10

YEARS OF

Growing Together



BUILDING A SHARED FUTURE
TEMASEK FOUNDATION INTERNATIONAL
ANNUAL REPORT 2016/2017

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78 Financial Statements

ABOUT TEMASEK FOUNDATION INTERNATIONAL

Temasek Foundation International is a Singapore-based non-profit philanthropic organisation that funds and supports programmes that aim to build capabilities in communities in Asia and beyond. Designed and implemented with programme partners, these programmes build human and social capital and contribute towards a more vibrant and connected global community, with positive networks of cooperation. The programmes aim to enhance capabilities in the areas of health care, education, public administration, urban management and disaster-response.

Temasek Foundation International, formerly known as Temasek Foundation, was set up in 2007 by Singapore investment company, Temasek. It was renamed Temasek Foundation International in 2016, and is a member of the Temasek family of foundations.

WHAT WE DO

Engage Communities, Enable Partners, Support Programmes



BUILD PEOPLE IN HEALTH CARE



BUILD PEOPLE IN EDUCATION



BUILD BRIDGES BETWEEN PEOPLES



BUILD INSTITUTIONS OF EXCELLENCE



REBUILD LIVES & LIVELIHOODS AFFECTED BY NATURAL DISASTERS



10 YEARS IN

Partnerships

In 2017, Temasek Foundation International commemorates ten years of partnerships, having shared a decade of working and learning alongside leaders and opinion shapers around the region.

10 YEARS IN PARTNERSHIPS

2007

Temasek's gift of S$500 million endowed to Temasek Trust for use by Temasek Foundation. A board of directors from Asia is put together to spearhead the newly founded foundation.

2008

The foundation's first programmes:

Teacher education capability in the Philippines

Nursing capability programme in Hainan, China

Technical and Vocational Education and Training (TVET) programme in Guangxi, China

Student exchange programme at the university level - Leadership Enrichment and Regional Networking (LEaRN)

Urban management programme in Kerala, India

Rebuilding lives programme in West Sumatra, Indonesia

2009

First batch of 14 fellows join the Asia Journalism Fellowship, a three-month programme for mid-career journalists. The annual programme has since grown to connect 206 fellows from 18 countries and territories.

2010

Received the Semakunupakran Honorary Coin and a Certificate of Honour from the Ministry of Education in Thailand for our contribution to education in Thailand through the training of Thai master teachers in English.

2011

More support for urban management programmes:

- The Temasek Foundation Water Leadership programme aimed at training water leaders in Asia on water management and governance was launched.
- The first Temasek Foundation Leaders in Urban Governance Programme for regional city leaders and planners to share insights and experiences on urban management and development.

Temasek Foundation Alumni Network launched with the first gathering of over 200 past participants in Manila, Philippines. Since then, the alumni network has grown to over 30,000 participants, and 13 more gatherings have been held in Bangkok, Colombo, Guangxi, Ho Chi Minh City, Jakarta, Manila, Phnom Penh, Shanghai, Singapore and Vientiane.

The Ministry of Education and Training (MOET) of Viet Nam awarded the foundation with a "Certificate of Merit" for contributions to the Viet Nam education system. Temasek Foundation Chairman, Mr Goh Geok Khim received a "Medal for the Course of Education".

2012

The Temasek Foundation Alumni and Friends Facebook Group was launched, with a membership of over 2,000 to-date.

The foundation sponsored the first Singapore TVET Conference which was held from 6-10 November 2012.

The first Temasek Foundation Governance & Public Administration Programme for Senior Public Officials was held from 19 – 28 November 2012.

2013

First alumni event in Singapore held for the Asia Journalism Fellowship. More than 50 journalists who are part of the Fellowship alumni participated in the Asia Journalism Fellowship Connect 2013.

The first Temasek Foundation Asia Leaders Connect, a programme that brings together senior public officials across Asia to Singapore, was launched. A total of 25 leaders participated in the first programme.

A study on Technical and Vocational Education and Training programmes was commissioned in China, Philippines and Viet Nam. Subsequently, in 2015, a study in nursing programmes was organised in China, Indonesia and Thailand, and a study was conducted with six past batches of LEaRN students in 2016, garnering over 350 responses.

2014

Received the Kabalikat Award from the Technical Education and Skills Development Authority (TESDA) Philippines in appreciation of our strong support for capability building in Technical and Vocational Education and Training in the Philippines.

The first Temasek Foundation Leaders in Economic Development programme brought together public sector officials from Asia to discuss economic development processes, strategies and challenges, and in understanding the role of government institutions and leaders in supporting and sustaining economic growth.

2015

For the second time, Temasek Foundation received an award from Thailand's Ministry of Education. A memorial pin and certificate of recognition was presented in appreciation of the contribution to the education development of Thailand, specifically in Technical and Vocational Education and Training, through the partnership with the Office of Vocational Education Commission.

2016

Temasek Foundation is renamed Temasek Foundation International and is now part of the Temasek family of foundations, comprising six foundations and a new central services and support entity.

2017

Temasek Foundation International commemorates ten years of development work in Asia, having committed S$178 million to 348 programmes over ten years.

As part of its 10th anniversary, Temasek Foundation International supports a series of forums in Singapore in the areas of nursing, urban governance, technical vocational skills, and the Conceive, Design, Implement, Operate (CDIO) engineering framework.

First-ever gathering for more than 100 past participants of the LEaRN programme from the 2008 to 2013 cohorts. More than just reconnecting the students, this alumni event will feature the findings and learnings from the impact study on the LEaRN programme.

Second gathering of fellows of the Asia Journalism Fellowship will be hosted in Singapore.



10

YEARS OF

Learning Together

22

Countries In Asia

34,914

Direct Participants

348	S$ (m) **178.4**
Programmes	Grants Committed

CHAIRMAN'S MESSAGE

As at 31 March 2017, we have supported a total of 348 programmes in 22 countries. Since inception, some 34,914 direct participants and another 202,000 of their peers and colleagues have been reached by our programmes. From our outreach all across Asia, the friendships formed, to the outcomes of our programmes, I must say it has been an amazing ten years.

GOH GEOK KHIM, CHAIRMAN

A MILESTONE FOR THE FOUNDATION

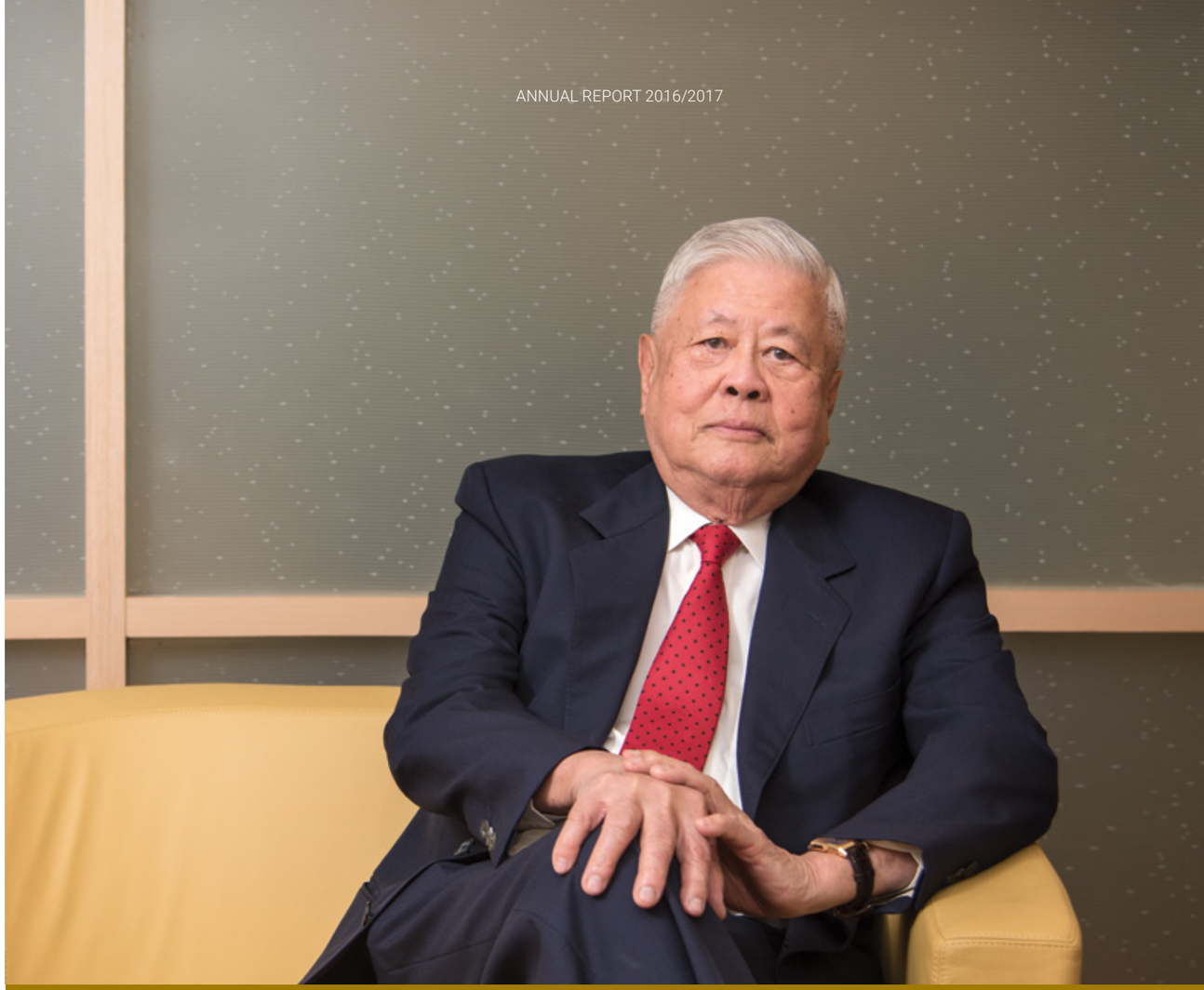
Time has indeed flown by so quickly. Financial 2016/2017 was our tenth year of work but I can still remember our first visits to the host communities and our first programmes. Starting from scratch, I really could not have anticipated that we would have grown to what we are today. As at 31 March 2017, we have supported a total of 348 programmes in 22 countries. Since inception, some 34,914 direct participants and another 202,000 of their peers and colleagues have been reached by our programmes. From our outreach all across Asia, the friendships formed, to the outcomes of our programmes, I must say it has been an amazing ten years.

We would not have achieved so much without our partners. Our host community partner organisations and content partner organisations work together to define needs, co-develop and implement programmes, mobilise resources and ensure the transfer of learning. Furthermore, host communities own and lead the implementation of the programmes in their respective communities. I would like to thank all our partners for their leadership, collaboration with us and sheer hard work to ensure that our programmes achieve their intended outcomes.

A NUMBER OF FIRSTS

Financial Year 2016/2017 was another meaningful year for us. We committed a sum of S$19.9 million to 47 programmes all across Asia. In Education, we supported our first capability-building programme in Science, Technology, Engineering and Mathematics (STEM) education. Even as we continued to support capability-building programme in Technical and Vocational Education and Training (TVET), we had to respond to the emerging need for a more differentiated set of programmes. Our foray into STEM education complements our programmes in TVET and this will help us to ensure our programmes continue to be relevant and useful.

In the financial year, we also supported our first programme in Timor Leste in the area of TVET, partnering with the Oe-Cusse Special Administrative Region of Timor Leste and Singapore Polytechnic. We are humbled to be invited to be a part of the development journey of Timor Leste and pleased to have this opportunity to promote exchange and learning between the leaders and specialists of our partner organisations.



HIGHLIGHTS SINCE 2007

34,914	348	S$ (m) 178.4
Direct Participants	Our Programmes	Grants Committed

CHAIRMAN'S MESSAGE

CHAIRMAN'S MESSAGE

OUTCOMES REPORTED AND IMPACT STUDIES CONDUCTED

A key element of our programmes is the outcomes-focus approach. Our partners work together to develop and implement the programmes to achieve the jointly defined outcomes. For the past Financial Year, we received reports of outcomes from programmes from previous financial years, and I shall mention just a few.

- In an Urban Management capability-building programme in Myanmar, an enhanced housing strategy and plan was developed by the Myanmar Ministry of Construction to help them to continue to provide affordable housing in urban areas.

- In a Disaster-Preparedness capability-building programme in Indonesia, a total of 450 medical, nursing and health care specialists who participated went on to share their learning with another 950 of their peers and colleagues. They updated their disaster management contingency plans and ran a full-scale simulation exercise coordinated by Hasanuddin University with the support of the Makassar City Government.

- In a Nursing capability-building programme in Jiangsu, China, all participating institutions implemented changes to enhance nursing management and practices in their respective institutions and they also improved their training methods and courses.

We also commissioned two more impact studies to build on similar studies that we had commissioned in previous years. An impact study of the Nursing capability-building programmes in China, Indonesia and Thailand was completed. We also completed a study of the career progress made by participants of our university student exchange programme (known as the Leadership Exchange and Regional Networking or LEaRN programme) since they graduated from their respective universities from 2008 to 2013. All our impact studies will help us to improve our on-going programmes and develop new relevant and useful programmes with partners.

A NEW NAME

In September 2016, we changed our name from Temasek Foundation to Temasek Foundation International. Now an integral part of the Temasek family of foundations, we may consider extending our work to communities beyond Asia. But even as we do this, we will retain our focus on Asia, for it is in Asia that our programmes will have greater relevance and resonance. And Asia is where our closest neighbours and friends are.

Nevertheless, this name change is also timely as it follows a three-month work effort late last year to review the strategy of the foundation as we complete ten years and look forward to the next phase. This Strategy Review has thrown up three imperatives for us.

- Firstly, we will need to incorporate greater differentiation into our programmes to respond to the diverse local needs, circumstances and stages of development, even within the same host country or community.

We have already begun to extend our core programmes to offer a greater range. For instance in the area of Education – we will not just focus on TVET but will extend this area to STEM education. In the area of Health Care, we will extend from Nursing programmes to Multi-Discipline Health Care programmes that involve integrated teams of doctors, nurses and allied health professionals serving their community. In the area of Public Administration, as communities continue their development journeys, we must support programmes in Economic and Technology-related Public Policy and Administration while retaining the General Public Administration programmes.

- Secondly, we will need to do much more in the area of Urban Management. Cities all around the world continue to face multi-faceted stresses and challenges in urban planning and management, in housing, urban transport, and water and waste management. There is also the growing trend that urban solutions need to go beyond the immediate problems and take into account longer-term resource availability, energy use, environmental impact and so on.

- Thirdly, we will have to boost our efforts to re-engage the host community leaders from our past programmes so that we can better appreciate the progress they have made in institutionalising the improvements. We will also be seeking their latest thinking on their needs so that we can consider new programmes. We will want to draw lessons from their own experiences in our programmes so as to share with the other communities around them and multiply the learning.

IN APPRECIATION

We have now concluded another Financial Year and we have reached a significant milestone in our own story. I thank Temasek and Temasek Trust for this meaningful opportunity, for the support and guidance, and for the faith and trust in us from inception and through these ten years. I am grateful to my fellow Board Directors for their insightful contributions and conversations and for co-leading us to where we are today. I would also like to convey my most heartfelt appreciation to all our partners in the host communities and in Singapore for their leadership and initiative in co-developing and co-implementing the programmes. Last but not least, thanks to our staff team for the innovation in programme models, diligence in details and completeness in staff work.

LOOKING AHEAD

The key thrusts in the next chapter will factor in our experiences since inception, the circumstances and environment that we will face in the future, and the overarching objective of continued relevance to our host communities. We will continue working with our partners, current as well as new ones, to develop and implement meaningful outcomes-focus programmes with the host communities. We look forward to your continued support and partnership as we strive to build a shared future in Asia and beyond.

