Information, Culture and Tourism as a hospitality and tourism training officer at the Institute of Mass Media, Culture and Tourism.

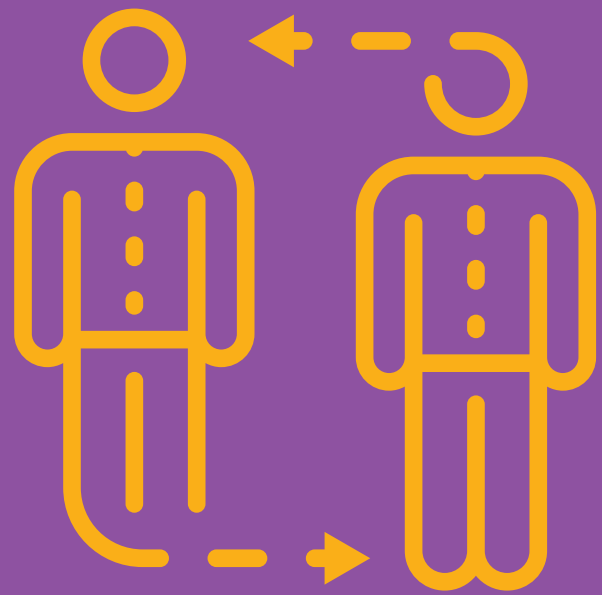
In 2018, Somphamith was one of many participants from Lao PDR who was selected to attend a hospitality and tourism programme organised by Singapore's ITE Education Services and supported by Temasek Foundation International. The programme enhances the hospitality skills of specialists, so that they can strengthen the service delivery of their institutions.

"We're professionalising Lao PDR's hospitality even more, so that the image of hospitality staff also improves and more people will be drawn to this exciting industry."

During the programme, Somphamith was thrilled to learn about Singapore's Go-the-Extra-Mile Service (GEMS) concept. "It deals with a very fundamental thing: the mindset of service staff," says Somphamith. "It also fits with my belief in helping people: GEMS is all about creating positive customer experiences."

Back in Lao PDR, Somphamith will carry out mobile training. He will visit training centres across various provinces in Lao PDR and equip others with his new skills. "The trainers will, in turn, train others," he says. "We're professionalising Lao PDR's hospitality even more, so that the image of hospitality staff also improves and more people will be drawn to this exciting industry."





Grounded in Ownership, Outcomes, Partnerships

We work closely with host communities and content partners: together, we define what is needed, and then co-develop and co-implement programmes that are relevant, meaningful and well-implemented.

Our partnerships do not end when our programmes end. We continue to connect with partners, leaders and participants, where we stay updated on new developments and explore potential opportunities with one another. This builds strong and purposeful networks.

In 2017/2018, we kept in touch with leaders and participants from past programmes through gatherings and social media.



Staying Connected

60



Our List of Partners

62

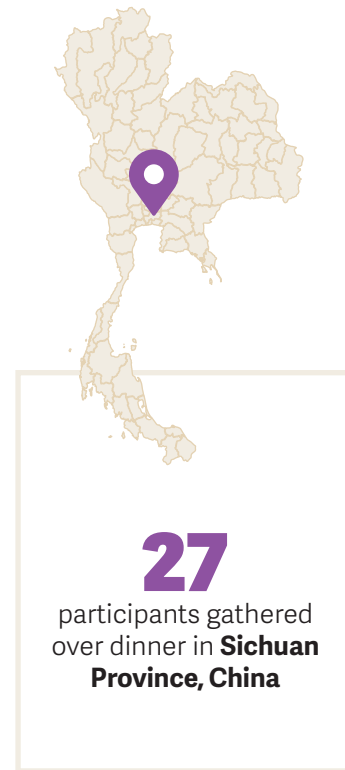
Staying Connected

To date, over 38,000 people have participated in programmes supported by Temasek Foundation International.

After the programmes end, we sustain the networks formed among participants by engaging them through social media and gatherings in various cities across Asia.

We also keep in touch with leaders from our partner organisations, who play an important role in ensuring the success of our programmes and partnerships.

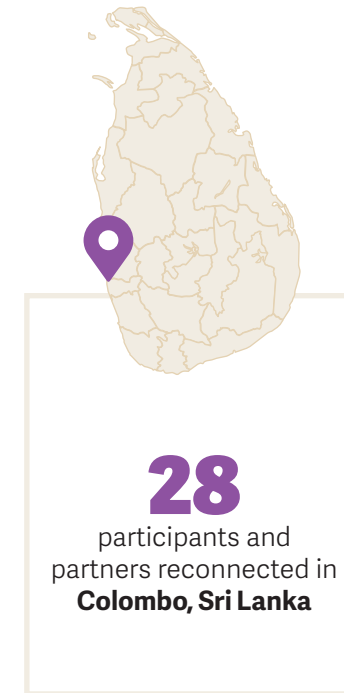
Their vision, support and involvement pave the way for us to achieve positive impact in communities together.



Our participants in Sichuan Province include leaders and educators from universities and technical and vocational institutes; nursing professionals from hospitals; and master trainers from the university engineering faculty and local builders.



These leaders were from our partner organisations such as key ministries and public sector organisations in the Philippines. We discussed developments among one another and explored potential opportunities for new programmes.



To date, we have supported **13** programmes in Sri Lanka, primarily in Technical and Vocational Education and Training; hospital and nursing management; urban management; and public sector leadership.



Close to **3,700** individuals in Thailand have participated in our programmes and have extended their learning by sharing knowledge and experiences with over **21,000** peers. Together, they form a strong network of professionals impacting change in their organisations and communities.

LEFT TO RIGHT:

Reconnecting with participants and partners at gatherings held in China, the Philippines, Sri Lanka and Thailand



Our List of Partners

HEALTH CARE

► NURSING MANAGEMENT

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE HEALTH SERVICES NURSING MANAGEMENT PROGRAMME IN BEIJING, TIANJIN AND HEBEI, CHINA

Main Partners:

Beijing Anzhen National Hospital, China
Tianjin Municipality Health Bureau, China
Tianjin First Center Hospital, China
Singapore Health Services

Implementing Partners: (China)

Airport General Hospital of Tianjin Medical University
Bethune International Peace Hospital
Chinese Academy of Medical Sciences
Blood Disease hospital
Eye Hospital of Tianjin Medical University
Hebei Medical University First Hospital
Hebei Medical University Fourth Hospital
Hebei Medical University Second Hospital
Hebei Medical University Third Hospital
Hebei Provincial Chest Hospital
Hebei Provincial Children’s Hospital
Hebei Provincial Hospital
Hebei Provincial Nursing Society
Hebei Provincial People’s Hospital
People’s Liberation Army 464 Hospital
Second People’s Hospital of Tianjin
Shijiazhuang First Hospital
Sixth People’s Hospital of Hebei Province
TEDA International Cardiovascular Hospital
Tianjin Anding Hospital
Tianjin Baodi District People’s Hospital
Tianjin Beichen District Chinese Medicine Hospital
Tianjin Central Obstetrics and Gynaecology Hospital
Tianjin Chest Hospital
Tianjin Children’s Hospital
Tianjin Fifth Central Hospital
Tianjin Fourth Central Hospital
Tianjin Haihe Hospital

Tianjin Hospital
Tianjin Huanhu Hospital
Tianjin Jinghai District Hospital
Tianjin Medical University Cancer Hospital
Tianjin Medical University Eco-city Hospital
Tianjin Medical University General Hospital
Tianjin Nankai Hospital
Tianjin Ninghe District Hospital
Tianjin Occupational Disease Prevention Hospital
Tianjin People’s Hospital
Tianjin Stomatological Hospital
Tianjin TEDA Hospital
Tianjin Third Central Hospital
Tianjin Traditional Chinese Medicine University
Second Affiliated Hospital
Wuqing District Chinese Medicine Hospital

TEMASEK FOUNDATION INTERNATIONAL – NANYANG POLYTECHNIC INTERNATIONAL NURSING CAPABILITY PROGRAMME IN THE PHILIPPINES

Main Partners:

Department of Health, Philippines
Nanyang Polytechnic International, Singapore

Implementing Partners: (Philippines)

Batangas Medical Center
Baguio General Hospital and Medical Center
Bicol Medical Center
Cotabato Regional Medical Center
Caraga Regional Hospital
Corazon Locsin Montelibano
Memorial Medical Center
Dr. Jose Fabella Memorial Hospital
East Avenue Medical Center
Eastern Visayas Regional Medical Center
Jose R. Reyes Memorial Medical Center
Lung Center of the Philippines
Mariano Marcos Memorial Hospital
and Medical Center

National Center for Mental Health
National Children’s Hospital
National Kidney and Transplant Institute
Northern Mindanao Medical Center
Paulino J. Garcia Memorial Research
and Medical Center
Philippine Children’s Medical Center
Philippine Heart Center
Philippine Orthopedic Center
San Lazaro Hospital
Southern Philippines Medical Center
Vicente Sotto Memorial Medical Center
Zamboanga City Medical Center

TEMASEK FOUNDATION INTERNATIONAL – TAN TOCK SENG HOSPITAL HEALTH CARE PROGRAMME IN CAMBODIA

Main Partners:

Ministry of Health, Cambodia
Tan Tock Seng Hospital, Singapore

Implementing Partners: (Cambodia)

Calmette Hospital
Khmer-Soviet Friendship Hospital
Preah Kossamak Hospital

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE HEALTH SERVICES QUALITY ASSURANCE IN HEALTH CARE PROGRAMME IN SRI LANKA

Main Partners:

Ministry of Health, Nutrition and Indigenous
Medicine,
Sri Lanka Singapore Health Services

Implementing Partners: (Sri Lanka)

Anuradhapura Teaching Hospital
Apeksha Hospital Maharagama
Base Hospital Akkaraipattu

Base Hospital Awissawella
Base Hospital Balangoda
Base Hospital Chavakachcheri
Base Hospital Colombo East
Base Hospital Dehiattakandya
Base Hospital Deniyaya
Base Hospital Dickoya
Base Hospital Diyatalawa
Base Hospital Elpitiya
Base Hospital Eravur
Base Hospital Homagama
Base Hospital Horana
Base Hospital Kahawatta
Base Hospital Kalawana
Base Hospital Kalawanchikudi
Base Hospital Kalmunai North
Base Hospital Kalmunai South
Base Hospital Kamburupitiya
Base Hospital Kanthalai
Base Hospital Karawanella
Base Hospital Kattankudi
Base Hospital Kinniya
Base Hospital Kiribathgoda
Base Hospital Kuliyapitiya
Base Hospital Mahaoya
Base Hospital Mahiyangana
Base Hospital Marawila
Base Hospital Mawanella
Base Hospital Mulangavil
Base Hospital Muthur
Base Hospital Nikaweratiya
Base Hospital Nintavur
Base Hospital Padaviya
Base Hospital Panadura
Base Hospital Pimbura
Base Hospital Point Pedro
Base Hospital Pottuvil
Base Hospital Puttalam
Base Hospital Rikillagaskada
Base Hospital Siyambalanduwa

HEALTH CARE

► NURSING MANAGEMENT

Implementing Partners: (Sri Lanka) - Cont'd

Base Hospital Tangalle
Base Hospital Teldeniya
Base Hospital Telippalai
Base Hospital Thambuttegama
Base Hospital Thirukkovil
Base Hospital Udugama
Base Hospital Warakapola
Base Hospital Welimada
Batticaloa Teaching Hospital
Castle Street Hospital for Women
District General Hospital Chilaw
District General Hospital Embilipitiya
District General Hospital Gampaha
District General Hospital Hambantota
District General Hospital Kalutara
District General Hospital Kegalle
District General Hospital Mannar
District General Hospital Matara
District General Hospital Nawalapitiya
District General Hospital Nuwara Eliya
District General Hospital Polonnaruwa
District General Hospital Vavuniya
Institute of Oral Health Maharagama
Jaffna Teaching Hospital
Kandy Teaching Hospital
Karapitiya Teaching Hospital
Kilinochchi District Hospital
Lady Ridgeway Hospital for Children
Mahamodara Teaching Hospital
National Cancer Institute of Sri Lanka
National Dental Teaching Hospital
National Eye Hospital of Sri Lanka
National Hospital for Respiratory Diseases
National Hospital of Sri Lanka
National Institute of Mental Health
Peradeniya Teaching Hospital
Provincial General Hospital Kurunegala
Provincial General Hospital Ratnapura
Sri Jayewardenepura General Hospital

► PUBLIC HEALTH CARE

TEMASEK FOUNDATION INTERNATIONAL –
NATIONAL UNIVERSITY OF SINGAPORE (SAW SWEE
HOCK SCHOOL OF PUBLIC HEALTH) PUBLIC HEALTH
PROGRAMME IN VIET NAM

Main Partners:

Health Environment Management Agency, Viet Nam
National University of Singapore - Saw Swee Hock
School of Public Health

Implementing Partners: (Viet Nam)

Ba Ria Vung Tau Preventive Health Center
Binh Dinh Preventive Health Center
Binh Thuan Preventive Health Center
Ca Mau Preventive Health Center
Center for Labor and Environmental
Health Protection of Binh Duong
Center for Labor and Environmental
Health Protection of Can Tho
Center for Labor and Environmental
Health Protection of Dong Nai
Center for Labor and Environmental
Health Protection of Kien Giang
Dak Lak Preventive Health Center
Hai Duong General Hospital
Hanoi Medical University
Hanoi Preventive Health Center
Hoa Binh Preventive Health Center
Hung Yen Preventive Health Center
Khanh Hoa Preventive Health Center
Lam Dong Preventive Health Center
Lang Son Center for Disease Control
Lao Cai Center for Disease Control
National Institute of Hematology
and Blood Transfusion
National Institute of Occupational and
Environmental Health
National Otorhinolaryngology Hospital of Vietnam
Nghe An Preventive Health Center
Nha Trang Pasteur Institute, Khanh Hoa
Ninh Binh General Hospital
Ninh Thuan Center for Disease Control
Phu Tho Preventive Health Center

Phu Yen Preventive Health Center
Quang Nam Preventive Health Center
Quang Ninh General Hospital
Rubber Medical Center, Ba Ria Vung Tau
Tay Nguyen Institute of Hygiene and
Epidemiology, Dak Lak
Tay Ninh Preventive Health Center
Thai Binh General Hospital
Tien Giang Preventive Health Center
Tra Vinh Center for Disease Control
Vietnam – Germany Hospital
Vietnam – Sweden Hospital
Vinh Long Preventive Health Center

EDUCATION

► TECHNICAL AND VOCATIONAL
EDUCATION AND TRAINING (TVET)

TEMASEK FOUNDATION INTERNATIONAL –
SINGAPORE POLYTECHNIC CONCEIVE-DESIGN-
IMPLEMENT-OPERATE (CDIO) PROGRAMME IN
SICHUAN PROVINCE, CHINA

Main Partners:

Education Department of Sichuan Province, China
Singapore Polytechnic

Implementing Partners: (China)

Aviation College of University of Electronic Science
and Technology of China
Chengdu College of University of Electronic Science
and Technology of China
Chengdu University of Information Technology
Institute of Optoelectronic Technology
XiHua University

TEMASEK FOUNDATION INTERNATIONAL –
ITE EDUCATION SERVICES TECHNICAL AND
VOCATIONAL EDUCATION AND TRAINING (TVET)
PROGRAMME IN ODISHA, INDIA

Main Partners:

Odisha Skill Development Authority, India
ITE Education Services, Singapore

Implementing Partners: (India)

Biju Patnaik Institute for Training of Trainers, Talcher
Directorate of Technical Education and Training
Gandhamardan Industrial Training Institute Bolangir
Gopabandhu Industrial Training Institute Ambaguda
Gopabandhu Industrial Training Institute Anbauda
Industrial Training Institute Anandpur
Industrial Training Institute Balasore
Industrial Training Institute Barbil
Industrial Training Institute Barkote
Industrial Training Institute Berhampur
Industrial Training Institute Bhawanipatna
Industrial Training Institute Bheden
Industrial Training Institute Bhubaneswar
Industrial Training Institute Bolangir
Industrial Training Institute Boudh

EDUCATION

► TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

Implementing Partners: (India) - Cont'd

Industrial Training Institute Chandahandi
Industrial Training Institute Chandragiri
Industrial Training Institute Chhatrapur
Industrial Training Institute Cuttack
Industrial Training Institute Dhenkanal
Industrial Training Institute Gajabahal
Industrial Training Institute Gumma
Industrial Training Institute Hinjilcutt
Industrial Training Institute Hirkud
Industrial Training Institute Jaipur
Industrial Training Institute Jharsuguda
Industrial Training Institute Khariar
Industrial Training Institute Khariar Road
Industrial Training Institute Kotpad
Industrial Training Institute Laxmipur
Industrial Training Institute Malkangiri
Industrial Training Institute Mathili
Industrial Training Institute Patangi
Industrial Training Institute Phulbani
Industrial Training Institute Puri
Industrial Training Institute Raigada, Gajapati
Industrial Training Institute Raighar
Industrial Training Institute Raigharh Nabarangapur
Industrial Training Institute Rasanpur
Industrial Training Institute Rayagada
Industrial Training Institute Rayagarh
Industrial Training Institute Rourkela
Industrial Training Institute Sonepur
Industrial Training Institute Takatpur
Industrial Training Institute Talcher
Industrial Training Institute Umarkote
Model Industrial Training Institute Cuttack
Purna Chandra Industrial Training Institute Baripada
Sector Council of Technical Education & Vocational Training
Skill Development and Technical Education Department
Special Industrial Training Institute for PWD
State Institute of Plumbing Technology Pattamundai
Technical Training Institute Takatpur

TEMASEK FOUNDATION INTERNATIONAL –
ITE EDUCATION SERVICES TECHNICAL AND
VOCATIONAL EDUCATION AND TRAINING (TVET)
PROGRAMME IN INDONESIA

Main Partners:

Ministry of Industry, Indonesia
ITE Education Services, Singapore

Implementing Partners: (Indonesia)