MR GOH GEOK KHIM, CHAIRMAN
MARCH 2017

BOARD OF DIRECTORS



Chairman

SINGAPORE
Mr Goh Geok Khim

Executive Chairman
G.K. Goh Holdings



Deputy Chairman

SINGAPORE
Ms Jennie Chua

Chairman
Alexandra Health System Pte Ltd



Board Director

MALAYSIA
Tan Sri Faizah Mohd Tahir

Chairman
Small Medium Enterprise
Development Bank Malaysia Berhad
(SME Bank)



Board Director

SINGAPORE
Mr Goh Yong Siang

Chairman
Stratagem Group Pte Ltd



Board Director

SINGAPORE
Mr Khoo Boon Hui

Senior Fellow to the
Ministry of Home Affairs, Singapore

BOARD OF DIRECTORS



Board Director

PHILIPPINES
Mr Tony Tan Caktiong

Chairman
Jollibee Foods Corporation



Board Director &
Chief Executive Officer

SINGAPORE
Mr Benedict Cheong

ADVISORS



Advisor

HONG KONG SAR, CHINA
Mr Christopher Cheng

Chairman
Wing Tai Properties Ltd



Programme Advisor

INDONESIA
Ms Ira Puspadewi

Director of Retail and Network
PT. Pos Indonesia



10

YEARS OF

Sharing Together

4,075

Students, Journalists, Leaders

11,937

Education Professionals

7,725

Health Care Professionals

9,315

Public Administrators and Urban Management Professionals

1,862

Professionals Involved in Disaster Preparedness and Post-Disaster Work

BUILDING PEOPLE: HEALTH CARE

Programmes

FY2016/17

7

Cumulative Total

57

Programme Grants

FY2016/17

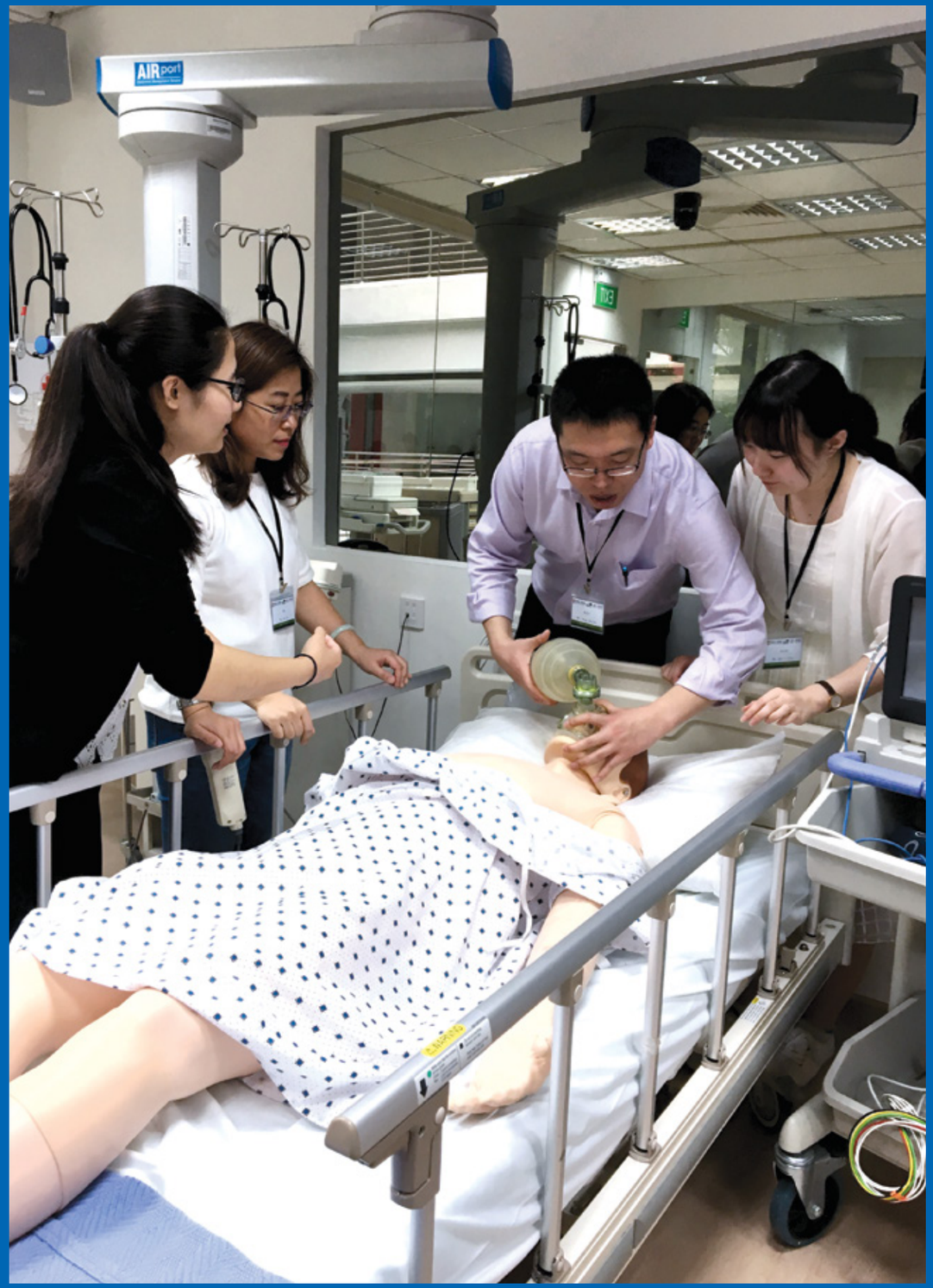
S$3.5m

Cumulative Total

S$28.3m

Percentage of Grants

FY2016/17	Cumulative Total
17%	16%



BUILDING PEOPLE: HEALTH CARE



"Nursing schools and hospitals in Singapore are well connected. The teachers and the practitioners work together to educate. When the students are in the hospitals to learn from the practitioners, the teachers continue to observe them. The teachers and practitioners then provide feedback to one another. This sort of integrated training is the key for students to connect theory and practice – and it's what I'm most interested to carry out in China."

MS WANG BINGFEI, NURSE AND TEACHING ASSISTANT IN GERIATRICS, HEBEI MEDICAL UNIVERSITY, CHINA

Participant, Nursing Programme by Temasek Foundation International and Ngee Ann Polytechnic

PROGRAMMES:

NURSING MANAGEMENT

- Build capabilities and skills of nursing professionals to remain at the forefront of patient care in the community.
- In the past financial year, Temasek Foundation International supported programmes in nursing management, nursing pedagogy and specialised nursing disciplines in partnership with leading hospitals in Bangladesh and China. To commemorate the foundation's 10th anniversary, an inaugural three-day forum will be hosted in Singapore for over 200 nurse leaders and specialists from the region.

HEALTH CARE MANAGEMENT

- Enhance leadership skills in managing hospitals and public health care systems to provide quality patient care.
- Temasek Foundation International supported the third and fourth run of a health care leadership programme for senior hospital leaders to promote cross-learning and exchange among leaders in the region.

PUBLIC HEALTH CARE

- Improve standards of public health care to benefit the community at large.
- Temasek Foundation International partnered the Ministry of Health, Mongolia in a public health management programme to address the public health challenges in the country.

BUILDING PEOPLE: HEALTH CARE



"Since the 2004 Indian Ocean tsunami, Sri Lanka's mental health industry has come a long way. There is now more community engagement, provision of services, caregiver protection and social support. Continuous learning and encouragement from industry leaders around the region has been absolutely crucial. This health care training programme with its interactive workshops and dialogue sessions not only guide us along the way; they also give us professionals a sense of purpose and confidence."

DR BINDUHEWA AROSHA OSHADIE WIJEWICKRAMA, SENIOR MEDICAL OFFICER, NATIONAL INSTITUTE OF MENTAL HEALTH, SRI LANKA

Participant, Health Care Management Programme by Temasek Foundation International and Tan Tock Seng Hospital



The annual Temasek Foundation International Healthcare Executives in Asia Leadership (HEAL) programme attracts senior health care leaders from the region to share best practices in health care leadership and management.

BUILDING PEOPLE: HEALTH CARE

NURSING MANAGEMENT

Where	Programme Focus	Partners
Bangladesh	Treatment of burns in the pre-hospital environment and emergency departments, and processes and guidelines in burns management to improve the survival of patients	**Bangladesh** • Ministry of Health and Family Welfare **Singapore** • Singapore Health Services
China (Hebei, Tianjin, Shaanxi and Sichuan)	Nursing management systems, pedagogy, clinical strategies and courses for nurse leaders and specialists, particularly in medical surgical and emergency nursing in Shaanxi	**China** • Hebei Medical University • Shaanxi Provincial Health and Family Planning Commission • West China Hospital, Sichuan **Singapore** • Nanyang Polytechnic International • Ngee Ann Polytechnic • Singapore Health Services
Asia-wide	Temasek Foundation International@10 Asia Nurse Leaders Forum 2017: A 3-day forum for 200 nurse leaders and specialists to share best practices and new initiatives implemented in their communities	Health ministries, hospitals, and nursing institutions across Asia **Singapore** • Singapore Health Services • Singapore Nurses Association

HEALTH CARE MANAGEMENT

Where	Programme Focus	Partners
Asia-wide	Temasek Foundation International Healthcare Executives in Asia Leadership: A 5-day executive programme for regional health care leaders to exchange ideas on policies, leadership and management	Health ministries, hospitals, and nursing institutions across Asia **Singapore** • Singapore Health Services • National Healthcare Group

PUBLIC HEALTH CARE

Where	Programme Focus	Partners
Mongolia	Public health management to promote the overall public health status of the country, including courses on preventive health initiatives, environmental health, occupational and workplace safety, health screening, as well as lifestyle and other non-communicable diseases	**Mongolia** • Ministry of Health **Singapore** • Nanyang Polytechnic International



Over 200 Asia nurse leaders attended the Temasek Foundation International @10 Asia Nurse Leaders Forum in April 2017 hosted in Singapore.

BUILDING PEOPLE: EDUCATION

Programme Grants

FY2016/17

S$4.9m

Cumulative Total

S$68.3m

Programmes

FY2016/17

12

Cumulative Total

120

Percentage of Grants

FY2016/17

25%

Cumulative Total

38%



BUILDING PEOPLE: EDUCATION

PROGRAMMES:

TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

- Develop frameworks, enhance pedagogy and curriculum, and improve technical knowledge and skills to further standards of TVET education.
- Temasek Foundation International continued its support for TVET programmes in the region for leaders and specialists in curriculum, pedagogy, and technical training. Two regional forums in TVET skills and the teaching and learning of engineering education using the Conceive-Design-Implement-Operate framework will be organised as part of the foundation's 10th anniversary series.

SCIENCE, TECHNOLOGY, ENGINEERING AND MATHEMATICS (STEM)

- Integrate the STEM framework within the school curriculum based on applied technology and engineering application implementing STEM within their school curriculum.
- Temasek Foundation International supported its first programme in STEM to prepare high school graduates to meet the demands of STEM-related jobs required of the industry and knowledge economy.

UNIVERSITY LEADERSHIP

- Strengthen institutional leadership in higher education management, and strategic and change management to improve the quality of higher education.
- Executive workshops under the Programme in Leadership in University Management will be held for senior leaders from three leading universities in China.

EDUCATIONAL LEADERSHIP (SCHOOLS)

- Support the Lembaga Pendidikan Maárif Nahdlatul Ulama network of Islamic schools in East and Central Java to increase the quality and skills of school leaders and teacher specialists and benchmark to international standards.

EDUCATIONAL MANAGEMENT

- Cultivate institutional leadership of senior leaders in Viet Nam on higher education management.

BUILDING PEOPLE: EDUCATION



"I often think of ways to improve the quality of education for my students. I want my students to be updated on the latest practices in the industry. By being aware of what is out there, they feel less afraid and more empowered. Apart from skills and technical know-how, I also remind them that self-directed research and a great attitude are also invaluable."

MS FARIDAH BINTI TAJUDDIN, LECTURER, JOHOR SKILLS DEVELOPMENT CENTRE, MALAYSIA

Participant, Technical and Vocational Education and Training Programme by Temasek Foundation International and ITE Education Services, Singapore



"After I learnt about STEM, I introduced activities which integrated the sciences, technology, engineering and mathematics into my science curriculum. In STEM, students use concepts to create. For example, instead of just learning about wind, they will learn to create wind. Through STEM, my students learn to combine ideas from these disciplines, apply them in projects, and bring engineering and physics theories to life."

MR DANUPAT BEUKEAW, ACADEMIC STAFF, INSTITUTE FOR THE PROMOTION OF TEACHING SCIENCE AND TECHNOLOGY, THAILAND

Participant, Science, Technology, Engineering and Mathematics (STEM) Education Programme by Temasek Foundation International and National Institute of Education, Singapore

BUILDING PEOPLE: EDUCATION

BUILDING PEOPLE: EDUCATION

TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

Where	Programme Focus	Partners
Cambodia	Technical skills competency, particularly in the areas of info-communications technology, industry electronics, and automotive technology	**Cambodia** • Ministry of Labour and Vocational Training **Singapore** • ITE Education Services
Indonesia	Implementation of Indonesia's Quality Training Framework for national industry-based training centres, and provincial and district vocational centres in Indonesia towards quality improvement	**Indonesia** • Ministry of Manpower **Singapore** • Singapore Polytechnic
Malaysia	Technical competency of master trainers in multi-axis machining to meet industry needs	**Malaysia** • Malaysian Investment Development Authority **Singapore** • ITE Education Services
Sri Lanka	Strategies and processes to promote excellence in TVET management training	**Sri Lanka** • Ministry of Skills Development and Vocational Training **Singapore** • ITE Education Services
Timor Leste	Competency-based curriculum development and demand-driven skills training for employment	**Timor Leste** • Special Administrative Region (SAR) of Oe-Cusse Ambeno and Special Zone of Social Market Economy **Singapore** • Singapore Polytechnic

TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) (CONT'D)

Where	Programme Focus	Partners
Thailand	Advanced concepts and practices in the Conceive, Design, Implement, Operate (CDIO) framework for teaching engineering education in a network of nine universities across Thailand	**Thailand** • Office of Higher Education Commission • Rajamangala University of Technology (Thanyaburi) **Singapore** • Singapore Polytechnic
Asia-wide	Temasek Foundation International@10 Asia Skills Leaders Forum 2017: A 4-day leadership development platform for senior policy leaders to network and share knowledge, strategies, leadership and management skills for the advancement and reform of TVET in Asia	Government ministries, vocational and technical institutes across Asia **Singapore** • ITE Education Services
Asia-wide	Temasek Foundation International@10 Conceive, Design, Implement, Operate (CDIO) in Asia Programme 2017: A regional forum for policy leaders and TVET specialists to promote understanding and concepts of the Conceive, Design, Implement, Operate framework for the teaching and learning of engineering education in Asia	Government ministries, vocational and technical institutes across Asia **Singapore** • Singapore Polytechnic

BUILDING PEOPLE: EDUCATION

SCIENCE, TECHNOLOGY, ENGINEERING AND MATHEMATICS (STEM)

Where	Programme Focus	Partners
Thailand	Integration of pedagogical knowledge and skills in the teaching of Science, Mathematics, Technology and Engineering	**Thailand** • Ministry of Education • Institute for Promotion of Science and Technology **Singapore** • National Institute of Education

UNIVERSITY LEADERSHIP

Where	Programme Focus	Partners
Asia-wide	Sharing of university leadership and management among senior university leaders in China	**China** • Shanghai Jiao Tong University **Singapore** • National University of Singapore

EDUCATIONAL LEADERSHIP (SCHOOLS)

Where	Programme Focus	Partners
Indonesia	Training in English language proficiency, instructional mastery, and info-communications technology for a network of schools under the Lembaga Pendidikan Maárif Nahdlatul Ulama	**Indonesia** • Lembaga Pendidikan Maárif Nahdlatul Ulama **Singapore** • Irsyad Trust Limited

BUILDING PEOPLE: EDUCATION

EDUCATIONAL MANAGEMENT

Where	Programme Focus	Partners
Viet Nam	School leadership and management skills in strategising, envisioning and problem solving for schools to meet national educational development plans	**Viet Nam** • Ministry of Education and Training • National Academy of Education and Management **Singapore** • National Institute of Education International



Students from the Rajamangala University of Technology (Thanyaburi) have been applying the Conceive-Design-Implement-Operate (CDIO) framework to their learning and project work. The CDIO framework helps to engage students in active learning and innovation.