Sekolah Menengah Kejuruan Islam Hang Tuah Batam
Sekolah Menengah Kejuruan Kosgoro 1 Padang
Sekolah Menengah Kejuruan Mahardika Karang Ploso
Sekolah Menengah Kejuruan Negeri 1 Al Mubarkeya Ingin Jaya
Sekolah Menengah Kejuruan Negeri 1 Batam
Sekolah Menengah Kejuruan Negeri 2 Binjai
Sekolah Menengah Kejuruan Negeri 1 Cerme Gresik
Sekolah Menengah Kejuruan Negeri 1 Cipenduy Subang
Sekolah Menengah Kejuruan Negeri 3 Dumai
Sekolah Menengah Kejuruan Negeri 7 Malang
Sekolah Menengah Kejuruan Negeri 11 Malang
Sekolah Menengah Kejuruan Negeri 1 Pariaman
Sekolah Menengah Kejuruan Negeri 1 Ponjong
Sekolah Menengah Kejuruan Negeri 1 Rawamerta
Sekolah Menengah Kejuruan Negeri 1 Setu Bekasi
Sekolah Menengah Kejuruan Negeri 2 Surakarta
Sekolah Menengah Kejuruan Negeri 1 Tanjung Morawa
Sekolah Menengah Kejuruan Negeri 3 Yogyakarta
Sekolah Menengah Kejuruan NU Ampera
Sekolah Menengah Kejuruan PGRI 1 Nganjuk
Sekolah Menengah Kejuruan-SMTI Banda Aceh
Sekolah Menengah Kejuruan SMTI Bandar Lampung
Sekolah Menengah Kejuruan SMTI Padang
Sekolah Menengah Kejuruan Terpadu Al-Ittihad
Sekolah Menengah Kejuruan Taruna Bangsa Kota Bekasi

TEMASEK FOUNDATION INTERNATIONAL –
REPUBLIC POLYTECHNIC TECHNICAL EDUCATION IN
E-COMMERCE PROGRAMME IN INDONESIA

Main Partners:

Ministry of Research, Technology and Higher Education, Indonesia
Republic Polytechnic, Singapore

Implementing Partners: (Indonesia)

Politeknik Elektronika Negeri Surabaya
Politeknik Negeri Bandung
Politeknik Negeri Batam
Politeknik Negeri Jakarta
Politeknik Negeri Malang
Politeknik Pos Indonesia
POS Indonesia
POS Logistics
Sekolah Tinggi Manajemen Logistik Indonesia
Yayasan Pendidikan Bakti Pos Indonesia

TEMASEK FOUNDATION INTERNATIONAL –
SINGAPORE POLYTECHNIC TECHNICAL AND
VOCATIONAL EDUCATION AND TRAINING (TVET)
(DIGITAL ECONOMY SKILLS) PROGRAMME
IN INDONESIA

Main Partners:

Ministry of Research, Technology and Higher Education, Indonesia
Singapore Polytechnic

Implementing Partners: (Indonesia)

Politeknik Elektronika Negeri Surabaya
Politeknik Manufaktur Bandung
Politeknik Negeri Bandung
Politeknik Negeri Batam
Politeknik Negeri Batam
Politeknik Negeri Bengkalis
Politeknik Negeri Malang

TEMASEK FOUNDATION INTERNATIONAL –
SINGAPORE POLYTECHNIC TECHNICAL AND
VOCATIONAL EDUCATION AND TRAINING (TVET)
CONCEIVE-DESIGN-IMPLEMENT-OPERATE (CDIO)
ADVANCED ENGINEERING PROGRAMME IN
MONGOLIA

Main Partners:

Ministry of Education, Culture and Science, Mongolia
Singapore Polytechnic

Implementing Partners: (Mongolia)

Institute of Engineering Technology
Law Enforcement University
Mongolian National University of Education
Mongolian State University of Arts and Culture
Mongolian University of Life Sciences
Mongolian University of Science and Technology
National Council for Education Accreditation
National Defence University of Mongolia
National University of Mongolia
School of University Darkhan
Technological University Erdenet
Tenger University

TEMASEK FOUNDATION INTERNATIONAL –
SINGAPORE POLYTECHNIC TECHNICAL AND
VOCATIONAL EDUCATION AND TRAINING (TVET)
QUALITY ASSURANCE FRAMEWORK IN MYANMAR

Main Partners:

Union Ministry of Labour, Immigration and Population, Myanmar National Skill Standards Authority, Myanmar
Union Ministry of Industry, Myanmar
Singapore Polytechnic

Implementing Partners: (Myanmar)

Center for Vocational Training
Department of Social Welfare
Ministry of Agriculture Livestock Irrigation
Ministry of Border Affairs

EDUCATION

► TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

Implementing Partners: (Myanmar) - Cont'd

- Ministry of Communication
- Ministry of Construction
- Ministry of Education
- Ministry of Electricity and Energy
- Ministry of Health and Sports
- Ministry of Hotel and Tourism
- Ministry of Natural Resources and Environmental Conservation
- Ministry of Transport and Communication
- Myanmar Engineering Society
- Myanmar Private TVET Association
- Union of Myanmar Federation of Chambers of Commerce and Industry

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE POLYTECHNIC TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) CONCEIVE-DESIGN-IMPLEMENT-OPERATE (CDIO) ADVANCED ENGINEERING PROGRAMME IN THE PHILIPPINES

Main Partners:

- Commission on Higher Education, Philippines
- Philippine Association of State Universities and Colleges
- Singapore Polytechnic

Implementing Partners: (Philippines)

- Bataan Peninsula State University
- Batangas State University
- Bicol University
- Bulacan State University
- Cagayan State University
- Camarines Norte State College
- Camarines Sur Polytechnic College
- Caraga State University
- Cavite State University
- Cebu Normal University
- Cebu Technological University
- Don Mariano Marcos Memorial State University
- Eastern Visayas State University
- Guimaras State College

- Ifugao State University
- Ilocus Sur Polytechnic State College
- Isabela State University
- Jose Rizal Memorial State University
- Laguna State Polytechnic University
- Mindanao University of Science and Technology
- Mindoro State College of Agriculture & Technology
- Neuva Vizcaya State University
- Northern Iloilo Polytechnic State College
- Nueva Ecija University of Science & Technology
- Nueva Vizcaya State University
- Pampanga State Agricultural University
- Philippine Normal University
- Samar State University
- Southern Leyte State University – College of Teachers Education
- Sulu State College
- University of Science and Technology of Southern Philippines
- University of Southeastern Philippines
- West Visayas State University
- Western Mindanao State University

TEMASEK FOUNDATION INTERNATIONAL – ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) CAPABILITY PROGRAMME IN THAILAND

Main Partners:

- Ministry of Education, Thailand
- Office of Vocational Education Commission, Thailand
- ITE Education Services, Singapore

Implementing Partners: (Thailand)

- Automotive Technology Industrial Technical College
- Banpaeow Industrial and Community College
- Chacheongsao Vocational College
- Chaiyaphum College of Agriculture and Technology
- Chantaburi Technical College
- Chiangmai Vocational College
- Chiya Industrial and Community College
- Chumporn Vocational College
- Khon Kaen Vocational College

- Koh-kha Industrial and Community College
- Lamphun Technical College
- Langoo Industrial and Community College
- Leongnoktha Industrial and Community College
- Long Industrial and Community College
- Lopburi College of Agriculture and Technology
- Luangporkoonpurisuttho Technical College
- Mae Sarieng Industrial and Community College
- Minburi Technical College
- Nakhonrachasima Vocational College
- Nakhonsithammaratch Vocational College
- Nawamintrachinee Mae Hong Sorn Industrial and Community College
- Nong Khai Vocational College
- Petchburi Technical College
- Phang Nga Technical College
- Phayao Technical College
- Phra Nakhonsiyuthaya
- Phuket Vocational College
- Pitsanuloke Technical College
- Prachuabkirikhan Technical College
- Ranong Technical College
- Rayong Technical College
- Sakaeo College of Agriculture and Technology
- Sakonnakorn Polytechnic College
- Sakonnakorn Technical College
- Singburi Vocational College
- Sisaket Technical College
- Songkhla Vocational College
- Southern Vocational Institute 3
- Sukhothai Vocational College
- Suratthani Vocational College
- Surin Polytechnic College
- Surin Vocational College
- Tak Technical College
- Thonburi Vocational College
- Udonthani Vocational College
- Uttaradit Technical College
- Wangkraikangwon Industrial and Community College

TEMASEK FOUNDATION INTERNATIONAL – ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) PROGRAMME IN SOUTHEAST ASIA

Main Partners:

- SEAMEO VOCTECH, Brunei
- ITE Education Services, Singapore

Implementing Partners: (Brunei Darussalam)

- Institute of Brunei Technical Education, Sultan Saiful Rijal Campus
- Ripas Secondary School
- Sekolah Menengah Sufri Bolkiah

Implementing Partners: (Cambodia)

- National Polytechnic Institute of Cambodia
- Regional Polytechnic Institute Techno Sen Kampot
- Regional Polytechnic Institute Techno Sen Siem Reap

Implementing Partners: (Indonesia)

- Sekolah Menengah Kejuruan Negeri 3 Banjarmasin
- Sekolah Menengah Kejuruan Negeri 3 Bengkulu
- Sekolah Menengah Kejuruan Negeri 4 Mataram
- State University Of Malang
- State University Of Padang
- State University Of Yogyakarta
- Trisakti School of Management
- Trisakti School of Tourism
- Trisakti School of Transportation Management

Implementing Partners: (Lao PDR)

- Lao National Institute of Tourism and Hospitality
- Luang Prabang Technical-Vocational College
- Technical-Vocational College of Luang Prabang Province

Implementing Partners: (Malaysia)

- Kolej Vokasional Dato Undang Haji Muhamad Sharip
- Kolej Vokasional Sungai Petani 2
- Kolej Vokasional Tanah Merah
- Politeknik Tuanku Syed Sirajuddin

EDUCATION

► TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

Implementing Partners: (Myanmar)
Singapore-Myanmar Vocational Training Institute

Implementing Partners: (Philippines)
(Department of Education) Batasan Hills
National High School
(TESDA) Lupon School Of Fisheries
(TESDA) New Lucena Polytechnic College
University Of San Carlos

Implementing Partners: (Thailand)
Eamla-or Vocational College
Phuket Vocational College
Rajamangala University of Technology Lanna
Rajamangala University Of Technology Phranakhon
Rajamangala University Of Technology Thanyaburi

Implementing Partners: (Timor Leste)
Sentru Treinamentu Vokasional
Juventude Comoro, Comoro- Dili

Implementing Partners: (Viet Nam)
Da Nang Tourism College
MoLISA Directorate of Vocational
Education & Training
Thu Duc College of Technology

► SCIENCE, TECHNOLOGY, ENGINEERING AND MATHEMATICS (STEM)

**TEMASEK FOUNDATION INTERNATIONAL –
NANYANG POLYTECHNIC INTERNATIONAL SCIENCE,
TECHNOLOGY, ENGINEERING AND MATHEMATICS
(STEM) PROGRAMME IN THE PHILIPPINES**

Main Partners:
Department of Science and Technology, Philippines
Department of Education, Philippines
Nanyang Polytechnic International, Singapore

Implementing Partners: (Philippines)
Bansud National High School
Bureau of Curriculum Development-
Central Office, Department of Education
Caraga Regional Science High School
Gusa Regional Science High School
Philippine Science High School System
Bicol Region Campus
Philippines Science High School System
Cagayan Valley Campus
Philippines Science High School System
Calabarzon Region Campus
Philippines Science High School System
Caraga Region Campus
Philippines Science High School System
Central Luzon Campus
Philippines Science High School System
Central Mindanao Campus
Philippines Science High School System
Central Visayas Campus
Philippines Science High School System
Cordillera Administrative Region Campus
Philippines Science High School System
Eastern Visayas Campus
Philippines Science High School System
Ilocos Region Campus
Philippines Science High School System
Main Campus
Philippines Science High School System
Mimaropa Campus
Philippines Science High School System
Soccsksargen Region Campus

► UNIVERSITY LEADERSHIP

**TEMASEK FOUNDATION INTERNATIONAL –
NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME
FOR LEADERSHIP IN UNIVERSITY MANAGEMENT
(PLUM) 2018 - 2019**

Main Partner:
National University of Singapore

Philippines Science High School System
Southern Mindanao Campus
Philippines Science High School System
Western Visayas Campus
Philippines Science High School System
Zamboanga Peninsula Campus
Quezon City Science High School
Ramon Teves Pastor Memorial Dumaguete
Science High School
Science Education Institute, Central Luzon
State University
Science Education Institute, Palawan State University
Science Education Institute, West Visayas
State University

EDUCATION

► EDUCATIONAL LEADERSHIP (SCHOOLS)

TEMASEK FOUNDATION INTERNATIONAL –
IRSYAD TRUST SINGAPORE ISLAMIC SCHOOL
EDUCATION PROGRAMME IN EAST JAVA AND
YOGYAKARTA, INDONESIA

Main Partners:

Muhammadiyah Organisation, Indonesia
Irsyad Trust Limited, Singapore

Implementing Partners: (Indonesia)

Madrasah Tsanawiyah Muhammadiyah
2 Kedungadem
Majelis Pendidikan Dasar dan Menengah Pimpinan
Wilayah Muhammadiyah Jawa Timur
Sekolah Dasar Muhammadiyah 1 Gresik
Kota Baru Gresik
Sekolah Dasar Muhammadiyah 1 Krian
Sekolah Dasar Muhammadiyah 1 Ngawi
Sekolah Dasar Muhammadiyah 1
Pucanganom Sidoarjo
Sekolah Dasar Muhammadiyah 1 Taman
Sekolah Dasar Muhammadiyah 16 Surabaya
Sekolah Dasar Muhammadiyah
2 Gresik Kota Baru Gresik
Sekolah Dasar Muhammadiyah 2 Sidoarjo
Sekolah Dasar Muhammadiyah 4 Surabaya
Sekolah Dasar Muhammadiyah 6 Surabaya
Sekolah Dasar Muhammadiyah Brawijaya Mojokerto
Sekolah Dasar Muhammadiyah Gresik
Kota Baru 2 Gresik
Sekolah Dasar Muhammadiyah Manyar Gresik
Sekolah Dasar Muhammadiyah Plus Mojokerto
Sekolah Dasar Muhammadiyah Terpadu Ponorogo
Sekolah Dasar Aisyiyah 1 Nganjuk
Sekolah Menengah Atas Muhammadiyah
10 Gresik Kota Baru Gresik
Sekolah Menengah Atas Muhammadiyah 2 Sidoarjo
Sekolah Menengah Atas Muhammadiyah 2 Surabaya
Sekolah Menengah Atas Muhammadiyah 3 Jember
Sekolah Menengah Atas Muhammadiyah 10 Surabaya
Sekolah Menengah Kejuruan Muhammadiyah
1 Nganjuk

Sekolah Menengah Kejuruan Muhammadiyah
7 Gondanglegi
Sekolah Menengah Pertama Muhammadiyah
1 Sidoarjo
Sekolah Menengah Pertama Muhammadiyah
12 Gresik Kota Baru Gresik
Sekolah Menengah Pertama Muhammadiyah
2 Surabaya
Sekolah Menengah Pertama Muhammadiyah
3 Waru
Sekolah Menengah Pertama Muhammadiyah
4 Surabaya
Sekolah Menengah Pertama Muhammadiyah
5 Surabaya
Sekolah Menengah Pertama Speam Kota Pasuruan

BUILDING BRIDGES

► STUDENT LEADERS EXCHANGE

TEMASEK FOUNDATION INTERNATIONAL
LEaRN 2018 PROGRAMME @
NANYANG TECHNOLOGICAL UNIVERSITY

Main Partners:

Nanyang Technological University, Singapore

TEMASEK FOUNDATION INTERNATIONAL
LEaRN 2017 PROGRAMME @
NATIONAL UNIVERSITY OF SINGAPORE

Main Partners:

National University of Singapore

Implementing Partners : (Cambodia)

Royal University of Law and Economics
Royal University of Phnom Penh

Implementing Partners : (China)

Central University of Finance and Economics
Chongqing University
Fudan University
Peking University
Shanghai Jiao Tong University
Sun Yat-Sen University
Tongji University
Tsinghua University
Wuhan University
Zhejiang University

Implementing Partners : (Chinese Taipei)

National Taiwan University
National Tsing Hua University

Implementing Partners : (Hong Kong SAR, China)

The Chinese University of Hong Kong
The University of Hong Kong

Implementing Partners : (India)

Indian Institute of Technology Bombay

Implementing Partners : (Indonesia)

Universitas Gadjah Mada
Universitas Indonesia

Implementing Partners : (Malaysia)

University of Malaya
Universiti Putra Malaysia
Universiti Utara Malaysia

Implementing Partners : (Myanmar)

University of Yangon

Implementing Partners : (South Korea)

Ewha Womans University
Seoul National University
Korea Advanced Institute of Science and
Technology (KAIST)

Implementing Partners : (Thailand)

Burapha University
Chiang Mai University
Chulalongkorn University
Khon Kaen University
Mahidol University

Implementing Partners : (Viet Nam)

Vietnam National University, Hanoi

TEMASEK FOUNDATION INTERNATIONAL
LEaRN 2018 PROGRAMME @
NATIONAL UNIVERSITY OF SINGAPORE

Main Partner:

National University of Singapore

TEMASEK FOUNDATION INTERNATIONAL
LEaRN 2018 PROGRAMME @
SINGAPORE MANAGEMENT UNIVERSITY

Main Partner:

Singapore Management University

BUILDING BRIDGES

STUDENT LEADERS EXCHANGE

TEMASEK FOUNDATION INTERNATIONAL
LEaRN 2018 PROGRAMME @ SINGAPORE UNIVERSITY
OF TECHNOLOGY AND DESIGN

Main Partner:
Singapore University of Technology and Design

Implementing Partners: (China)
Zhejiang University

TFI SPECIALISTS’ COMMUNITY ACTION AND
LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018
@ NANYANG POLYTECHNIC

Main Partner:
Nanyang Polytechnic

TFI SPECIALISTS’ COMMUNITY ACTION AND
LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018
@ NGEe ANN POLYTECHNIC

Main Partner:
Ngee Ann Polytechnic

Implementing Partners: (Thailand)
Chiang Mai University

TFI SPECIALISTS’ COMMUNITY ACTION AND
LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018
@ REPUBLIC POLYTECHNIC

Main Partner:
Republic Polytechnic

TFI SPECIALISTS’ COMMUNITY ACTION AND
LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018
@ SINGAPORE POLYTECHNIC

Main Partner:
Singapore Polytechnic

TFI SPECIALISTS’ COMMUNITY ACTION AND
LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2018
@ TEMASEK POLYTECHNIC

Main Partner:
Temasek Polytechnic

TEMASEK FOUNDATION INTERNATIONAL
STEP AVIATION FORUM 2018

Main Partner:
Singapore Polytechnic
Singapore University of Technology and Design