BUILDING BRIDGES BETWEEN PEOPLES



Programme Grants

FY2016/17

S$2.6m

Cumulative Total

S$24.9m

Percentage of Grants

FY2016/17	Cumulative Total
13%	14%

Programmes

FY2016/17

9

Cumulative Total

61

BUILDING BRIDGES BETWEEN PEOPLES

PROGRAMMES:

STUDENT LEADERS EXCHANGE

- Student-leader exchange programmes for youths from polytechnics, technical institutes, and universities in Asia to connect, participate in community projects, and develop a keen appreciation of the diversity of culture, economy, and society in Asia.
- The Temasek Foundation International Leadership Enrichment and Regional Networking (TF Intl LEaRN) programme and the Temasek Foundation International Specialists' Community Action and Leadership Exchange (TF Intl SCALE) programme provide students leaders at universities and technical education institutes with meaningful opportunities for learning and exchange, and engagement on community service projects.

LEADERS NETWORK

- Engage with senior leaders of Temasek Foundation International's host community partners to facilitate networking and opportunities for further learning.
- Some 27 senior Asian government and public sector leaders participated in the Temasek Foundation International Asia Leaders Connect 2016, a two-day forum to foster learning and exchange on geo-political, governance and public administration issues affecting the region.

JOURNALISM FELLOWSHIP

- A three-month fellowship programme hosted in Singapore for regional mid-career journalists to engage in professional and cultural exchange and deepen their understanding of media trends and issues across Asia.
- In the eighth edition of the three-month long Asia Journalism Fellowship, a diverse group of 18 editors and senior journalists from 13 countries bonded and forged strong ties of friendships. This was also the first year that journalists from Lao PDR and Chinese Taipei participated in the Fellowship.

BUILDING BRIDGES BETWEEN PEOPLES



"The skills from LEaRN were especially useful when I graduated and started working. The problem-solving methods, time management skills and peer-to-peer networking have been important to helping me cope with the daily challenges at work. I remember the LEaRN programme as if it happened just yesterday. It was a short four-month period, but one of the most important phases of my life."

MR SEA SITHDARA, INFORMATION TECHNOLOGY OFFICER, MINISTRY OF HEALTH, CAMBODIA

Participant, Leadership Enrichment and Regional Networking (LEaRN) Programme 2011 by Temasek Foundation International and Nanyang Technological University, Singapore



"The SCALE programme was a dream come true as I could meet friends from other parts of Asia. We come from different countries, but at the heart of it all, we share a common aim to improve the lives of others. The programme taught me things that I would not have learnt if I did not step out of the classroom to venture into the world. My hope is to use my knowledge in electrical power engineering to help the underprivileged in society."

MS MA HWIN PWINT HTWE, STUDENT, YANGON TECHNOLOGICAL UNIVERSITY, MYANMAR

Participant, Specialists' Community Action and Leadership Exchange (SCALE) Programme by Temasek Foundation International and Republic Polytechnic, Singapore

BUILDING BRIDGES BETWEEN PEOPLES

STUDENT LEADERS EXCHANGE

Where	Programme Focus	Partners
Asia-wide	Temasek Foundation International Leadership Enrichment and Regional Networking (TF Intl LEaRN): A semester-long exchange programme for university student leaders comprising academic studies, leadership skills, community service learning, work internships and cultural networking. Some 100 students are expected to participate in TF Intl LEaRN Connect - the first-ever reunion of past batches of LEaRN students which will be held in May 2017	Universities in Asia **Singapore** • Nanyang Technological University • National University of Singapore • Singapore Management University • Singapore University of Technology and Design
Asia-wide	Temasek Foundation International Specialists' Community Action and Leadership Exchange (TF Intl SCALE): A programme for polytechnic and technical institute student leaders put their leadership and networking skills to test on social innovation projects implemented in various communities in Asia	Polytechnics and technical institutes in Asia **Singapore** • Ngee Ann Polytechnic • Republic Polytechnic • Singapore Polytechnic • Temasek Polytechnic

BUILDING BRIDGES BETWEEN PEOPLES

TEMASEK FOUNDATION ASIA LEADERS CONNECT 2016

Where	Programme Focus	Partners
Asia-wide	A two-day forum for exchange among senior government and public service leaders on public sector management and global challenges affecting Asia	Government ministries and public service agencies in Asia

ASIA JOURNALISM FELLOWSHIP 2016

Where	Programme Focus	Partners
Asia-wide	Senior Asian journalists shared knowledge and exchanged ideas through journalism workshops, geo-politics discussions, and dialogues, to promote a better understanding of journalism and media issues in Asia	• Regional media agencies **Singapore** • Nanyang Technological University (Wee Kim Wee School of Communication and Information)



The Temasek Foundation International Asia Leaders Connect is an annual forum hosted in Singapore for senior Asian leaders to exchange ideas on governance, and public sector challenges.

BUILDING INSTITUTIONS OF EXCELLENCE

Programme Grants

FY2016/17

S$8.3m

Cumulative Total

S$47.1m

Programmes

FY2016/17

18

Cumulative Total

91

Percentage of Grants

FY2016/17	Cumulative Total
42%	26%



BUILDING INSTITUTIONS OF EXCELLENCE



"We're facing a changing world order and disruption from game-changing technologies. So while confronting various dilemmas, we can learn from each other and be prepared for the future. Many of us share the same concerns, such as how to grow small-medium enterprises, develop our manufacturing and industrial sectors and build human resource capacity. Asia is really a community – we are inter-dependent and inter-connected with one another."

MR VU QUANG MINH, ASSISTANT MINISTER OF THE ECONOMIC AFFAIRS DEPARTMENT, MINISTRY OF FOREIGN AFFAIRS, VIET NAM

Participant, Leaders in Economic Development Programme by Temasek Foundation International and Civil Service College Singapore

PROGRAMMES:

URBAN MANAGEMENT

- Promote learning and exchange among policy-makers and city-planners on growing sustainable and liveable cities.
- In financial year 2016/17, Temasek Foundation International supported five urban management programmes to build capabilities in urban planning, township planning, public housing, urban logistics, and water management.

PUBLIC ADMINISTRATION

- Enable policy leaders and public service officials to strengthen public sector administration for their communities.
- Temasek Foundation International supported 13 public administration programmes - some programmes addressed public sector development and public governance, while others addressed areas such as tourism and hospitality planning, economic strategy, and trade and negotiations. A new programme in public accountancy and governance was also launched in Lao PDR.

BUILDING INSTITUTIONS OF EXCELLENCE



"In this ever-changing world, it's important to stay relevant and up-to-date. Reinventing Jaipur city and improving its transport system to be more efficient will allow greater accessibility to accommodate the increasing number of visitors to the city. Through the programme, we get to hear about global best practices and we learn to identify our strengths and meet our goals more effectively."

MR GHAN SHYAM GANGWAL, JOINT DIRECTOR, DEPARTMENT OF TOURISM, RAJASTHAN, INDIA

Participant, Urban Management Programme by Temasek Foundation International and Singapore Cooperation Enterprise



Urban planners from Myanmar are working towards sustainable urban infrastructure to develop affordable housing, land connectivity, and better transport links.

BUILDING INSTITUTIONS OF EXCELLENCE

URBAN MANAGEMENT

Where	Programme Focus	Partners
Cambodia	Master planning of cities to manage urban population growth, and public housing policies particularly in relation to design, financing and allocation of public housing	**Cambodia** • Ministry of Land Management Urban Planning and Construction **Singapore** • Singapore Cooperation Enterprise
China	Urban planning and management at the national, provincial and city-level	**China** • National Development and Reform Commission **Singapore** • Centre for Liveable Cities
Indonesia	Urban transport management to improve economic, transportation and urban logistics	**Indonesia** • Coordinating Ministry for Economic Affairs **Singapore** • National University of Singapore
Myanmar	Urban and township planning, with a focus in public housing	**Myanmar** • Ministry of Construction **Singapore** • Singapore Cooperation Enterprise
Asia-wide	Third phase of the Temasek Foundation International Water Leadership Programme for leaders in Asia, focusing on water governance, and best practices in water utility governance	Government ministries, water utility agencies, universities, think-tanks, and civic organisations dealing with water governance and management issues **Singapore** • National University of Singapore (Institute of Water Policy, Lee Kuan Yew School of Public Policy) • The Singapore Water Academy

BUILDING INSTITUTIONS OF EXCELLENCE

PUBLIC ADMINISTRATION

Where	Programme Focus	Partners
Bangladesh	Productivity and labour relations to support labour management conciliation and mediation	**Bangladesh** • Ministry of Labour and Employment **Singapore** • Nanyang Polytechnic International
Bhutan	Innovation for productivity in the civil service sector, using design thinking as a tool for innovative idea generation and economic planning	**Bhutan** • Royal Civil Service Commission **Singapore** • Singapore Polytechnic
Cambodia	Public leadership, public finance and governance to enhance decision-making, policy design and implementation	**Cambodia** • Ministry of Economy and Finance **Singapore** • Nanyang Technological University (College of Humanities, Arts & Social Sciences, Nanyang Centre for Public Administration)



The Temasek Foundation International Governance and Public Administration programme provides a platform for leaders in Asia to share good practices in governance and discuss best practices in public administration.

BUILDING INSTITUTIONS OF EXCELLENCE

PUBLIC ADMINISTRATION (CONT'D)

Where	Programme Focus	Partners
India	Tourism and hospitality planning and management, particularly in strategic tourism development, tourism mobility planning, and destination marketing and promotion	**India** • Jaipur Municipal Council **Singapore** • Singapore Cooperation Enterprise • Temasek Polytechnic
Indonesia	• Development of a policy review toolkit to assess policies formulated and implemented for economic development; • Management of learning institutions to enhance competency standards in the financial services sector, and enhance the learning design process and facilitation skills of trainers; • Sharing of best practices on tripartite collaborations among Government, Institutions and Industry in the hospitality and tourism industries; and • Review of public administration, systems and processes to support economic development	**Indonesia** • Coordinating Ministry for Economic Affairs • Financial Service Authority • Ministry of Tourism • National Institute of Public Administration **Singapore** • Civil Service College • Republic Polytechnic
Kazakhstan	Strategic leadership in governance, economic development and human resource management for the civil service sector	**Kazakhstan** • Ministry of Civil Service Affairs • Academy of Public Administration under the President of the Republic of Kazakhstan **Singapore** • Civil Service College

BUILDING INSTITUTIONS OF EXCELLENCE

PUBLIC ADMINISTRATION (CONT'D)

Where	Programme Focus	Partners
Lao PDR	Public accountancy and governance, particularly in accrual accounting, taxation, and financial management in terms of procurement and expenditure	**Lao PDR** • Ministry of Finance **Singapore** • Institute of Singapore Chartered Accountants
Sri Lanka	Public administration capabilities in tourism destination marketing and promotion through tourism development, digital marketing and social media marketing, and public relations and communications	**Sri Lanka** • Sri Lanka Tourism Promotion Bureau **Singapore** • Singapore Cooperation Enterprise
Asia-wide	Temasek Foundation International Governance & Public Administration: Platform for senior officials to discuss public policy implementation strategies, including public sector finance management, whole-of-government approach, and human resource management	Government ministries and agencies in Asia **Singapore** • Civil Service College
Asia-wide	Temasek Foundation International Trade & Negotiations Series of Programmes: Policy decision-making in international trade and negotiations, and economic development issues	Government ministries/agencies in Asia which are responsible for their country's economic development/international trade negotiation processes **Singapore** • Nanyang Technological University (S. Rajaratnam School of International Studies)

REBUILDING LIVES & LIVELIHOODS AFFECTED BY NATURAL DISASTERS

Programme Grants

FY2016/17

S$0.6m

Cumulative Total

S$9.8m

Programmes

FY2016/17

1

Cumulative Total

19

Percentage of Grants

FY2016/17	Cumulative Total
3%	6%



REBUILDING LIVES & LIVELIHOODS AFFECTED BY NATURAL DISASTERS

PROGRAMMES:

REBUILDING COMMUNITIES THROUGH HEALTH CARE

- Develop capabilities in integrated disaster management planning and core trauma management in response to the potential occurrence of natural disasters.
- This is the first Temasek Foundation International programme focused on disaster management through health care systems and management.

REBUILDING COMMUNITIES THROUGH HEALTH CARE

Where	Programme Focus	Partners
Nepal	Develop key systems and processes in disaster management for pre-hospital and in-hospital environments so as to provide better care to those affected by disasters	**Nepal** • Ministry of Heath **Singapore** • Singapore Health Services



Specialist teams from Singapore and Nepal will be working together to develop a disaster management framework for better emergency response.

REBUILDING LIVES & LIVELIHOODS AFFECTED BY NATURAL DISASTERS



"The effectiveness of the programme in helping to address post-disaster recovery was so impactful that our trainers were invited to other parts of Indonesia to share their experiences. This is what medicine is about: caring and sharing for each other unconditionally."

DR TJHIN WIGUNA, CONSULTANT, DEPARTMENT OF PSYCHIATRY, FACULTY OF MEDICINE, UNIVERSITY OF INDONESIA AND CIPTO MANGUNKUSUMO GENERAL HOSPITAL, INDONESIA

Participant, Post-Disaster Mental Health for Communities in Asia Programme with Temasek Foundation International and Institute of Mental Health, Singapore



"Most of the existing buildings in Northern and Western Thailand were built prior to the mandatory seismic design regulation. Therefore, many of them are vulnerable to earthquake ground shaking … One of the best ways to reduce seismic risks is to make the buildings stronger. The dissemination of the knowledge in this project through training ensures that the community or local government can apply the techniques themselves to other buildings in the future."

ASSOC. PROF. SUTAT LEELATAVIWAT, HEAD OF CIVIL ENGINEERING DEPARTMENT, KING MONGKUT'S UNIVERSITY OF TECHNOLOGY THONBURI, THAILAND

Participant, Wall-strengthening for Seismic Resistance Programme in Thailand with Temasek Foundation International and Nanyang Technological University (School of Civil and Environmental Engineering), Singapore



10

YEARS OF

Working Together

202

Host Community Partners

62

Content Partners

767	**483**
Participated In Alumni Events	Engagement With Leaders

CONNECTING WITH OUR ALUMNI

With over 30,000 participants of our past programmes - our "alumni", coming from all over Asia, Temasek Foundation International feels at home in almost every city we visit as there is always a friend to say hello to and to reconnect with. In the past year, we took the chance to reunite and reconnect with leaders and our alumni in Cambodia, China and Thailand.



Sawadee-ka! Greetings from our alumni from nursing institutions in Bangkok.

GREETINGS FROM BANGKOK

Excited chatter filled the air as 23 alumni from Mahidol University, Siriraj Hospital, King Chulalongkorn Memorial Hospital, and the Thai Red Cross College of Nursing gathered on 6 June 2016. The Temasek Foundation International team hosted dinner for the group along the Chao Phraya River in Bangkok. These 23 alumni were part of a group of nurse leaders and specialists who participated in a nursing programme conducted by Singapore's Tan Tock Seng Hospital in 2014. Despite working in the same city, many of them had not seen each other in person since their training days in Singapore, and lavished the opportunity to catch up with one another.



CONNECTING WITH OUR ALUMNI

RECONNECTING IN SHANGHAI

19 October 2016 was a special night as the Temasek Foundation International team hosted 40 nurse leaders and specialists from the renowned Shanghai Ruijin Hospital to our alumni night in Shanghai, the most populous city in China. Conversations flowed freely over good food and good company for the group, which had been part of a nursing capability programme that the foundation had supported. The alumni were excited to share about the progress that had been made since the completion of the training in Singapore. It was a night of lively and fruitful exchange as the nurses shared their aspirations to make even more improvements to benefit their communities.

Conversations and memories were shared among our nursing alumni from Shanghai Ruijin Hospital.



The first alumni event in Phnom Penh was a joyful affair for our 29 alumni who enjoyed catching up with their friends and peers.



A NIGHT TO REMEMBER IN PHNOM PENH

Shy hellos turned into fast and furious conversations as the night progressed during our alumni dinner held in Phnom Penh on 9 January 2017. The Temasek Foundation International team met with 29 of our Cambodian alumni from diverse backgrounds. From a vivacious group of young leaders formerly from our university student exchange programme (TF Intl LEaRN), to a team of dynamic leaders in senior roles in various ministries such as economy and finance, foreign affairs, labour and vocational training, civil service, land management, urban planning and construction, everyone present was keen to hear about the latest developments of the foundation. The event concluded with promises to keep connected as we continue to grow our alumni family in Cambodia.

OVERVIEW OF GRANTS & OUTREACH

BUILDING COMMUNITIES FOR TOMORROW

As a member of the family of foundations established by Temasek, Temasek Foundation International actively contributes to building a better future for our communities. Temasek aims to do its part for a better world; an ABC World of Active Economies, Beautiful Societies, and a Clean Earth, guided by the 17 United Nations Sustainable Development Goals (SDGs). The programmes supported by Temasek Foundation International resonate with this aim, and together, we aspire to build a better and brighter future, shared by all.

BUILDING AN ABC WORLD*	UNITED NATIONS SDGS AND TEMASEK FOUNDATION INTERNATIONAL PROGRAMMES
A **ACTIVE ECONOMY** Productive Jobs, Sustainable Cities, Fulfilling Lives	SUSTAINABLE DEVELOPMENT GOALS: 4 QUALITY EDUCATION; 8 DECENT WORK AND ECONOMIC GROWTH; 10 REDUCED INEQUALITIES; 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE; 11 SUSTAINABLE CITIES AND COMMUNITIES; 12 RESPONSIBLE CONSUMPTION AND PRODUCTION • Skills development • Teacher training • Financial regulations • Urban planning in housing, transport, and 'Green' building models • Tourism development • Info-comm technology
B **BEAUTIFUL SOCIETY** Resilient Individuals, Cohesive Families, Inclusive Communities	SUSTAINABLE DEVELOPMENT GOALS: 1 NO POVERTY; 2 ZERO HUNGER; 3 GOOD HEALTH AND WELL-BEING; 5 GENDER EQUALITY; 16 PEACE, JUSTICE AND STRONG INSTITUTIONS; 17 PARTNERSHIPS FOR THE GOALS • Nutrition management • Rice research technology • Health care and public health management • Public administration • Trade & Negotiations
C **CLEAN EARTH** Fresh Air, Clean Water, Cool World	SUSTAINABLE DEVELOPMENT GOALS: 6 CLEAN WATER AND SANITATION; 7 AFFORDABLE AND CLEAN ENERGY; 13 CLIMATE ACTION; 14 LIFE BELOW WATER; 15 LIFE ON LAND • Water and waste-water management • Water governance

**Extracted from Temasek Review 2017. Find out more at temasekreview.com.sg/abcworld*

OVERVIEW OF GRANTS & OUTREACH

TEN YEARS IN NUMBERS: MAY 2007 – MARCH 2017

OUR APPROACH

Since inception, Temasek Foundation International has reached out to thousands of participants across Asia. Our programmes bring together different resources from the host community institutions, the content partners, and Temasek Foundation International, and collectively, we contribute to Asia's human and social capital development.

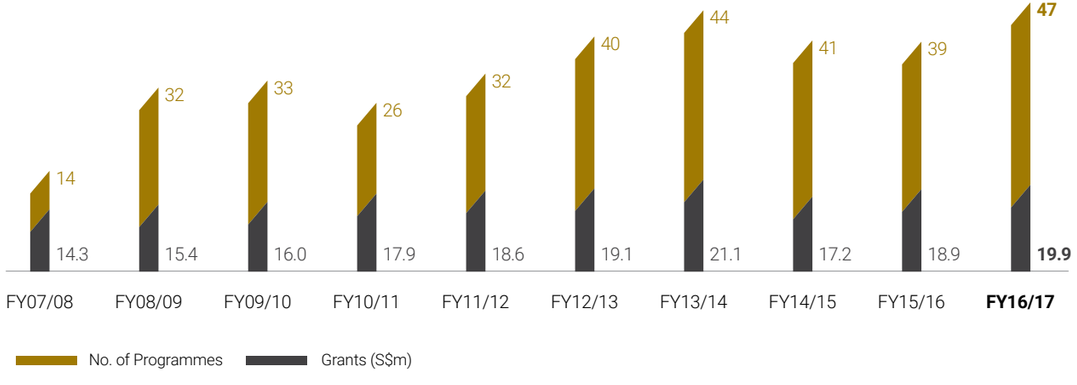
Our grant-making is grounded in these core principles:

- Outcomes - Focus: We support programmes that contain a strong focus on outcomes with a multiplier effect, through the transfer of learning by leaders and trainers to their peers and colleagues, to bring about sustained improvements in their communities.
- Partnerships: From defining needs to co-developing and co-implementing programmes, host community and content partners are critical in all phases of a programme, to ensure that programmes are relevant, meaningful and well-implemented.
- Ownership: By co-owning the planning and implementation of programmes, leaders of partner organisations signify the importance of the programmes and drive them to success.

OUR PROGRAMMES OVER THE YEARS IN NUMBERS

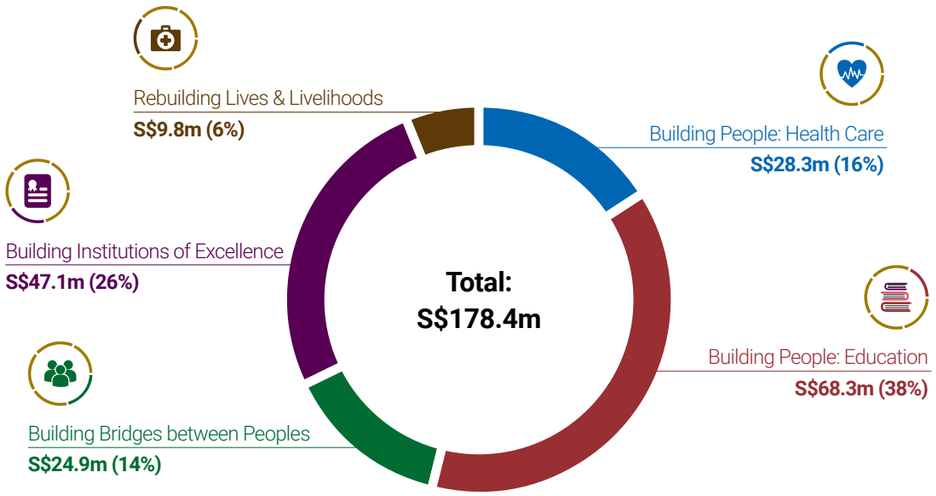
Total No. of Programmes: **348**

Grants: **S$178.4m**

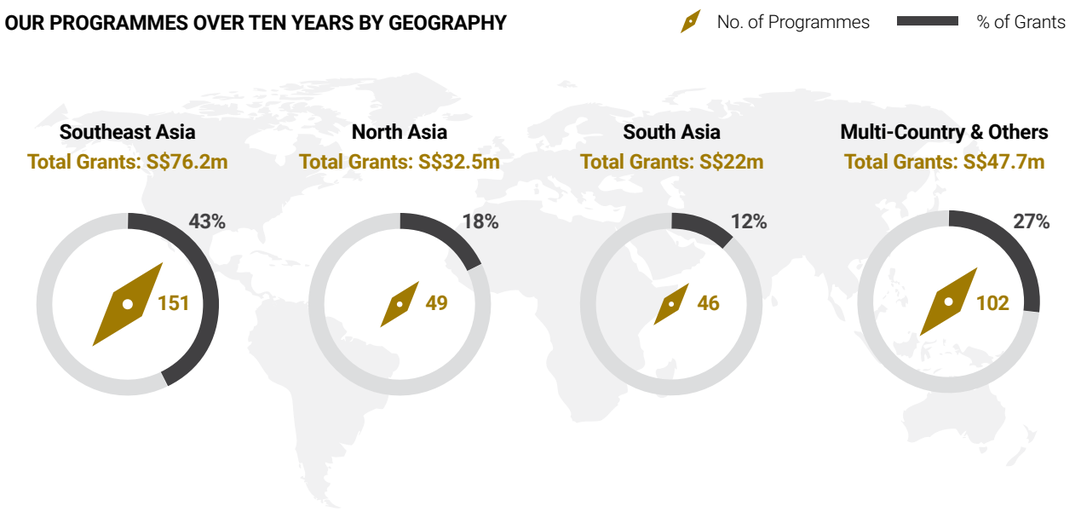


OVERVIEW OF GRANTS & OUTREACH

OUR PROGRAMMES OVER TEN YEARS BY FOCUS AREAS



OUR PROGRAMMES OVER TEN YEARS BY GEOGRAPHY



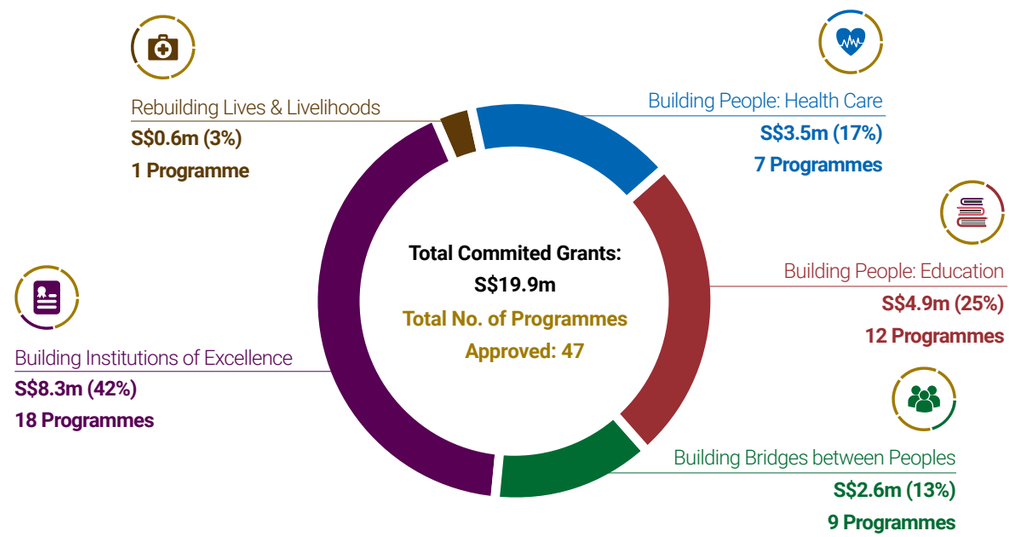
OVERVIEW OF GRANTS & OUTREACH

OUR ALUMNI OVER TEN YEARS OF OUTREACH

Direct Participants (as at 31 March 2017)	*Peers of participants reached out to (as at 31 March 2017)	Recipients of post-disaster recovery provisions
34,914	**201,906**	**4,980 families**

* *Individuals who attended learning sessions conducted by programme participants after completion of their training (numbers as reported by programme partners)*

SNAPSHOT OF FY2016/2017



FY 2016/2017 LIST OF PARTNERS

BUILDING PEOPLE: HEALTH CARE

NURSING MANAGEMENT

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE HEALTH SERVICES NURSE TRAINING PROGRAMME IN BANGLADESH

Main Partners

Ministry of Health and Family Welfare, Bangladesh
Singapore Health Services

Implementing Partners

Bangladesh	Bangladesh Police
	Dhaka Medical College
	Sheikh Hasina National Institute of Burns and Plastics Surgery

TEMASEK FOUNDATION INTERNATIONAL – NGEE ANN POLYTECHNIC NURSING PROGRAMME IN HEBEI AND TIANJIN, CHINA

Main Partners

Hebei Medical University, China

Implementing Partners

China	Affiliated Hospital of Hebei University
	Health and Family Planning Commission of Hebei
	Hebei University
	The First Hospital of Hebei Medical University
	The Second Hospital of Hebei Medical University
	The Third Hospital of Hebei Medical University
	The Fourth Hospital of Hebei Medical University
	Tianjin Medical University
	Tianjin Medical University Cancer Institute & Hospital
	Tianjin Medical University General Hospital
	Tianjin Medical University Metabolic Disease Hospital

TEMASEK FOUNDATION INTERNATIONAL - NANYANG POLYTECHNIC INTERNATIONAL NURSING PROGRAMME IN SHAANXI, CHINA

Main Partners

Shaanxi Provincial Health and Family Planning Commission, China
Nanyang Polytechnic International, Singapore

Implementing Partners

China	Children's Hospital of Xi'an
	First Affiliated Hospital of Xi'an Jiaotong University
	First Affiliated Hospital of Xi'an Medical College
	First Hospital of Xi'an
	First Hospital of Yulin
	Fourth Hospital of Xi'an
	Fourth People's Hospital of Shaanxi Province
	Northwest Women and Children's Hospital
	Second Affiliated Hospital of Xi'an Jiaotong University
	Second Affiliated Hospital of Xi'an Medical College
	Second People's Hospital of Shaanxi Province
	Shaanxi Provincial People's Hospital
	Shaanxi Provincial Tumor Hospital
	Shangluo Central Hospital
	Tongchuan City People's Hospital
	Weinan City Central Hospital
	Xi'an Central Hospital
	Xi'an Ninth Hospital
	Xianyang City Central Hospital
	Yan'an University Affiliated Hospital