TEMASEK FOUNDATION ASIA
LEADERS CONNECT 2017

TEMASEK FOUNDATION INTERNATIONAL
ASIA LEADERS CONNECT 2017

Main Partner:
Temasek Foundation International, Singapore

Supporting Partners: (Bangladesh)
Ministry of Labour and Employment

Supporting Partners: (Bhutan)
Ministry of Economic Affairs
Royal Civil Service Commission

Supporting Partners: (Brunei Darussalam)
Ministry of Education

Supporting Partners: (Cambodia)
Calmette Hospital
Ministry of Economy and Finance
Ministry of Land Management,
Urban Planning and Construction
Ministry of Mines and Energy

Supporting Partners: (China)
The CPC Chengdu Municipal
Pi Du District Committee

Supporting Partners:
(Hong Kong SAR, China)
Food and Health Bureau

Supporting Partners: (Indonesia)
Batam Industrial Free Zone Authority
Ministry of Research Technology
and Higher Education
Otoritas Jasa Keuangan (Financial Services Authority)

Supporting Partners: (Lao PDR)
Ministry of Finance
Ministry of Health

Supporting Partners: (Malaysia)
Ministry of Education

Supporting Partners: (Maldives)
Ministry of Education

Supporting Partners: (Mongolia)
Ministry of Health

Supporting Partners: (Philippines)
Department of Health
Department of Science and Technology
Technical Education and
Skills Development Authority

Supporting Partners: (Sri Lanka)
Ministry of Home Affairs
Ministry of Skills Development
and Vocational Training
Prime Minister’s Office

Supporting Partners: (Thailand)
Ministry of Education

BUILDING BRIDGES

► ASIA JOURNALISM FELLOWSHIP 2017

TEMASEK FOUNDATION INTERNATIONAL –
INSTITUTE OF POLICY STUDIES
ASIA JOURNALISM FELLOWSHIP PROGRAMME

Main Partner:
Institute of Policy Studies,
Lee Kuan Yew School of Public Policy,
National University of Singapore

Supporting Partners: (Bangladesh)
BanglaNews24.com

Supporting Partners: (China)
Southern Metropolis Weekly
Science & Technology Daily

Supporting Partners: (India)
Frontline
Mumbai Mirror

Supporting Partners: (Indonesia)
The Jakarta Post

Supporting Partners: (Lao PDR)
Vientiane Times

Supporting Partners: (Malaysia)
Sin Chew Daily

Supporting Partners: (Mongolia)
Eagle Broadcasting LLC

Supporting Partners: (Nepal)
Setopati Sanchar Pvt. Ltd.

Supporting Partners: (Singapore)
Channel NewsAsia

Supporting Partners: (Sri Lanka)
Daily Financial Times

Supporting Partners: (Thailand)
Thai News Network (TNN)

BUILDING INSTITUTIONS

► URBAN MANAGEMENT

TEMASEK FOUNDATION INTERNATIONAL –
SINGAPORE COOPERATION ENTERPRISE URBAN
MANAGEMENT (MULTI MODAL TRANSPORT)
PROGRAMME IN PUNE, INDIA

Main Partners:
Maharashtra Metro Rail Corporation Ltd., India
Pune Municipal Corporation, India
Singapore Cooperation Enterprise

Implementing Partners: (India)
Association of State Road Transport Undertakings
Centre for Environment Education
Institute for Transportation and Development Policy
Pimpri-Chinchwad Municipal Corporation
Pune Metropolitan Region Development Authority
Pune Mahanagar Parivahan Mahamandal Ltd.

TEMASEK FOUNDATION INTERNATIONAL –
ITE EDUCATION SERVICES HOSPITALITY
PROGRAMME IN LAO PDR

Main Partners:
Ministry of Labour & Social Welfare, Lao PDR
ITE Education Services, Singapore

Implementing Partners: (Lao PDR)
Institute of Mass Media, Culture and Tourism
Khammouan Technical College
Lao-Korea Skills Development Institute
Lao National Institute of Tourism and Hospitality
Luang Prabang Technical College
Ministry of Education & Sport
Ministry of Information, Culture & Tourism
Pakpasak Technical College
Savannakhet Technical College
Skills Development and Employment Department
Skills Development Center of Vientiane Capital
Skills Development Center of Champasak
Skills Development Center of Oudomxay
Vientiane Province Technical College
Vocational Education Development Institute

TEMASEK FOUNDATION INTERNATIONAL –
REPUBLIC POLYTECHNIC STRATEGIC FRAMEWORK
FOR TOURISM AND HOSPITALITY PROGRAMME
IN PHILIPPINES

Main Partners:
Department of Tourism Philippines
Province of Cebu, Philippines
Republic Polytechnic, Singapore
Temasek Polytechnic, Singapore

Implementing Partners: (Philippines)
Bojo Aloguinsan Ecotourism Association
Casa Gorordo Museum
Cebu Association of Tour Guides
Cebu Eastern College
Cebu Institute of Technology - University
Cebu Normal University
Cebu Parklane International Hotel
Cebu Technological University
Kantabogon Ecotourism Association
Southwestern University
University of Cebu
University of San Carlos
University of San Jose Recoletos
University of Southern Philippines Foundation
University of the Visayas

TEMASEK FOUNDATION INTERNATIONAL@10
ASIA URBAN GOVERNANCE LEADERS FORUM 2017

Main Partners:
Singapore Cooperation Enterprise

Implementing Partners: (Bhutan)
Gelephu City
Ministry of Works and Human Settlement
Thimphu City
Thimphu Thromde

Implementing Partners: (Brunei)
Darussalam Enterprise

Implementing Partners: (Cambodia)
Ministry of Land Management,
Urban Planning and Construction
The World Bank, Cambodia

Implementing Partners: (China)
China Nanshan Development (Group) Incorporation
The Bureau of Land and Resources of Longkou City
The People’s Government of Longkou City

Implementing Partners: (India)
Andhra Pradesh Capital Region
Development Authority
Bangalore Water Supply and Sewerage Board
Delhi - Mumbai Industrial Corridor
Development Corporation
Government of Delhi
Government of Rajasthan
Ministry of Urban Development
Public Health Engineering Department
National Institution for Transforming
India (NITI Aayog)
New Delhi Municipal Corporation

Implementing Partners: (Indonesia)
Indonesia Infrastructure Guarantee Fund
Makassar City Government
PT Sarana Multi Infrastruktur (Persero)
Tirta Musi Palembang Water Supply

Implementing Partners: (Malaysia)
Kuching North City Hall
Labuan Development Foundation
Ministry of Works
Penang Green Council Strategies Sdn. Bhd.
Seberang Perai Municipal Council
Universiti Sains Malaysia

Implementing Partners: (Myanmar)
Ministry of Construction

BUILDING INSTITUTIONS

► URBAN MANAGEMENT

- Implementing Partners: (Nepal)**
Ministry of Urban Development
National Planning Commission
- Implementing Partners: (Philippines)**
Bases Conversion and Development Authority
Department of Finance
Metropolitan Waterworks and Sewerage System
The World Bank, Philippines
- Implementing Partners: (Sri Lanka)**
Ministry of Megapolis & Western Development
Sri Lanka Land Reclamation and
Development Corporation
- Implementing Partners: (Thailand)**
Bangkok Metropolitan Administration
- Implementing Partners: (Viet Nam)**
Da Nang Department of Finance
Da Nang Department of Planning and Investment
Da Nang Department of Transportation
Da Nang Priority Infrastructure Investments
Project Management Unit
Ho Chi Minh City Institute for Development Studies
Office of People's Committee of Ho Chi Minh City
Steering Center of Urban Flood Control
Program in Ho Chi Minh City

► PUBLIC ADMINISTRATION

- TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION (PUBLIC SERVICE DELIVERY) PROGRAMME IN CAMBODIA**

Main Partners:
Ministry of Civil Service, Cambodia
Royal School of Administration, Cambodia
Civil Service College, Singapore

Implementing Partners: (Cambodia)
Ministry of Agriculture, Forestry and Fisheries
Ministry of Commerce
Ministry of Cult and Religion
Ministry of Culture and Fine Arts
Ministry of Economy and Finance
Ministry of Education, Youth and Sport
Ministry of Environment
Ministry of Foreign Affairs and
International Cooperation
Ministry of Health
Ministry of Industry and Handicraft
Ministry of Information
Ministry of Interior
Ministry of Justice
Ministry of Labor and Vocational Training
Ministry of Land Management,
Urban Planning and Construction
Ministry of Mines and Energy
Ministry of National Assembly
Ministry of National Defense
Ministry of Planning
Ministry of Posts and Telecommunications
Ministry of Public Works and Transport
Ministry of Royal Palace
Ministry of Rural Development
Ministry of Social Affairs, Veterans
and Youth Rehabilitation
Ministry of Tourism
Ministry of Water Resources
and Meteorology
Ministry of Women's Affairs
Office of the Council of Ministers
State Secretariat of Civil Aviation
- TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION PROGRAMME IN CHINA**