FY 2016/2017 LIST OF PARTNERS

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE HEALTH SERVICES NURSING PROGRAMME IN SICHUAN CHINA

Main Partners

West China Hospital, Sichuan, China
Singapore Health Services

Implementing Partners

China	Anyue County Hospital of Traditional Chinese Medicine
	Anyue People's Hospital
	AVIC 363 Hospital
	Central Health Center, Shiyang Town, Anyue County
	Chengdu Hospital, People's Government of Tibet Autonomous Region
	China MCC5 Group Ltd. Hospital
	Da'an Rehabilitation Hospital of Zigong
	Daxian People's Hospital
	Dayi People's Hospital
	Dazhu People's Hospital
	Deyang People's Hospital
	Fushun People's Hospital
	Guangan People's Hospital
	Guanghan Orthopaedics Hospital
	Guangyuan Central Hospital
	Guangyuan Hospital of Traditional Chinese Medicine
	Health Center of Gaoban Town, Jintang County
	Hospital of Sichuan Fire Department
	Huili People's Hospital
	Jiangyou Hospital of Orthopaedics
	Jianyang People's Hospital
	Jingyan People's Hospital
	Jinjiang Maternity and Child Health Hospital
	Jiuzhaigou People's Hospital
	Kelamayi Central Hospital
	Linshui People's Hospital
	Longchang People's Hospital of Traditional Medicine
	Mianzhu People's Hospital
China (Cont'd)	Nanchong Central Hospital
	No. 4 West China Teaching Hospital, Sichuan University
	Pangang Group Chengdu Hospital
	PanzhiHua Central Hospital
	People's Hospital of Emei Shan City
	People's Hospital, Aba Tibetan & Qiang Autonomous Prefecture
	People's Hospital, Garzê Tibetan Autonomous Prefecture
	Pingwu People's Hospital
	Pixian People's Hospital
	Psychological Health Center of Guangyuan
	Qingbaijiang People's Hospital
	Qingshen People's Hospital
	Qionglai Central Hospital
	Qionglai Hospital of Traditional Chinese Medicine
	Renshou People's Hospital
	Santai Hospital of Traditional Chinese Medicine
	Shangjin Hospital, West China Hospital, Sichuan University
	Shimian Hospital of Traditional Chinese Medicine
	Sichuan Fire Hospital
	Suining Central Hospital
	Suining Hospital of Traditional Chinese Medicine
	The Affiliated Traditional Chinese Medicine Hospital of Southwest Medical University
	The Fifth People's Hospital of Sichuan Province
	The First Hospital of Liangshan Autonomous Prefecture
	The First People's Hospital of Chengdu
	The First People's Hospital of Jintang
	The First People's Hospital of Longquanyi District, Chengdu
	The First People's Hospital of Neijiang
	The First People's Hospital of Yibin
	The First People's Hospital of Ziyang City
	The Fourth Hospital of Guangyuan

FY 2016/2017 LIST OF PARTNERS

China (Cont'd)	The Fourth People's Hospital of Sichuan Province
	The Fourth People's Hospital of Yibin
	The Fourth People's Hospital of Zigong
	The General Hospital of Pangang Group
	The People's Fourth Hospital in Guangyuan
	The People's Hospital of Leshan City
	The Second Hospital of Guangyuan
	The Second People's Hospital of Chengdu
	The Second People's Hospital of Jiangyou
	The Second People's Hospital of Neijiang
	The Second People's Hospital of Shuangliu
	The Second People's Hospital of Yibin City
	The Sixth People's Hospital of Chengdu
	The Third Hospital of Mianyang
	The Third People's Hospital of Chengdu
	The Third People's Hospital of Mianyang
	The Third People's Hospital of Shizuishan
	The Third People's Hospital of Suining
	The Third People's Hospital of Wuhou District, Chengdu
	The Third People's Hospital of Zigong
	Tianfu People's Hospital of Chengdu
	Wenchuan People's Hospital
	West China Hospital of Stomatology, Sichuan University
	West China Second University Hospital, Sichuan University
	Workers Hospital of China Nineteen Metallurgical Group Co. Ltd
	Ya'an People's Hospital
	Yanjiang People's Hospital
	Yibin People's Hospital
	Yuechi People's Hospital of Traditional Chinese Medicine
	Zigong Hospital of Traditional Chinese Medicine
	Zizhong People's Hospital

TEMASEK FOUNDATION INTERNATIONAL@ 10 ASIA NURSE LEADERS FORUM 2017

Main Partners

Singapore Health Services

Singapore Nurses Association

Implementing Partners

Bhutan	Jigme Dorji Wangchuk National Referral Hospital
	Khesar Gyalpo University of Medical Sciences of Bhutan
Cambodia	Calmette Hospital
	Khmer Soviet Friendship Hospital
	Kossamak Hospital
China	Beijing Anzhen Hospital
	Cancer Hospital of Ningxia Medical University
	Cardiovascular Hospital of Ningxia Medical University
	Chongqing Southwest Hospital
	First People's Hospital of Yinchuan
	Fudan University School of Nursing
	General Hospital of Ningxia Medical University
	Hainan Tibetan Autonomous Prefecture Hospital, Qinghai Province
	Huadong Hospital
	Jiangsu Province Hospital
	Ningxia Hui Autonomous Region Health Planning Commission Medical Administration Bureau
	Ningxia Nurses Association
	Ningxia Zhongwei City Hospital
	Northern Hospital of Liaoning Province
	People's Hospital of Pengzhou City, Sichuan Province
	Qingdao Municipal Hospital Group
	Qinghai Minhe Hui and Tu Autonomous County People's Hospital
China (Cont'd)	Qinghai Provincial Cardiovascular and Cerebrovascular Disease Specialist Hospital
	Qinghai Provincial Traffic Hospital
	Qinghai University Affiliated Hospital
	Renji Hospital
	Ruijin Hospital
	Shanghai 6th People's Hospital
	Shanghai Changhai Hospital
	Shanghai Changzheng Hospital
	Shanghai First People's Hospital
	Shanghai Luwan Branch of Ruijin Hospital
	Shanghai Nurses Association
	Shanghai Shuguang Hospital
	Shanghai Tongji Hospital
	Shiyan Taihe Hospital
	The First People's Hospital of Jin Tang
	The General Hospital of People's Liberation Army (301 hospital)
	The People's Liberation Army No. 305 Hospital
	Tianjin First Center Hospital
	West China Hospital of Stomatology, Sichuan University
	West China Second University Hospital of Sichuan University
	Xining 1st People's Hospital
	Xining 2nd People's Hospital
	Zhongshan Hospital
India	Guwahati Hospital, Asian Institute of Nursing Education, GNRC
Indonesia	Asosiasi Institusi Pendidikan Ners Muhammadiyah dan 'Aisyiah
	Khadija Muhammadiyah Hospital
	Lamongan General Hospital, Indonesia
	Muhammadiyah University of Yogyakarta
	Muhammadiyah University of Surabaya
	STIKES Muhammadiyah Gombong
	STIKES Muhammadiyah Lamongan
	Universitas 'Aisyiyah Yogyakarta
Myanmar	Mandalay General Hospital
	University of Nursing, Mandalay
	University of Nursing, Yangon
	Yangon General Hospital
Nepal	Hamro Sahayatri Hospital and Birthing Center
	Ministry of Health
	Patan Academy of Health Sciences
Sri Lanka	Colombo South Teaching Hospital
	Lady Ridgeway Hospital, Colombo
	Ministry of Health
	National Hospital of Sri Lanka
	Sri Jayewardanapura General Hospital Sri Lanka
Thailand	King Chulalongkorn Memorial Hospital
	Mahidol University
	Prasrimahabhodi Psychiatric Hospital
	Siriraj Hospital
	Songkhla Psychiatric Hospital
	Srithunya Psychiatric Hospital
	Thai Red Cross College of Nursing
Viet Nam	Hanoi Medical University Hospital
	Military Hospital 175
	Viet Duc Hospital

HEALTH CARE MANAGEMENT

TEMASEK FOUNDATION INTERNATIONAL HEALTHCARE EXECUTIVES IN ASIA LEADERSHIP PROGRAMME

Main Partners

Singapore Health Services

National Healthcare Group, Singapore

Implementing Partners

Bangladesh	Central Police Hospital
Cambodia	Calmette Hospital
China	Qingdao Municipal Hospital

FY 2016/2017 LIST OF PARTNERS

India	Bangalore Medical College & Research Institute
	JHPIEGO Foundation
	Manipal Health Foundation
	Ministry of Health and Family Welfare, Government of Karnataka
	Ministry of Health and Family Welfare, Government of India
	Tata Trusts Foundation
Indonesia	Dr. H. Moch. Ansari Saleh General Hospital
	Dr. Ramelan Navy Hospital
	Indonesia University
	Ministry of Health
	University Indonesia Hospital
	Universitas of Sumatera Utara
Japan	Saiseikai Kumamoto Hospital
Myanmar	Defense Services Orthopaedic Hospital
	Yangon General Hospital
	Yangon Orthopaedic Hospital
Nepal	Bir Hospital
	Ministry of Health and Population Shahid Gangalal National Heart Centre
	Patan Academy of Health Science
	Tilganga Institute of Ophthalmology
	Tribhuvan University Teaching Hospital, Institute of Medicine
Philippines	Davao Doctors Hospital
Seychelles	Ministry of Health Health Care Agency
Singapore	Institute of Mental Health
	Sengkang Health
	Tan Tock Seng Hospital
Sri Lanka	Colombo South Teaching Hospital
	Lady Ridgeway Hospital for Children
	Ministry of Health, Nutrition & Indigenous Medicine
Thailand	King Chulalongkorn Memorial Hospital
	Maharaj Nakhon Sri Thammarat Hospital
	Mahidol University Siriraj Hospital
	Srinagarind Hospital Khon Kaen University
Viet Nam	175 Military Hospital
	National Cancer Hospital of Viet Nam

PUBLIC HEALTH CARE

TEMASEK FOUNDATION INTERNATIONAL - NANYANG POLYTECHNIC INTERNATIONAL PUBLIC HEALTH CARE PROGRAMME IN MONGOLIA

Main Partners

Ministry of Health, Mongolia
Nanyang Polytechnic International, Singapore

Implementing Partners

Mongolia	National Cancer Center
	National Center for Communicable Disease
	National Center for Maternal and Child Health
	National Center for Mental Health
	National Center for Public Health
	National Center for Transfusiology Medicine
	National Center of Traumatology and Orthopaedics
	National Center for Zoonotic Disease
	Second General Hospital
	The First Central Hospital
	The Governor's Office of Umnugobi Province
	The Third Central Hospital

FY 2016/2017 LIST OF PARTNERS

BUILDING PEOPLE: EDUCATION

TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

TEMASEK FOUNDATION INTERNATIONAL - ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) PROGRAMME IN CAMBODIA

Main Partners

Ministry of Labour and Vocational Training, Cambodia
ITE Education Services, Singapore

Implementing Partners

Cambodia	Battambang Institute of Technology
	Cambodia-India Entrepreneurship Development Institute
	Cambodian-Thailand Skills Development Institute
	Industrial Technical Institute
	JVC Technical College
	Kampong Cham Provincial Training Center
	Kampong Speu Provincial Training Center
	Kandal Provincial Training Center
	Koh Kong Provincial Training Center
	National Institute of Business
	National Polytechnic Institute of Cambodia
	National Technical Training Institute
	National Vocational Institute of Battambang
	Preah Kossomak Polytechnic Institute
	Pursat Provincial Training Center
	Patanakiri Provincial Training Center
	Regional Polytechnic Institute of Techo Sen – Battambang
	Regional Polytechnic Institute of Techo Sen – Kampot
	Regional Polytechnic Institute of Techo Sen – Siem Reap
	Regional Polytechnic Institute of Techo Sen– Svay Rieng
	Regional Polytechnic Institute of Techo Sen – Takeo
	Tbong Khmum Provincial Training Center

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE POLYTECHNIC QUALITY TRAINING FRAMEWORK PROGRAMME IN INDONESIA

Main Partners

Ministry of Manpower, Indonesia
Singapore Polytechnic

Implementing Partners

Indonesia	Ministry of Agriculture
	Ministry of Economic Affairs
	Ministry of Education and Culture
	Ministry of Energy and Mineral Resources
	Ministry of Industry
	Ministry of Tourism
	Ministry of Transportation

TEMASEK FOUNDATION INTERNATIONAL - ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) PROGRAMME IN JOHOR, MALAYSIA

Main Partners

Malaysian Investment Development Authority
ITE Education Services, Singapore

Implementing Partners

Malaysia	Advanced Technology Training Centre, Batu Pahat
	Industrial Training Institute, Pasir Gudang
	Institut Kemahiran Mara, Johor Baru
	Institut Kemahiran Tinggi Belia Negara Pagoh
	Institut Latihan Perindustrian Tangkak, Johor
	Johor Skills Development Centre
	Politeknik Ibrahim Sultan

FY 2016/2017 LIST OF PARTNERS

TEMASEK FOUNDATION INTERNATIONAL - ITE EDUCATION SERVICES TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) PROGRAMME IN SRI LANKA

Main Partners

Ministry of Skills Development and Vocational Training, Sri Lanka
ITE Education Services, Singapore

Implementing Partners

Sri Lanka	Ceylon German Technical Training Institute
	Department of Technical Education and Training
	National Apprentice and Industrial Training Authority
	National Youth Services Council
	Ocean University of Sri Lanka
	University of Vocational Technology
	Vocational Training Authority of Sri Lanka

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE POLYTECHNIC TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) PROGRAMME IN TIMOR LESTE

Main Partners

Special Administrative Region (SAR) of Oe-Cusse Ambeno and Special Zone of Social Market Economy, Timor Leste
Singapore Polytechnic

Implementing Partners

Timor Leste	Business Development Center
	Camara de Comercio Industria
	Directorate of Human Resource
	East Timor Development Agency
	Escola Techica Vocational de Dom Bosco
	Instituto de Apoioao Desenvolvimento Emprezarial
	National Directorate of Fisheries and Aquaculture
	National Directorate of Vocational Training
	Regional Secretariat for Agriculture and Development of Rural
Timor Leste (Cont'd)	Secretariat of State for Vocational Training, Employment and Policy
	Secretariat Regional for Administration
	Secretariat Regional for Education and Social Solidarity
	Secretariat Regional for Finance
	Secretariat Regional for Special Planning and Cadastre
	Secretariat Regional for Tourism and Communication
	World Neighbors

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE POLYTECHNIC TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET) CONCEIVE, DESIGN, IMPLEMENT AND OPERATE (CDIO) (ADVANCED) ENGINEERING PROGRAMME IN THAILAND

Main Partners

Office of Higher Education Commission, Thailand
Rajamangala University of Technology (Thanyaburi), Thailand
Singapore Polytechnic

Implementing Partners

Thailand	Rajamangala University of Technology Isan
	Rajamangala University of Technology Lanna
	Rajamangala University of Technology Krungthep
	Rajamangala University of Technology Phra Nakhon
	Rajamangala University of Technology Suvarnabhumi
	Rajamangala University of Technology Srivijaya

TEMASEK FOUNDATION INTERNATIONAL@ 10 ASIA SKILLS LEADERS FORUM 2017

Main Partner

Temasek Foundation International, Singapore
ITE Education Services, Singapore

TEMASEK FOUNDATION INTERNATIONAL@10 CONCEIVE-DESIGN-IMPLEMENT-OPERATE (CDIO) IN ASIA PROGRAMME 2017

Main Partners

Temasek Foundation International, Singapore
Singapore Polytechnic

SCIENCE, TECHNOLOGY, ENGINEERING AND MATHEMATICS (STEM)

TEMASEK FOUNDATION INTERNATIONAL - NATIONAL INSTITUTE OF EDUCATION SCIENCE TECHNOLOGY ENGINEERING MATHEMATICS (STEM) PROGRAMME IN THAILAND

Main Partners

Ministry of Education, Thailand
Institute for Promotion of Science and Technology, Thailand
National Institute of Education, Singapore

Implementing Partners

Thailand	Amphawa Industrial and Community Education College
	Ayutthaya Polytechnic College
	Ayutthaya Ship Building Industry and Technology College
	Bangkok College of Business Administration and Tourism
	Banphaeng Technical College
	Buriram Technical College
	Chachoengsao College of Agriculture and Technology
	Chachoengsao Technical College
	Chachoengsao Vocational College
	Chainat Technical College
	Chaiya Industrial and Community Education College
	Chiang Mai Vocational College
	Chonburi Technical College
Thailand (Cont'd)	Chondaen Industrial and Community Education College
	Chulabhorn(Ladkwang) Technical College
	Chumphon Polytechnic College
	Chumphuang Industrial and Community Education College
	Debsirin Nonthaburi School
	Eamla-or Vocation College
	Fang Vocational Education College
	Kamphaeng Phet Polytechnic College
	Kamphaeng Phet Technical College
	Kanchanaphisek Mahanakhon Technical College
	Kham Muang Vocational College
	Khon Kaen Technical College
	Khu Mueang Polytechnic College
	Khunhan Industrial and Community Education College
	Lampang Rajabhat University
	Lampang Technical College
	La-Ngu Industrial and Community Education College
	Loei Rajabhat University
	Lopburi College of Agriculture and Technology
	Lopburi Polytechnic College
	Mahasarakham Technical College
	Maptaphut Technical College
	Nakhon Si Thammarat Art & Craft College
	Nampong Technical College
	Nayaiam Industrial and Community Education College
	Nongsonghong College of Technology and Management
	Nonthaburi Technical College
	Pattani Fisheries and Agriculture Technological College
	Pattani Vocational College
	Pattaya Technical College

FY 2016/2017 LIST OF PARTNERS

Thailand (Cont'd)	Phetchaburi Agriculture and Technology College
	Phibunmangsahan Technical College
	Phitsanulok Vocational College
	Phol Industrial and Community Education College
	Prachin Buri Technical College
	Rajabhat Phranakorn Si Ayuthaya University
	Raman Industrial and Community Education College
	Ratchaburi Technical College 2
	Roi-et Technical College
	Saraburi Community and Industrial Education College
	Satuek Industrial and Community Education College
	Satun Technical College
	Seka Industrial and Community Education College
	Sisaket College of Agriculture and Technology
	Sisaket Technical College
	Soidao Industrial and Community Education College
	Sriboonyanon School
	Technology and Management Takfa College
	Thai-Austrian Technical College
	Thoen Industrial and Community College
	Thonburi Vocational College
	Triamudomsuksanomkloa Pathumthani School
	Udon Thani College of Agriculture and Technology
	Uthai Thani Polytechnic College
	Wangklaikangwon Industrial and Community Education College
	Wangnumyen Community College

UNIVERSITY LEADERSHIP

TEMASEK FOUNDATION INTERNATIONAL - NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME FOR LEADERSHIP IN UNIVERSITY MANAGEMENT (PLUM) IN CHINA

Main Partners

Shanghai Jiaotong University, China
National University of Singapore

Implementing Partners

China	Beihang University
	East China Normal University
	Dalian University of Technology
	Fudan University
	Harbin Institute of Technology
	Hunan University
	Nanchang University
	Nanjing University
	Nankai University
	Shandong University
	Shanghai Jiaotong University
	Shenzhen University
	Soochow University
	South University of Science and Technology of China
	Sun Yat-sen University
	Tianjin University
	Tongji University
	University of Science and Technology of China
	Xiamen University
	Xi'an Jiaotong University
	Zhejiang University

EDUCATIONAL LEADERSHIP (SCHOOLS)

TEMASEK FOUNDATION INTERNATIONAL - IRSYAD TRUST SINGAPORE ISLAMIC SCHOOL EDUCATION PROGRAMME IN JAKARTA AND WEST JAVA, INDONESIA

Main Partners

Lambaga Pendidikan Ma'arif Nahdlatul Ulama (NU), Indonesia
Irsyad Trust, Singapore

Implementing Partners

Indonesia	Madrasah Aliyah Al Falah
	Madrasah Aliyah Al Islamiyah PUI
	Madrasah Aliyah Al Muddatsiriyah
	Madrasah Aliyah Aliyah Jamiat Kher
	Madrasah Aliyah Annida
	Madrasah Aliyah As Syafiiyah 01
	Madrasah Aliyah Khairul Ummah
	Madrasah Aliyah Manba'ul Ulum Asshiddiqiyah Jakarta
	Madrasah Aliyah Negeri 2 Jakarta
	Madrasah Aliyah Negeri 3 Jakarta
	Madrasah Aliyah Negeri 4 Jakarta
	Madrasah Aliyah Negeri 5 Jakarta
	Madrasah Aliyah Negeri 6 Jakarta
	Madrasah Aliyah Negeri 8 Jakarta Timur
	Madrasah Aliyah Negeri 9 Jakarta
	Madrasah Aliyah Negeri 10 Jakarta
	Madrasah Aliyah Negeri 12 Jakarta
	Madrasah Aliyah Negeri 14 Jakarta
	Madrasah Aliyah Negeri 15 Jakarta
	Madrasah Aliyah Negeri 17 Jakarta
	Madrasah Aliyah Negeri 18 Jakarta
	Madrasah Aliyah Negeri 19 Jakarta
	Madrasah Aliyah Negeri 21 Jakarta
	Madrasah Aliyah Negeri 22 Jakarta
	Madrasah Aliyah Negeri Jakarta
	Madrasah Aliyah Sa'adatuddarain
	Ma'had Aly
	Ma'hadul Aytam Asshiddiqiyah
	Madrasah Manbaul Ulum
	Madrasah Ibtidaiyah Al Alimiyah Yanindo
	Madrasah Ibtidaiyah Al Falah
	Madrasah Ibtidaiyah Al Mubarak Joglo
	Madrasah Ibtidaiyah Al Muhajirin
	Madrasah Ibtidaiyah Negeri 3 Jakarta Timur
	Madrasah Ibtidaiyah Negeri 5 Plumpang Jakarta Utara
	Madrasah Ibtidaiyah Negeri 10 Duren Sawit
	Madrasah Ibtidaiyah Negeri 11 Pegadungan
Indonesia (Cont'd)	Madrasah Ibtidaiyah Negeri 12 Jakarta
	Madrasah Ibtidaiyah Negeri 13 Jakarta Timur
	Madrasah Ibtidaiyah Negeri 16 Cipayung Jakarta Timur
	Madrasah Ibtidaiyah Negeri 18 Jakarta
	Madrasah Ibtidaiyah Negeri 21 Jakarta Timur
	Madrasah Ibtidaiyah Nurul Amal
	Madrasah Ibtidaiyah Nurul Huda
	Madrasah Tsanawiyah 8 Jakarta
	Madrasah Tsanawiyah Al Falah
	Madrasah Tsanawiyah Al Ikhlas
	Madrasah Tsanawiyah Al Islamiyah
	Madrasah Tsanawiyah Al Islamiyah Srengseng
	Madrasah Tsanawiyah Al Mafatih
	Madrasah Tsanawiyah Al Muddatsiriyah
	Madrasah Tsanawiyah Al Wathoniyah 2
	Madrasah Tsanawiyah Al Wathoniyah Hamidiyah Jakarta
	Madrasah Tsanawiyah Annasyatul Ilmiyah
	Madrasah Tsanawiyah Asshiddiqiyah
	Madrasah Tsanawiyah Darussa'adah – Mampang
	Madrasah Tsanawiyah Istiqlal
	Madrasah Tsanawiyah Jakarta Pusat
	Madrasah Tsanawiyah Manbaul Ulum
	Madrasah Tsanawiyah Negeri 2 Jakarta
	Madrasah Tsanawiyah Negeri 3 Jakarta
	Madrasah Tsanawiyah Negeri 4 Jakarta
	Madrasah Tsanawiyah Negeri 5 Jakarta
	Madrasah Tsanawiyah Negeri 12 Jakarta
	Madrasah Tsanawiyah Negeri 16 Jakarta
	Madrasah Tsanawiyah Negeri 18 Jakarta
	Madrasah Tsanawiyah Negeri 22 Jakarta
	Madrasah Tsanawiyah Negeri 24 Jakarta
	Madrasah Tsanawiyah Negeri 29 Jakarta
	Madrasah Tsanawiyah Negeri 34 Jakarta
	Madrasah Tsanawiyah Negeri 38 Jakarta
	Madrasah Tsanawiyah PKP Jakarta Islamic School

FY 2016/2017 LIST OF PARTNERS

Indonesia (Cont'd)	Madrasah Tsanawiyah Raudhatul Muttaqin
	Madrasah Tsanawiyah Tanwirul Qulub
	Pesantren Azzahro
	Pesantren Daarul Qolam
	Sekolah Dasar Azhari Islamic Rasuna
	Sekolah Dasar Negeri Guntur 03 Pagi
	Sekolah Dasar Negeri Pluit 09
	Sekolah Dasar Negeri Rawasari 01 Jakarta
	Sekolah Dasar Negeri Rawasari 01 Pagi
	Sekolah Dasar Islam Al Falah 1 Pagi
	Sekolah Dasar Islam Al Falah 1 Petang
	Sekolah Dasar Islam Al Falah 2 Pagi
	Sekolah Dasar Islam Al Falah 3
	Sekolah Dasar Islam Al Kindy
	Sekolah Menengah Kejuruan Budi Asih
	Sekolah Menengah Kejuruan Ma'arif
	Sekolah Menengah Kejuruan Maarif Grogol
	Sekolah Menengah Kejuruan Manba'ul Ulum
	Sekolah Menengah Kejuruan Negeri 12 Jakarta
	Sekolah Menengah Kejuruan Negeri 16 Jakarta
	Sekolah Menengah Kejuruan Negeri 2 Jakarta
	Sekolah Menengah Kejuruan Sismadi
	Sekolah Menengah Kejuruan Trampil Jakarta
	Sekolah Menengah Pertama 1908
	Sekolah Menengah Pertama Al Huda
	Sekolah Menengah Pertama Daarul Huffadz
	Sekolah Menengah Pertama IT Al Qudwah
	Sekolah Menengah Pertama IT Gameel Akhlaq
	Sekolah Menengah Pertama Ma'arif
	Sekolah Menengah Pertama Manba'ul Ulum Asshiddiqiyah
	Sekolah Menengah Pertama Negeri 9 Bekasi
	Sekolah Menengah Pertama Negeri 22 Jakarta
	Sekolah Menengah Pertama Negeri 118 Jakarta
	Sekolah Menengah Pertama Negeri 134
	Sekolah Menengah Pertama Widuri Jaya
	Sekolah Tinggi Keguruan dan Ilmu Pendidikan Panca Sakti

EDUCATIONAL MANAGEMENT

TEMASEK FOUNDATION INTERNATIONAL - NATIONAL INSTITUTE OF EDUCATION INTERNATIONAL SCHOOL LEADERSHIP AND EDUCATIONAL MANAGEMENT PROGRAMME IN VIET NAM

Main Partners

Viet Nam Ministry of Education and Training
National Academy of Education and Management Viet Nam
National Institute of Education International, Singapore

BUILDING BRIDGES BETWEEN PEOPLES

STUDENT LEADERS EXCHANGE

TEMASEK FOUNDATION INTERNATIONAL LEARN 2016 PROGRAMME @ NANYANG TECHNOLOGICAL UNIVERSITY

Main Partner

Nanyang Technological University, Singapore

Implementing Partners

Brunei Darussalam	University of Brunei Darussalam
Cambodia	Royal University of Law and Economics
	Royal University of Phnom Penh
China	Fudan University
	Shanghai Jiaotong University
	Suzhou University
	Tianjin University
	Tsinghua University
	University of Macau
Chinese Taipei	National Taiwan University
Hong Kong SAR, China	The Chinese University of Hong Kong
India	Indian Institute of Technology Bombay
	Indian Institute of Technology Madras
	Symbiosis International University
Indonesia	Institute of Technology Bandung
	Gadjah Mada University
	University of Indonesia

FY 2016/2017 LIST OF PARTNERS

Japan	Waseda University
Lao PDR	National University of Laos
Malaysia	University of Malaya
Philippines	Ateneo de Manila University
South Korea	Pohang University of Science and Technology
	Korea Advanced Institute of Science and Technology
	Seoul National University
Thailand	Chulalongkorn University
	Mahidol University
Viet Nam	Vietnam National University - Hanoi
	Vietnam National University - Ho Chi Minh City

TEMASEK FOUNDATION INTERNATIONAL LEARN 2017 PROGRAMME @ NANYANG TECHNOLOGICAL UNIVERSITY

Main Partner

Nanyang Technological University, Singapore

Implementing Partners

Brunei Darussalam	University of Brunei Darussalam
Cambodia	Royal University of Law and Economics
	Royal University of Phnom Penh
China	Fudan University
	Peking University
	Renmin University of China
	Shanghai Jiaotong University
	Suzhou University (Soochow University)
	Tianjin University
	Wuhan University
Chinese Taipei	National Cheng Kung University
Hong Kong SAR, China	The Chinese University of Hong Kong
India	Indian Institute of Technology Bombay
	Indian Institute of Technology Madras
	Symbiosis International University
Indonesia	Gadjah Mada University
	University of Indonesia
Japan	Waseda University
Lao PDR	National University of Laos
Malaysia	University of Malaya
Myanmar	Mandalay University
Philippines	Ateneo de Manila University
South Korea	Korea University
Thailand	Mahidol University
Viet Nam	Vietnam National University - Ho Chi Minh City

TEMASEK FOUNDATION INTERNATIONAL LEARN 2016 PROGRAMME @ NATIONAL UNIVERSITY OF SINGAPORE

Main Partner

National University of Singapore

Implementing Partners

Cambodia	Royal University of Phnom Penh
China	Chongqing University
	Fudan University
	Nanjing University
	Peking University
	Shanghai Jiaotong University
	Sichuan University
	Sun Yat-Sen University
	Tsinghua University
	Wuhan University
	Xiamen University
	Xi'an Jiaotong University
Chinese Taipei	National Cheng Kung University
	National Tsinghua University
Hong Kong SAR, China	The University of Hong Kong
India	Indian Institute of Technology Bombay

FY 2016/2017 LIST OF PARTNERS

Indonesia	Universitas Airlangga
	Universitas Gadjah Mada
	University of Indonesia
Japan	Kyoto Institute of Technology
	Kyoto University
	The University of Tokyo
Lao PDR	National University of Laos
Malaysia	University of Malaya
	Universiti Utara Malaysia
Philippines	Ateneo de Manila University
	University of the Philippines
South Korea	Korea University
Thailand	Burapha University
	Chulalongkorn University
	Khon Kaen University
	Mahidol University
Viet Nam	Vietnam National University, Hanoi
	Vietnam National University, Ho Chi Minh City

TEMASEK FOUNDATION INTERNATIONAL LEARN 2016 PROGRAMME @ SINGAPORE MANAGEMENT UNIVERSITY

Main Partner

Singapore Management University

Implementing Partners

China	Fudan University
	Shanghai Jiaotong University
	Shanghai University of Finance & Economics
	Sun Yat-Sen University
	Tsinghua University
	Zhejiang University
India	Jindal Global Law School
Japan	Waseda University
Philippines	De La Salle University
	University of the Philippines
South Korea	Ewha University
Thailand	Mahidol University
	Thammasat University

TEMASEK FOUNDATION INTERNATIONAL LEARN 2017 PROGRAMME @ SINGAPORE MANAGEMENT UNIVERSITY

Main Partner

Singapore Management University

Implementing Partners

China	Fudan University
	Peking University (Law School)
	Shanghai Jiaotong University
	Shanghai University of Finance & Economics
	Sun Yat-Sen University
	Tsinghua University
	Xiamen University
	Zhejiang University
Chinese Taipei	National Taiwan University
India	Jindal Global Law School
	National Law School of India University
	Nalsar University of Law
Japan	Waseda University
Philippines	De La Salle University
	University of the Philippines
South Korea	Ewha University
Thailand	Mahidol University
	Thammasat University