Main Partners:
Suzhou Industrial Park and Administrative
Committee, China
Civil Service College, Singapore

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE COOPERATION ENTERPRISE PUBLIC ADMINISTRATION (E-COMMERCE LOGISTICS) PROGRAMME IN INDONESIA

Main Partners:
Coordinating Ministry for Economic Affairs, Indonesia
Singapore Cooperation Enterprise

Implementing Partners: (Indonesia)
PT Pos Indonesia (Persero)
PT Pos Logistik Indonesia
Sekolah Tinggi Manajemen Logistik (STIMLOG)
Politeknik Pos Indonesia (Poltekpos)
- TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION PROGRAMME IN JORDAN AND THE PALESTINIAN TERRITORIES**

Main Partners:
Ministry of Public Sector Development, Jordan
General Personnel Council, Palestine
Civil Service College, Singapore

Implementing Partners: (Jordan)
Civil Service Bureau
Department of Statistics
Integrity and Anti-Corruption Commission
Jordan Food and Drug Administration
King Abdullah II Center for Excellence
Ministry of Agriculture
Ministry of Finance
Ministry of Health
Ministry of Industry & Trade and Supply
- TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE COOPERATION ENTERPRISE URBAN TRANSPORTATION AND E-MOBILITY PROGRAMME IN MALAYSIA**

Main Partners:
Ministry of International Trade and Industry, Malaysia
Singapore Cooperation Enterprise

Implementing Partners: (Malaysia)
Economic Planning Unit
Federal Department of Town and Country Planning
Peninsular Malaysia
Ministry of Science, Technology and Innovation
Ministry of Natural Resources & Environment,
Department of Environment
Malaysia Automotive Institute
Malaysian Green Technology Corporation
Malaysian Palm Oil Board

BUILDING INSTITUTIONS

PUBLIC ADMINISTRATION

Implementing Partners: (Jordan) - Cont'd

Ministry of Information and Communication Technology
Ministry of Interior
Ministry of Justice
Ministry of Political And Parliamentary Affairs
Ministry of Public Sector Development
Ministry of Public Works and Housing
Ministry of Tourism and Antiquities
Ministry of Transport
Ministry of Water And Irrigation
Social Security Investment Fund
Telecommunications Regulatory Commission
Water Authority Of Jordan

Implementing Partners: (Palestinian Territories)

Civil Society Organisation Commission
General Personal Council
Government of Jenin
Government of Salfeet
Higher Council Youth and Sport
Land Authority
Liberia Water and Sewer Corporation
Ministry of Agriculture
Ministry of Awaqf and Religious Affairs
Ministry of Culture
Ministry of Development
Ministry of Education
Ministry of Health
Ministry of Higher Education
Ministry of Information
Ministry of Justice
Ministry of Labour
Ministry of Social Development
Ministry of Telecommunications and Information Technology
Nablus Governorate
Palestine Central Bureau of Statistics
Palestine Economic Council for Development and Reconstruction
Palestine National Council
Palestine National School of Aslam

President's Office
Palestinian National School of Administration

TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC SERVICE LEADERSHIP DEVELOPMENT PROGRAMME IN SRI LANKA

Main Partners:

Prime Minister's Office, Sri Lanka
Civil Service College, Singapore

Implementing Partners: (Sri Lanka)

Colombo Municipal Council
Department for Registration of Persons
Department of Buildings
Department of Irrigation, Eastern Province
Department of Labour
Department of Meteorology
Department of National Botanical Gardens
Department of Wild Life Conservation
District Elections Office, Kachcheri, Mannar
District Labour Office, Haputale
District Labour Office, Kilinochchi
District Secretariat, Matara
Divisional Secretariat, Biyagama
Divisional Secretariat, Deltota
Divisional Secretariat, Kuliyapitiya East
Divisional Secretariat, Madhu,Mannar
Divisional Secretariat, Panduwasnuwara East
Divisional Secretariat, Panduwasnuwara West
Divisional Secretariat, Weligapola
Forest Department
Gampaha Botanical Garden
Government Analyst's Department
Land Title Settlement Department, Gampaha
Management Development Training
Ministry of Industry & Commerce
Ministry of National Policies and Economic Affairs
Ministry of Prison Reforms and Rehabilitation
Resettlement
National Salaries and Cadre Commission
Presidential Secretariat

Sri Lanka Public Sector Organisations
Sri Lanka Institute of Development Administration

TEMASEK FOUNDATION INTERNATIONAL – CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION PROGRAMME IN VIET NAM

Main Partners:

Monitoring Office of Programme (MOP) 165, Government of Viet Nam
Civil Service College, Singapore

Implementing Partners: (Viet Nam)

An Giang Provincial Department of Education and Training
Bac Giang Provincial Department of Transportation
Bac Ninh Provincial Department of Health
Ben Tre Provincial Party Committee's Commission for Propaganda and Education
Binh Dinh Provincial Department Of Health
Binh Duong Provincial Department of Transportation
Budget Committee of Lai Chau Provincial People's Council
Cai Nuoc District People's Committee, Province of Ca Mau
Cam Ranh City People's Committee, Province of Khanh Hoa
Can Giuoc District Party Committee, Province of Long An
Can Loc District City People's Committee, Province of Ha Tinh
Can Tho Provincial Department of Health
Cho Lach District Party Committee, Province of Ben Tre
Co To District People's Committee, Province of Quang Ninh
CPV Central Committee's Commission for Organization and Personnel
Dak Glong District Party Committee, Province of Dak Non
Dien Ban Party Committee, Province of Quang Nam

Dien Bien Provincial Department of Planning and Investment
Dong Hoi District Party Committee, Province of Quang Binh
Dong Hung District People's Committee, Province of Thai Binh
Dong Nai Provincial Department of Education and Training
Dong Thap Provincial Department of Industry and Commerce
Gia Lai Provincial Department of Finance
Ha Nam Provincial Department of Health
Hai Phong Municipal Department of Health
Ham Thuan Nam District Party Committee, Province of Binh Thuan
Ho Chi Minh Communist Youth Union
Ho Chi Minh National Academy of Politics
Hoa Vang District People's Committee, Da Nang City
Hon Dat District Party Committee, Province of Kien Giang
Hong Ngu Town Party Committee, Province of Dong Thap
Hung Yen Provincial Department of Health
Khanh Hoa Provincial Department of Health
Kinh Mon District Party Committee, Province of Hai Duong
Lam Dong Provincial Department of Finance
Lam Ha District Party Committee, Province of Lam Dong
Lang Son City People's Committee, Province of Lang Son
Long Dien District People's Committee, Province of Ba Ria-Vung Tau
Long My District Party Committee, Province of Hau Giang
Long Thanh District People's Committee, Province of Dong Nai
Ministry of Agriculture and Rural Development
Ministry of Culture, Sports and Tourism
Ministry of Education and Training
Ministry of Health
Ministry of Information and Communication
Ministry of Justice

BUILDING INSTITUTIONS

► PUBLIC ADMINISTRATION

Ministry of Labour - War Invalids and Social Affairs	Province of Thua Thien Hue
Nam Dinh City People's Committee,	Quang Ngai City People's Committee,
Province of Nam Dinh	Province of Quang Ngai
Nga Son District Party Committee,	Quang Ninh Provincial Department of Planning
Province of Thanh Hoa	and Investment
Ngan Son District Party Committee,	Quang Tri Provincial Department
Province of Bac Kan	of Education – Training
Ngo Quyen District People's Committee,	Quang Tri Town Party Committee,
Hai Phong City	Province of Quang Tri
Nhan dan Newspaper	Quy Nhon Party Committee, Province of Binh Dinh
Ninh Thuan Provincial Department of Transportation	Soc Trang Provincial Department of Health
Office of CPV Central Committee	Tan Lac District People's Committee,
Office of CPV Central Committee's Commission	Province of Hoa Binh
for Inspection	Tay Ninh City People's Committee,
Office of Ha Tinh Provincial People's Committee	Province of Tay Ninh
Office of Nam Dinh Provincial People's Committee	Than Uyen District Party Committee,
Office of Tay Ninh Provincial People's Committee	Province of Lai Chau
Party Committee of Bu Dop District,	Thanh Hoa Provincial Department of Finance
Province of Binh Phuoc	The Government Inspectorate of Vietnam
Party Committee of Dak Glei District,	The State Audit Office of Vietnam
Province of Kon Tum	The Truth-National Political Publishing
Party Committee of Doan Hung District,	House of Vietnam
Province of Phu Tho	The Voice of Vietnam (VOV)
Party Committee of Ly Nhan District,	Thuan Bac District Party Committee,
Province of Ha Nam	Province of Ninh Thuan
Party Committee of Mang Yang District,	Tien Giang Provincial Department of Education
Province of Gia Lai	and Training
Party Committee of Nam Dan District,	Tien Giang Provincial Department of Health
Province of Nghe An	Tra Linh District Party Committee,
Party Committee of Phu Luong District,	Province of Cao Bang
Province of Thai Nguyen	Tuyen Quang City People's Committee,
Party Committee of Quan Ba District,	Province of Tuyen Quang
Province of Ha Giang	Viet Yen District People's Committee,
Party Committee of Sop Cop District,	Province of Bac Giang
Province of Son La	Vietnam Federal Union of Labour
Party Committee of Tua Chua District,	Vinh Loi District Party Committee,
Province of Dien Bien	Province of Bac Lieu
Phu Hoa District Party Committee,	Vinh Long Provincial Department of Finance
Province of Phu Yen	Vinh Phuc Provincial Department of Culture,
Phu Yen Provincial Management Board of Economic	Sports and Tourism
Zones	Vinh Thanh District People's Committee, Can Tho City
Quang Binh Provincial Department of Construction	Yen Bai City People's Committee, Province of Yen Bai
Quang Dien District Party Committee,	