TEMASEK FOUNDATION INTERNATIONAL LEARN 2016 PROGRAMME @ SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN

Main Partner

Singapore University of Technology and Design

Implementing Partners

China	Zhejiang University

TEMASEK FOUNDATION INTERNATIONAL LEARN 2017 PROGRAMME @ SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN

Main Partner

Singapore University of Technology and Design

Implementing Partners

China	Zhejiang University

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2017 @ NGEE ANN POLYTECHNIC

Main Partner

Ngee Ann Polytechnic

Implementing Partners

Lao PDR	National University of Laos
Thailand	Chiang Mai University

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2017 @ REPUBLIC POLYTECHNIC

Main Partner

Republic Polytechnic

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2017 @ SINGAPORE POLYTECHNIC

Main Partner

Singapore Polytechnic

Implementing Partners

Indonesia	Universitas Muhammadiyah Makassar
Philippines	University of Science and Technology of Southern Philippines
Thailand	Rajamangala University of Technology Lanna
Viet Nam	University of Science and Technology – University of Danang

TFI SPECIALISTS' COMMUNITY ACTION AND LEADERSHIP EXCHANGE (SCALE) PROGRAMME 2017 @ TEMASEK POLYTECHNIC

Main Partner

Temasek Polytechnic

TEMASEK FOUNDATION INTERNATIONAL@ 10 LEARN CONNECT 2017

Main Partner

Temasek Foundation International, Singapore
National University of Singapore

TEMASEK FOUNDATION ASIA LEADERS CONNECT 2016

Main Partner

Temasek Foundation International, Singapore

Supporting Partners

Bangladesh	Ministry of Education
	Ministry of Posts, Telecommunications and Information Technology
Bhutan	Ministry of Economic Affairs
	Ministry of Labour and Human Resources
Brunei Darussalam	Ministry of Education
Cambodia	Ministry of Economy and Finance
	Supreme National Economic Council
India	Directorate of Higher Education, Government of NCT of Delhi
	National Institution for Transforming India (NITI Aayog)
	Training and Technical Education, Government of NCT of Delhi
Indonesia	Coordinating Ministry for Economic Affairs
	Ministry of Administrative and Bureaucratic Reform
	National Civil Service Agency

FY 2016/2017 LIST OF PARTNERS

Lao PDR	Ministry of Health
	Ministry of Foreign Affairs
Malaysia	Ministry of International Trade and Industry
Maldives	Ministry of Economic Development
Mongolia	Public Health Institute
Myanmar	Ministry of Construction
Philippines	Department of Labor and Employment
	Technical Education and Skills Development Authority
Sri Lanka	Ministry of Health, Nutrition and Indigenous Medicine
Thailand	Ministry of Education

ASIA JOURNALISM FELLOWSHIP 2016

TEMASEK FOUNDATION INTERNATIONAL - NANYANG TECHNOLOGICAL UNIVERSITY ASIA JOURNALISM FELLOWSHIP

Main Partner

Nanyang Technological University (Wee Kim Wee School of Communication and Information), Singapore

Supporting Partners

Bangladesh	The Daily Star
China	Guangzhou Satellite TV
Chinese Taipei	CommonWealth Magazine
	CTITV
India	Indian Express
Indonesia	Tempo
	Tribun Jogja Daily
Lao PDR	Vientiane Times
Malaysia	The Star
Myanmar	Myanmar Times
Pakistan	Daily Dawn
Philippines	GMA News Online
Singapore	The Straits Times
	TODAY
Sri Lanka	Tamil Mirror Daily
Viet Nam	Tuoi Tre

BUILDING INSTITUTIONS OF EXCELLENCE

URBAN MANAGEMENT

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE COOPERATION ENTERPRISE URBAN MANAGEMENT PROGRAMME IN CAMBODIA

Main Partners

Ministry of Land Management, Urban Planning and Construction, Cambodia

Singapore Cooperation Enterprise

Implementing Partners

Cambodia	Chbar Morn Land Management Office
	Chbarmon Municipality
	Community Development Foundation
	Department of Tourism
	Kampong Speu Provincial, Department of Environment
	Kampong Speu Provincial, Department of Planning
	Kampong Speu Provincial Hall
	Ministry of Environment
	National Committee on Land Management and Urban Planning
	UN-Habitat

TEMASEK FOUNDATION INTERNATIONAL LEADERS IN URBAN GOVERNANCE PROGRAMME, CHINA

Main Partners

National Development and Reform Commission, China

Centre for Liveable Cities, Singapore

Implementing Partners

China	Academy of Macroeconomic Research, National Development and Reform Commission
	Chongqing Municipal Development and Reform Commission
China (Cont'd)	Fujian Provincial Development and Reform Commission
	Guiyang Municipal Development and Reform Commission
	Hangzhou Municipal Development and Reform Commission
	Hubei Provincial Development and Reform Commission
	International Cooperation Center, National Development and Reform Commission
	Jiangsu Provincial Development and Reform Commission
	Ningbo Municipal Development and Reform Commission
	Shaanxi Provincial Development and Reform Commission
	Shanxi Municipal Development and Reform Commission
	Wuhan Municipal Development and Reform Commission

TEMASEK FOUNDATION INTERNATIONAL - NATIONAL UNIVERSITY OF SINGAPORE URBAN TRANSPORT MANAGEMENT PROGRAMME IN INDONESIA

Main Partners

Coordinating Ministry for Economic Affairs, Indonesia

National University of Singapore

Implementing Partners

Indonesia	Asosiasi Depo Kontainer Indonesia
	Asosiasi Logistik Indonesia
	Badan Nasional Penanggulangan Bencana
	Bahana Artha Ventura
	Batu Bara Logistics Community College
	Biro Organisasi Sekretariat Daerah Provinsi Jawa Barat
	Dinas Penataan Ruang Kota Bandung
	Direktorat Jenderal Bea & Cukai
	Direktorat Jenderal Pajak
	Dirjen Hubdat Kementerian Perhubungan
	Kementerian Keuangan
Indonesia (Cont'd)	Kementerian Komunikasi & Informatika
	Kementerian Koordinator Bidang Perekonomian
	Kementerian Perdagangan
	Kementerian Perencanaan Pembangunan Nasional (Bappenas)
	Kementerian Perhubungan
	Kementerian Perindustrian
	Kementerian Sekretariat Negara Republik Indonesia
	Pemkot Bandung (Bandung City Government)
	Perusahaan Umum Badan Urusan Logistik (Perum Bulog)
	Politeknik ATI Padang
	Politeknik Negeri Medan
	Politeknik Pos Indonesia
	PT Angkasa Pura II (Persero)
	PT Angkasa Pura Kargo
	PT Angkasa Pura Logistik
	PT Berdikari (Persero)
	PT Berdikari Logistik Indonesia
	PT Bhanda Ghara Reksa (Persero)
	PT Dahana (Persero)
	PT Djakarta Lloyd (Persero)
	PT Kawasan Berikat Nusantara
	PT Kereta Api Indonesia (Persero)
	PT Mega Eltra
	PT Pelabuhan Indonesia II (Persero)
	PT Pelayaran Nasional Indonesia (Persero)
	PT Pelindo III (Persero) Terminal Petikemas Semarang
	PT Pelni (Persero)
	PT Perikanan Nusantara (Persero)
	PT POS Indonesia (Persero)
	PT Sarinah (Persero)
	PT Semen Indonesia (Persero)
	PT Sucofindo (Persero)
	PT Surveyor Indonesia (Persero)
	Sekolah Tinggi Manajemen Logistik
	Sekolah Tinggi Manajemen Transportasi Trisakti
	Sekretariat Kabinet Republik Indonesia

FY 2016/2017 LIST OF PARTNERS

Indonesia (Cont'd)	Sekretariat Wakil Presiden
	Semarang Merchant Marine Polytechnic
	Universitas Andalas
	Universitas Islam Bandung
	Universitas Sumatera Utara
	Universitas Udayana

TEMASEK FOUNDATION INTERNATIONAL – SINGAPORE COOPERATION ENTERPRISE TOWNSHIP PLANNING AND PUBLIC HOUSING PROGRAMME IN MYANMAR

Main Partners

Ministry of Construction, Myanmar
Singapore Cooperation Enterprise

Implementing Partners

Myanmar	Naypyitaw City Development Committee

TEMASEK FOUNDATION INTERNATIONAL WATER LEADERSHIP PROGRAMME

Main Partners

National University of Singapore (Institute of Water Policy, Lee Kuan Yew School of Public Policy)
The Singapore Water Academy

Implementing Partners

Bangladesh	Bangladesh Water Development Board, Ministry of Water Resources
Cambodia	Plan International, Cambodia
India	Government of Meghalaya
	Ministry of Water Resources, River Development & Ganga Rejuvenation
	Ministry of Urban Development
Indonesia	PT Trimitra Tirta Sarana
	Sriwijaya University Inderalaya
Malaysia	Selangor State Assembly
Mongolia	Water Service Regulatory Commission
Myanmar	Ministry of Construction
	UNICEF Myanmar
	World Vision International Myanmar
Nepal	Government of Nepal
	OXFAM Nepal
	Swiss Intercooperation Nepal
Philippines	Balibago Waterworks System Inc.
	Manila Water Company, Philippines
	University of the Philippines Los Banos, Philippines
Sri Lanka	International Training Institute of Irrigation & Water Management – Kothmale, Sri Lanka
	National Water Supply and Drainage Board
	World Bank, Sri Lanka
Thailand	Kasetsart University

PUBLIC ADMINISTRATION

TEMASEK FOUNDATION INTERNATIONAL - NANYANG POLYTECHNIC INTERNATIONAL PRODUCTIVITY PROGRAMME IN LABOUR RELATIONS IN BANGLADESH

Main Partners

Ministry of Labour and Employment, Bangladesh
Nanyang Polytechnic International, Singapore

Implementing Partners

Bangladesh	Bangladesh Labour Welfare Foundation
	Department of Labour
	Department of Inspection for Factories & Establishments
	Labour Courts
	Minimum Wage Board
	National Skill Development Council

TEMASEK FOUNDATION – SINGAPORE POLYTECHNIC PUBLIC SECTOR INNOVATION FOR PRODUCTIVITY PROGRAMME IN BHUTAN

Main Partners

Royal Civil Service Commission, Bhutan
Singapore Polytechnic

Implementing Partners

Bhutan	Anti-Corruption Commission of Bhutan
	Bhutan Council for School Examinations and Assessment
	Bhutan Broadcasting Service
	Bhutan InfoComm and Media Authority
	Bhutan Statistics Bureau
	Bumthang Dzongkhag
	Chhukha Dzongkhag
	Construction Development Bureau
	Dagana Dzongkhag Administration
	District Administration, Wangdue Phodrang
	Drug Regulatory Authority
	Dzongkhag Administration, Punakha
	Dzongkhag Administration, Zhemgang
	Dzongkhag Administration, Samdrup Jongkhar
	Dzongkhag Development Commission
	Gross National Happiness Commission Secretariat
	Haa Dzongkhag
	Kuensel Corporation
	Lhuntse Dzongkhag
	Ministry of Agriculture and Forest
	Ministry of Economic Affairs
	Ministry of Education
	Ministry of Finance
	Ministry of Foreign Affairs
	Ministry of Health
	Ministry of Information and Communications
	Ministry of Labour & Human Resources
	Ministry of Works and Human Settlement
	Mongar Dzongkhag
	National Statistics Bureau
	Paro Dzongkhag
	Pemagatshel Dzongkhag
	Royal Education Council
Bhutan (Cont'd)	Royal Audit Authority
	Royal Institute for Tourism and Hospitality
	Royal Institute of Management
	Samtse Dzongkhag
	Sarpang District Administration
	Thimphu Dzongkhag Administration
	Thimphu Thromde
	Tourism Council of Bhutan
	Trashiyangtse Dzongkhag
	Trongsa Dzongkhag Administration
	Tsirang Dzongkhag
	Yangnyer Geog Administration, Trashigang

TEMASEK FOUNDATION INTERNATIONAL - NANYANG TECHNOLOGICAL UNIVERSITY PUBLIC ADMINISTRATION PROGRAMME IN CAMBODIA

Main Partners

Ministry of Economy and Finance, Cambodia
Nanyang Technological University (College of Humanities, Arts & Social Sciences, Nanyang Centre for Public Administration), Singapore

Implementing Partners

Cambodia	Anti-Corruption Unit
	Appeal Court
	Cambodian National Council for Women, Ministry of Women's Affairs
	Council for the Development of Cambodia
	Council of Constitution
	Economics and Finance Institute
	General Secretariat of Parliament
	Ministry of Agriculture Forestry and Fisheries
	Ministry of Civil Service
	Ministry of Commerce
	Ministry of Culture and Fine Arts
	Ministry of Education Youth and Sport
	Ministry of Environment
	Ministry of Foreign Affairs and International Cooperation
	Ministry of Health
	Ministry of Industry and Handicraft

FY 2016/2017 LIST OF PARTNERS

Cambodia (Cont'd)	Ministry of Information
	Ministry of Justice
	Ministry of Labour and Vocational Training
	Ministry of Land Management, Urban Planning and Construction
	Ministry of Mines and Energy
	Ministry of National Assembly-Senate Relations and Inspection
	Ministry of Planning
	Ministry of Posts and Telecommunications
	Ministry of Public Work and Transport
	Ministry of Rural Development
	Ministry of Social Affairs Veteran and Youth Rehabilitation
	Ministry of Tourism
	Ministry of Water Resource and Meteorology
	Ministry of Religion and Cults
	National Audit Authority
	Secretariat General of Senate
	Secretariat of Civil Aviation
	Supreme Court
	Supreme National Economic Council

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE COOPERATION ENTERPRISE TOURISM PROGRAMME IN RAJASTHAN, INDIA

Main Partners

Jaipur Municipal Council
Singapore Cooperation Enterprise

Implementing Partners

India	Bureau of Investment Promotion, Jaipur
	Department of Industries, Rajasthan
	Department of Tourism, Rajasthan
	Federation Hospitality and Tourism Rajasthan
	Forest Department, Rajasthan
	General Administration Department, Rajasthan
India (Cont'd)	Hotel Association of Jaipur
	Hotel & Restaurant Association
	Indian Heritage Hotel Association
	Jaipur Development Authority
	Jaipur Wax Museum
	Police Commissionerate, Govt. Hostel, Jaipur
	Public Works Department
	Transport Department, Rajasthan
	Urban Development And Housing Department

TEMASEK FOUNDATION INTERNATIONAL - CIVIL SERVICE COLLEGE PUBLIC POLICY DEVELOPMENT PROGRAMME IN INDONESIA

Main Partners

Coordinating Ministry for Economic Affairs, Indonesia
Civil Service College, Singapore

TEMASEK FOUNDATION INTERNATIONAL - CIVIL SERVICE COLLEGE PUBLIC FINANCE TRAINING PROGRAMME IN INDONESIA

Main Partners

Otoritas Jasa Keuangan (Financial Services Authority), Indonesia
Civil Service College, Singapore

TEMASEK FOUNDATION INTERNATIONAL - CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION PROGRAMME IN INDONESIA

Main Partners

National Institute of Public Administration, Indonesia
Civil Service College, Singapore

Implementing Partners

Indonesia	Centre for Decentralisation and Regional Autonomy Studies
	Centre for Innovation Promotion and Capacity Building
	Centre for Institutional Review and Administrative Reform