REBUILDING LIVES

► POST-DISASTER RECOVERY

TEMASEK FOUNDATION INTERNATIONAL PROJECT TO PROVIDE FACE MASKS TO RESCUE AND AID WORKERS IN INDONESIA

Main Partners:
Agencies involved in relief aid efforts for communities affected by the volcanic eruptions of Mount Agung (Bali) and Mount Sinabung (Sumatra)

Yen Lac District People's Committee,
Province of Vinh Phuc

TEMASEK FOUNDATION INTERNATIONAL LEADERS IN ECONOMIC DEVELOPMENT (TFILED) 2018-2019

Main Partner:
Civil Service College, Singapore

Implementing Partners: (Brunei Darussalam)
Ministry of Finance
Tabung Amanah Pekerja (Employees' Trust Fund)

Implementing Partners: (Cambodia)
Ministry of Economy and Finance

Implementing Partners: (India)
National Institution for Transforming India
(NITI Aayog)

Implementing Partners: (Indonesia)
Cabinet Secretariat
Otoritas Jasa Keuangan (Financial Services Authority)

Implementing Partners: (Malaysia)
Ministry of International Trade and Industry

Implementing Partners: (Philippines)
Bangko Sentral Ng Pilipinas

Implementing Partners: (Sri Lanka)
Export Development Board

Implementing Partners: (Thailand)
Bank of Thailand

Implementing Partners: (Viet Nam)
Ho Chi Minh City People's Committee

Financial Statements

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FY2017/2018 Management Analysis

At a Glance

Established in May 2007 by Temasek and originally called Temasek Foundation, Temasek Foundation International received an endowment for programme grants at the outset, and subsequently another endowment for the operating expenses of the foundation. Temasek Trust acts as the steward of the endowments and approves the aggregate annual amounts available for use by the foundation. Temasek Foundation International continued its work into Financial Year (FY) 2017/2018 with the sums committed to programme grants held steady at S\$19.7 million and the number of programmes at 47. The foundation continues to reach out to communities across Asia and commit to a steady level of programmes. The high level of co-funding from host community partners was also sustained which affirmed their leadership and co-ownership of the programmes. The following table shows the foundation's funding commitments to programmes with the updated information as and when this is recorded:

	FY 2007/2008	FY 2008/2009	FY 2009/2010	FY 2010/2011	FY 2011/2012
S\$ Amount committed to Programmes	S\$14.3 m	S\$15.4 m	S\$16.0 m	S\$17.9 m	S\$18.6 m
Number of Programmes	14	32	33	26	32

	FY 2012/2013 (updated)	FY 2013/2014 (updated)	FY 2014/2015 (updated)	FY 2015/2016 (updated)	FY 2016/2017 (updated)	FY2017/2018 (provisional)
S\$ Amount committed to Programmes	S\$19.0 m	\$20.9 m	S\$16.6 m	S\$18.2 m	S\$19.2 m	S\$19.7m
Number of Programmes	40	44	41	39	46	47

*During the course of implementation, some programmes had to be modified and funding revised accordingly.
Also, a very small number of programmes had to be discontinued, mainly at the request of the host communities.
Consequently, the committed amounts for each financial year published in the annual reports will be updated to reflect these adjustments.*

FY2017/2018 Management Analysis

Financial Management

To minimise the financial risks associated with programme funding, the foundation disburses committed funds only in tranches to partner organisations according to a specified schedule, and subject to the progress of implementation of the programmes and milestones and targets achieved. For FY 2017/2018, the foundation disbursed a sum of S\$17,346,873 to programmes that were approved in FY 2017/2018 or earlier, with programme activities being implemented progressively and at a consistent pace. For FY 2017/2018, some 38 programmes were concluded, bringing the total number of concluded programmes to 289 out of a total of 394 programmes that the foundation has committed to since inception. The total annual operating expenses of Temasek Foundation International for FY 2017/2018 and the updated expenses for the previous financial years are listed as follows:

	FY 2007/2008	FY 2008/2009	FY 2009/2010	FY 2010/2011	FY 2011/2012
S\$ Total Operating Expenses	S\$1.88 m	S\$2.29 m	S\$2.43 m	S\$2.69 m	S\$3.08 m
Headcount	7	8	8	9	10

	FY 2012/2013	FY 2013/2014	FY 2014/2015	FY 2015/2016	FY 2016/2017	FY2017/2018
S\$ Total Operating Expenses	S\$3.46 m	S\$3.47 m	S\$3.14 m	S\$3.01m	S\$2.85m	S\$2.97m
Headcount	11	11	10	10	9.25*	10.75*

* Some Temasek Foundation International staff have concurrent appointments at Temasek Foundation Management Services.

The staff team of Temasek Foundation International expanded in FY 2017/2018 by a full time equivalent ratio of 1.5. New staff were recruited during the year to assume the appointments of staff who had to take up concurrent appointments at Temasek Foundation Management Services. The new staff joined the organisation at various periods of the financial year.

In spite of the increase in headcount, FY 2017/2018 only saw a slight increase in operating expenses i.e. from S\$2.85m to S\$2.97m. This is due to the lower expenses incurred for professional fees and Telecommunication and IT support charges. In FY 2017/18, some of the professional services were provided by Temasek Foundation Management Services and funded separately, and this will continue into the future.

For FY 2017/2018, the “expense-to-grants” ratio of Temasek Foundation International annual operating expenses (including depreciation) to annual committed programme grants was 15.09%. Given the high level of engagement with the host communities, intensive programme development, management and review efforts, and the significant level of host community co-funding in the programmes, this “expense-to-grants” ratio compares favourably with international norms.

Directors’ Statement

for the financial year ended 31 March 2018

The directors of Temasek Foundation International CLG Limited (the “Foundation”) present their statement to the members together with the audited financial statements of the Foundation for the financial year ended 31 March 2018.

Opinion of the directors

In the opinion of the directors:

- (a) the accompanying financial statements are drawn up so as to give a true and fair view of the financial position of the Foundation as at 31 March 2018 and the financial performance, changes in funds and cash flows of the Foundation for the financial year ended on that date in accordance with the provisions of the Singapore Companies Act, Chapter 50 and Singapore Financial Reporting Standards; and

(b) at the date of this statement, there are reasonable grounds to believe that the Foundation will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, authorised these financial statements for issue.

Names of directors

The directors of the Foundation in office at the date of this statement are:

- Goh Geok Khim (Chairman)
- Jennie Chua Kheng Yeng (Deputy Chairman)
- Tony Tan Caktiong
- Khoo Boon Hui
- Tan Sri Faizah Binti Mohd Tahir
- Goh Yong Siang
- Benedict Cheong Thiam Beng (Chief Executive)

Directors’ interest in shares or debentures

As the Foundation is a company limited by guarantee and has no share capital, no director who held office at the end of the financial year had interests in the capital of the Foundation either at the beginning or at the end of the financial year.

Share options

As the Foundation is a company limited by guarantee and has no share capital, there are no share options or unissued shares under option.

Independent auditor

The independent auditor, Foo Kon Tan LLP, Chartered Accountants, has expressed its willingness to accept re-appointment.

On behalf of the Directors



Goh Geok Khim
Chairman



Benedict Cheong Thiam Beng
Director And Chief Executive

Dated: 26 June 2018

Statement of Financial Position

as at 31 March 2018

	31 March 2018	31 March 2017
	\$	\$
ASSETS		
Non-current		
Intangible asset	19,712	78,848
Plant and equipment	10,947	5,147
	30,659	83,995
Current		
Account receivables	1,319,182	1,345,540
Prepayments	21,852	15,744
Cash and bank balances	4,699,564	4,408,534
	6,040,598	5,769,818
Total assets	6,071,257	5,853,813
ACCUMULATED FUNDS		
Funds	3,156,395	2,754,202
LIABILITIES		
Current		
Account payables	2,914,862	3,099,611
Total funds and liabilities	6,071,257	5,853,813

Statement of Financial Activities

for the financial year ended 31 March 2018

	Year ended 31 March 2018	Year ended 31 March 2017
	\$	\$
Incoming resources		
Programme grants	17,346,873	17,263,880
Operating grants	2,869,067	2,760,009
Capital grants	64,675	58,029
Other income	337,047	320,023
Total incoming resources	20,617,662	20,401,941
Resources expended		
Programme expenses	17,346,873	17,263,880
Depreciation of plant and equipment	5,539	19,305
Amortisation of intangible asset	59,136	38,724
Employee benefit costs	2,141,913	2,163,919
General and administrative expenses	328,622	168,523
Professional fees	57,192	74,412
Telecommunication and IT support charges	99,194	113,116
Rental, utilities and office maintenance	319,637	319,014
Travelling and transport	259,556	241,048
Total resources expended	20,617,662	20,401,941
Net incoming resources	-	-

Statement of Changes in Funds

for the financial year ended 31 March 2018

	PROGRAMME FUNDS			Sub-total	Operating funds	Capital funds	Sabah earthquake fund*	Total
	Funds to non-IPC entities	Funds to IPC entities	Funds for internal programmes					
	\$	\$	\$					
Balance at 1 April 2016	640,083	50,185	37,785	728,053	1,487,646	113,740	(205)	2,329,234
Grants received	14,495,000	2,573,000	-	17,068,000	3,438,681	-	205	20,506,886
Grants recognised as incoming resources	(14,333,958)	(2,572,791)	(357,131)	(17,263,880)	(2,760,009)	(58,029)	-	(20,081,918)
Transfer	(285,852)	-	269,474	(16,378)	(11,906)	28,284	-	-
Balance at 31 March 2017	515,273	50,394	(49,872)	515,795	2,154,412	83,995	-	2,754,202
Grants received	14,663,009	2,461,289	238,829	17,363,127	3,319,681	-	-	20,682,808
Grants recognised as incoming resources	(14,561,505)	(2,461,289)	(324,079)	(17,346,873)	(2,869,067)	(64,675)	-	(20,280,615)
Transfer	(118,739)	(3)	135,122	16,380	(27,719)	11,339	-	-
Balance at 31 March 2018	498,038	50,391	-	548,429	2,577,307	30,659	-	3,156,395

*Funds received by the Foundation for disbursements to families of Singaporeans affected in the Sabah earthquake.

Statement of Cash Flows

for the financial year ended 31 March 2018

	Year ended 31 March 2018	Year ended 31 March 2017
	\$	\$
Cash Flows from Operating Activities		
Receipts from grants	20,682,808	20,506,886
Payments to programme partners, suppliers and employees	(20,386,069)	(20,032,525)
Net cash generated from operating activities	296,739	474,361
Cash Flows from Investing Activities		
Acquisition of intangible asset	-	(116,553)
Acquisition of plant and equipment	(11,339)	(5,954)
Fixed deposits with a maturity of more than three months	(681,498)	(87,024)
Interest received	5,630	6,681
Net cash used in investing activities	(687,207)	(202,850)
Net (decrease)/increase in cash and cash equivalents	(390,468)	271,511
Cash and cash equivalents at beginning of year	2,751,735	2,480,224
Cash and cash equivalents at end of year	2,361,267	2,751,735
The cash and cash equivalents comprise:		
Bank balances	2,361,267	2,751,735
Fixed deposits	2,338,297	1,656,799
Cash and bank balances	4,699,564	4,408,534
Less:		
Fixed deposits with a maturity of more than three months	(2,338,297)	(1,656,799)
Cash and cash equivalents	2,361,267	2,751,735

THE TEMASEK FAMILY OF FOUNDATIONS

Since inception in 1974, Temasek has established 18 endowments focusing on building people, building communities, building capabilities and rebuilding lives. The endowments were regrouped in 2016 under six Temasek Foundations, to better plan and deliver community programmes under their respective mandates.



Temasek Foundation Cares focuses on improving the lives of underprivileged individuals, families and communities in Singapore, which include the elderly, those needing palliative care and people with special needs. In addition to its existing endowment, Temasek Foundation Cares also manages four others – the Balaji Sadasivan Endowment for healthcare capability building, the Ee Peng Liang Endowment for social services capability building, the Health and Wellness Endowment that focuses on preventive health and the general well-being of the community, and the Temasek Emergency Preparedness Fund for enhancing community emergency resilience and preparedness.



Temasek Foundation Connects seeks to build bridges and promote dialogue and mutual understanding across international communities. Its programmes reach out to leaders from the public, private and people sectors in ASEAN and Asia. These programmes advance collective knowledge and mutual understanding in key areas that are important to Singapore and on a global front. In addition to its many programmes, the Foundation organises the Singapore Summit – an international forum for global business and political leaders. The Foundation manages the Hon Sui Sen Endowment and the S Rajaratnam Endowment.



Temasek Foundation Ecosperity champions sustainability of our global ecosystem. It funds translational research that brings about enduring solutions, systems and capabilities against environmental, biological and other adversities affecting our community, in order to enhance sustained liveability in Singapore and beyond. Temasek Foundation Ecosperity manages the Sustainability Endowment.



Temasek Foundation Innovates supports programmes which focus on developing innovative and practical solutions for a better life through research and development. It aims to strengthen research capabilities by nurturing talents and encouraging cross collaborations. The Foundation manages two endowments – Singapore Millennium Foundation and a science, technology, engineering and mathematics endowment which supports Temasek Life Sciences Laboratory, a biomolecular research institute.






Temasek Foundation International partners Singapore and international organisations to fund and support capability building programmes in the areas of healthcare, education, public administration, urban management and disaster response in Asia and beyond. These programmes enable human and social capital development, contributing towards a more vibrant and connected global community, with positive networks of cooperation. The Foundation manages the STEP Endowment, which focuses on social and cultural activities, leadership, environment and innovation, to help youth in Asia build bridges of friendship, goodwill and understanding.



Temasek Foundation Nurtures supports programmes which focus on education and professional development, with the aim of building a community of passionate learners who contribute to society. Through its six endowments, the Foundation develops talent and fosters learning and growth, especially for the young in the areas of music, arts, sports, mathematics and science, engineering and technology.

AN ABC WORLD

Temasek Foundation International actively contributes to building a better future for our communities – guided by the 17 United Nations Sustainable Development Goals (SDGs).

	<div></div> <div>ACTIVE ECONOMY PRODUCTIVE JOBS SUSTAINABLE CITIES FULFILLING LIVES</div>	<div></div> <div>BEAUTIFUL SOCIETY RESILIENT FAMILIES INCLUSIVE COMMUNITIES JUST SOCIETIES</div>	<div></div> <div>CLEAN EARTH FRESH AIR CLEAN WATER COOL WORLD</div>
UN SUSTAINABLE DEVELOPMENT GOALS	<div><div>4 QUALITY EDUCATION</div><div>8 DECENT WORK AND ECONOMIC GROWTH</div><div>9 INDUSTRY, INNOVATION AND INFRASTRUCTURE</div><div>10 REDUCED INEQUALITIES</div><div>11 SUSTAINABLE CITIES AND COMMUNITIES</div><div>12 RESPONSIBLE CONSUMPTION AND PRODUCTION</div></div>	<div><div>1 NO POVERTY</div><div>2 ZERO HUNGER</div><div>3 GOOD HEALTH AND WELL-BEING</div><div>5 GENDER EQUALITY</div><div>16 PEACE, JUSTICE AND STRONG INSTITUTIONS</div><div>17 PARTNERSHIPS FOR THE GOALS</div></div>	<div><div>6 CLEAN WATER AND SANITATION</div><div>7 AFFORDABLE AND CLEAN ENERGY</div><div>13 CLIMATE ACTION</div><div>14 LIFE BELOW WATER</div><div>15 LIFE ON LAND</div></div>
TEMASEK FOUNDATION INTERNATIONAL PROGRAMMES	<div><ul style="list-style-type: none">• Skills development• Teacher training• Financial regulations• Urban planning in housing, transport, and 'Green' building models• Tourism development• Info-comm technology</div>	<div><ul style="list-style-type: none">• Nutrition management• Rice research technology• Health care and public health management• Public administration• Trade & Negotiations</div>	<div><ul style="list-style-type: none">• Water and waste-water management• Water governance</div>

Extracted from Temasek Review 2018. Find out more at temasekreview.com.sg/abcworld

OUR PURPOSE AND MISSION

To contribute to a bright future of hope and opportunities for people in a connected and prosperous Asia and beyond, by

- Building **People** through Education, Health Care and Research
- Building **Bridges** between Peoples
- Building **Institutions** of Excellence through Governance and Ethics, and
- **Rebuilding** Lives and Livelihoods affected by Natural Disasters

OUR VALUES

MERITT.comm

Meritocracy
Excellence
Respect
Integrity
Teamwork
Trust
Community

OUR STAFF TEAM (as at 31 March 2018)

Chief Executive Officer
Benedict Cheong

Senior Directors / Director
Stanley Lee, Programmes & Partnerships
Gerald Yeo, Programmes & Partnerships
Joanne Ng, Programmes & Partnerships

Associate Directors & Heads / Associate Director
Goh Jen-Kit, Programme Management
Shiran Ali, Programme Management
James Chan, Strategy & Programme Management (from 8 May 2017)
Hoang Du'c, Organisation & Programme Management (from 1 Nov 2017)
Caroline Tan, Communications
Marcus Chia, Organisation & Administration

Managers / Associate Manager / Senior Associate
Tan Junming, Communications
Marie Kwok, Alumni & Relationships (special contract)
Zhuang Jielin, Administration & Programme Management
Jacqueline Ser, Administration



TEMASEK
FOUNDATION
International

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