FY 2016/2017 LIST OF PARTNERS

Indonesia (Cont'd)	Centre for Programme and Training Development
	Centre for Public Service Innovation
	Centre for System Review and State Administrative Law
	Coordinating Ministry for Human Development and Cultural Affairs
	Finance and Development Supervisory Agency
	Innovation Promotion and Capacity Building Centre
	Ministry of Administrative and Bureaucratic Reform
	Ministry of Agriculture
	Ministry of Communications and Information Technology
	Ministry of Energy and Mineral Resources
	Ministry of Environment and Forestry
	Ministry of Health
	Ministry of Finance
	Ministry of Internal Affairs
	Ministry of Law and Human Rights
	Ministry of Maritime Affairs and Fisheries
	Ministry of Manpower
	Ministry of National Development Planning
	Ministry of Public Works and Housing
	Ministry of Social Affairs
	Ministry of State Owned Enterprises
	Ministry of Trade
	Ministry of Transportation
	Ministry of Villages, Development of Disadvantaged Regions and Transmigration
	Ministry of Youth and Sports
	National Agency for Placement and Protection of Indonesian Workers
	National Civil Service Agency
	National Family Planning Coordination Board
	National Narcotics Agency
	National Police
	National Resilience Institute
	Population and Family Planning Board
	Statistics Indonesia

TEMASEK FOUNDATION INTERNATIONAL HOSPITALITY AND TOURISM PROGRAMME IN INDONESIA

Main Partners

Ministry of Tourism, Indonesia
Republic Polytechnic, Singapore

Implementing Partners

Indonesia	Makassar Tourism Polytechnic
	Akademi Pariwisata Medan
	Sekolah Tinggi Pariwisata Bandung
	Sekolah Tinggi Pariwisata Bali

TEMASEK FOUNDATION INTERNATIONAL - CIVIL SERVICE COLLEGE PUBLIC ADMINISTRATION PROGRAMME IN KAZAKHSTAN

Main Partners

Ministry of Civil Service Affairs, Kazakhstan
Academy of Public Administration under the President of the Republic of Kazakhstan
Civil Service College, Singapore

TEMASEK FOUNDATION INTERNATIONAL - INSTITUTE OF SINGAPORE CHARTERED ACCOUNTANTS PUBLIC ADMINISTRATION IN ACCOUNTANCY PROGRAMME IN LAO PDR

Main Partners

Ministry of Finance, Lao PDR
Institute of Singapore Chartered Accountants

Implementing Partners

Lao PDR	Lao Chamber of Professional Accountants and Auditors
	Ministry of Industry and Commerce
	National University of Laos

FY 2016/2017 LIST OF PARTNERS

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE COOPERATION ENTERPRISE TOURISM DEVELOPMENT PROGRAMME IN SRI LANKA

Main Partners

Sri Lanka Tourism Promotion Bureau
Singapore Cooperation Enterprise

Implementing Partners

Sri Lanka
- Ministry of Education
- Ministry of Health, Nutrition and Indigenous Medicine
- Ministry of Industry and Commerce
- Ministry of Irrigation & Water Resource Management
- Ministry of Law and Order and Southern Development
- Ministry of Local Government and Tourism
- Ministry of Mahaweli Development & Environment
- Ministry of National Policies and Economic Affairs
- Ministry of Plantation Industry
- Ministry of Ports and Shipping
- Ministry of Provincial Councils and Local Government
- Ministry of Sustainable Development & Wildlife
- Ministry of Tourism Development & Christian Religious Affairs
- Ministry of Transport and Civil Aviation
- Sri Lanka Police Department

TEMASEK FOUNDATION INTERNATIONAL GOVERNANCE AND PUBLIC ADMINISTRATION PROGRAMME FOR SENIOR PUBLIC OFFICIALS

Main Partner

Civil Service College, Singapore

Implementing Partners

Bhutan	Royal Civil Service Commission
Brunei	Prime Minister's Office
Cambodia	Ministry of Civil Service
	Ministry of Economy and Finance
	Ministry of Interior
Indonesia	Jakarta Capital City Government
Lao PDR	Ministry of Home Affairs
Myanmar	Ministry of Foreign Affairs
Pakistan	Government of Gilgit-Baltistan
Sri Lanka	Ministry of Public Administration and Management
	Ministry of Foreign Affairs
Thailand	Office of the Prime Minister

FY 2016/2017 LIST OF PARTNERS

TEMASEK FOUNDATION INTERNATIONAL TRADE & NEGOTIATIONS SERIES

Main Partner

Nanyang Technological University (S. Rajaratnam School of International Studies), Singapore

Bangladesh	Jatiyo Sangshad (Bangladesh Parliament)
Bhutan	National Council of Bhutan
	National Assembly of Bhutan
Cambodia	Senate of the Kingdom of Cambodia
Fiji	Parliament of the Republic of Fiji
Indonesia	Majelis Permusyawaratan Rakyat Republik Indonesia (People's Consultative Assembly of the Republic of Indonesia)
	Ministry of Trade
Lao PDR	Sapha Heng Xat (National Assembly)
Malaysia	Dewan Negara (Senate)
	Ministry of International Trade and Industry
Maldives	People's Majilis
Myanmar	Pyithu Hluttaw (House of Representatives)
	Amyotha Hluttaw (House of Nationalities)
Nepal	Legislature-Parliament
Pakistan	Senate of Pakistan
Philippines	Senate of Philippines
Sri Lanka	Parliament of Sri Lanka
Thailand	Ratthasapha (National Assembly)
Timor Leste	Parlamento Nacional de Timor-Leste (National Parliament of Timor Leste)
Viet Nam	National Assembly of Viet Nam

REBUILDING LIVES & LIVELIHOODS AFFECTED BY NATURAL DISASTERS

REBUILDING LIVES

TEMASEK FOUNDATION INTERNATIONAL - SINGAPORE HEALTH SERVICES REBUILDING COMMUNITIES THROUGH HEALTHCARE PROGRAMME IN NEPAL

Main Partners

Ministry of Health, Nepal
Singapore Health Services

Implementing Partners

Nepal
- Bir Hospital
- Ministry of Defense, Nepal
- Ministry of Home Affairs, Nepal
- Patan Academy of Health Science
- Tribhuvan University Teaching Hospital

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FY 2016/2017 MANAGEMENT ANALYSIS

AT A GLANCE

Established in May 2007 by Temasek and originally called Temasek Foundation, Temasek Foundation International received an endowment for the programme grants at the outset and subsequently another endowment for operating expenses of the foundation. Temasek Trust acts as the steward of the endowments and approves the aggregate annual amounts to be made available for use by the foundation.

Temasek Foundation International continued its work into Financial Year (FY) 2016/2017 with the sums committed to programme grants held steady at S$19.9 million and the number of programmes at 47. In its tenth year of work, the foundation continues to reach out to communities across Asia and commit to a steady level of programmes. The high level of co-funding from host community partners that manifests their leadership and ownership of the programmes was also sustained.

The following table shows the ten years of funding commitments to programmes with the updated information as and when this is recorded:

	FY 2007/2008	FY 2008/2009	FY 2009/2010	FY 2010/2011 (UPDATED)	FY 2011/2012 (UPDATED)
S$ Amount committed to Programmes	S$14.3 m	S$15.4 m	S$16 m	S$17.9 m	S$18.6 m
Number of Programmes	14	32	33	26	32

	FY 2012/2013 (UPDATED)	FY 2013/2014 (UPDATED)	FY 2014/2015 (UPDATED)	FY 2015/2016 (UPDATED)	FY 2016/2017 (PROVISIONAL)
S$ Amount committed to Programmes	S$19.1 m	$21.1 m	S$17.2 m	S$18.9 m	S$19.9 m
Number of Programmes	40	44	41	39	47

FY 2016/2017 MANAGEMENT ANALYSIS

PRIORITY PROGRAMMES

In FY 2016/2017, Temasek Foundation International continued its strong focus on capability-building programmes in the area of Technical and Vocational Education and Training (TVET). A total of S$3.1 million was committed to 8 programmes in this area. However, as communities continue to enhance their capabilities over time, they are increasingly placing more focus on technical and technological education in addition to the on-going focus on vocational education. In response, Temasek Foundation International in FY 2016/2017 supported the first programme in education in Science, Technology, Engineering and Mathematics (STEM). This initiative is in line with the constant feature of all programmes of the foundation – the need for customisation and differentiation.

Temasek Foundation International furthered its support for capability-building programmes in urban management. Cities continue to face many challenges in urban planning and management, in housing, urban transport, water and waste management, and sustainability. For FY 2016/2017, the foundation committed a total of S$2.1 million to 5 programmes in this area, with two new programmes in township planning and public housing.

The foundation's support for the public policy and public administration capabilities has been gaining momentum over the last few financial years. Host communities continue to request for capability-building and knowledge-exchange programmes in public policy and administration particularly for their officials working in sectors that have a direct impact on economic development and growth. The foundation's Leaders in Economic Development Programme and Governance and Public Administration Programme continue to attract senior officials from across Asia. For Financial Year 2016/2017, Temasek Foundation International committed a sum of S$6.2 million to 13 programmes in this area of public policy and public administration capabilities.

In the fourth priority area of health care, the foundation committed a total of S$3.5 million to 7 programmes in this area, with a focus on nursing and public health. Such capability-building programmes in health care enhanced the overall well-being of communities. To mark its 10th anniversary, the foundation supported an inaugural forum in Singapore for over 200 regional nurse leaders and specialists to share best practices.

REVIEW OF STRATEGY, CHANGE OF NAME

Financial Year 2016/2017 also saw the foundation changing its name. Now an integral part of a family of foundations supported by Temasek, the foundation is known as Temasek Foundation International. This change in name is also timely as it follows a three-month work effort to review the strategy of the foundation. With the name change, the foundation will consider extending its work to communities beyond Asia. Even as it does this, it is important for the foundation to retain its focus on Asia, for it is in Asia that the foundation's programmes will have greater relevance and resonance, and this will mean greater impact in the communities where the foundation does its work.

FY 2016/2017 MANAGEMENT ANALYSIS

FINANCIAL MANAGEMENT

To minimise the financial risks associated with programme funding, the foundation disburses committed funds only in tranches to partner organisations according a-to specified schedule and subject to the progress of implementation of the programmes and milestones and targets achieved. For FY 2016/2017, the foundation disbursed a sum of S$17,263,880 to programmes that were approved in FY 2016/2017 or earlier, with programme activities being implemented progressively and at a consistent pace.

As at 31 March 2017 some 40 programmes were concluded, bringing the total number of concluded programmes to 251 out of a total of 348 programmes that the foundation has committed to since inception. Naturally, some programmes had to be modified during the course of implementation and funding revised. Also, a very small number of programmes had to be discontinued, mainly at the request of the host communities. Consequently, the committed amounts for each financial year published in the annual reports will be updated to reflect these adjustments.

The total annual operating expenses of Temasek Foundation International for FY 2016/2017 and the updated expenses for the previous financial years are listed as follows:

	FY 2007/2008	FY 2008/2009	FY 2009/2010	FY 2010/2011	FY 2011/2012
S$ Total Operating Expenses	S$1.88 m	S$2.29 m	S$2.43 m	S$2.69 m	S$3.08 m
Headcount	7	8	8	9	10

	FY 2012/2013	FY 2013/2014	FY 2014/2015	FY 2015/2016	FY 2016/2017
S$ Total Operating Expenses	S$3.46 m	S$3.47 m	S$3.14 m	S$3.01 m	S$2.85 m
Headcount	11	11	10	10	9.25*

* *Some Temasek Foundation International staff have concurrent appointments at Temasek Foundation Management Services.*

The foundation has kept staff strength, and consequently, annual operating expenses at a steady level. Also, in the course of the year, some of the staff of the foundation were assigned concurrent appointments in the newly set up Temasek Foundation Management Services. Expenses on travel have nevertheless increased as the staff team continued their engagements in the host communities. For FY 2016/2017, the "expense-to-grants" ratio of the foundation's annual operating expenses (including depreciation) to annual committed programme grants was 14.28%. Given the high level of engagement with the host communities, intensive programme development, management and review efforts, and the significant level of host community co-funding in the programmes, this "expense-to-grants" ratio compares favourably with international norms.

DIRECTOR'S STATEMENT

for the financial year ended 31 March 2017

The directors of Temasek Foundation International CLG Limited (the "Foundation") present their statement to the members together with the audited financial statements of the Foundation for the financial year ended 31 March 2017.

OPINION OF THE DIRECTORS
In the opinion of the directors:

(a) the accompanying financial statements are drawn up so as to give a true and fair view of the financial position of the Foundation as at 31 March 2017 and the financial performance, changes in funds and cash flows of the Foundation for the financial year ended on that date in accordance with the provisions of the Singapore Companies Act, Chapter 50 and Singapore Financial Reporting Standards; and

(b) at the date of this statement, there are reasonable grounds to believe that the Foundation will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, authorised these financial statements for issue.

NAMES OF DIRECTORS
The directors of the Foundation in office at the date of this report are:

Goh Geok Khim (Chairman)
Jennie Chua Kheng Yeng (Deputy Chairman)
Tony Tan Caktiong
Khoo Boon Hui
Tan Sri Faizah Binti Mohd Tahir
Goh Yong Siang
Benedict Cheong Thiam Beng (Chief Executive)

Mr Christopher Cheng Wai Chee, who served as a director of the Foundation during the financial year, retired following the conclusion of the Annual General Meeting on 7 September 2016.

DIRECTOR'S STATEMENT

for the financial year ended 31 March 2017

DIRECTORS' INTEREST IN SHARES OR DEBENTURES
As the Foundation is a company limited by guarantee and has no share capital, no director who held office at the end of the financial year had interests in the capital of the Foundation either at the beginning or at the end of the financial year.

SHARE OPTIONS
As the Foundation is a company limited by guarantee and has no share capital, there are no share options or unissued shares under option.

INDEPENDENT AUDITOR
The independent auditor, Foo Kon Tan LLP, Chartered Accountants, has expressed its willingness to accept re-appointment.

ON BEHALF OF THE DIRECTORS



GOH GEOK KHIM
Chairman



BENEDICT CHEONG THIAM BENG
Director and Chief Executive

Dated: 16 May 2017

STATEMENT OF FINANCIAL POSITION

as at 31 March 2017

	31 March 2017 $	31 March 2016 $
Assets		
Non-current		
Intangible asset	**78,848**	1,019
Plant and equipment	**5,147**	18,498
	83,995	19,517
Current		
Account receivables	**1,345,540**	498,225
Prepayments	**15,744**	5,973
Cash and cash equivalents	**4,408,534**	4,049,999
	5,769,818	4,554,197
Total assets	**5,853,813**	4,573,714
Accumulated funds		
Funds	**2,754,202**	2,329,234
Liabilities		
Current		
Account payables	**3,099,611**	2,244,480
Total funds and liabilities	**5,853,813**	4,573,714

STATEMENT OF FINANCIAL ACTIVITIES

for the financial year ended 31 March 2017

	Year ended 31 March 2017 $	Year ended 31 March 2016 $
Incoming resources		
Programme grants	**17,263,880**	17,691,408
Operating grants	**2,760,009**	2,896,957
Capital grants	**58,029**	78,362
Other income	**320,023**	324,684
Total incoming resources	**20,401,941**	20,991,411
Resources expended		
Programme expenses	**17,263,880**	17,691,408
Amortisation of intangible asset	**38,724**	43,086
Depreciation of plant and equipment	**19,305**	35,276
Employee benefit costs	**2,163,919**	2,364,585
General and administrative expenses	**168,523**	117,863
Professional and IT support charges	**187,528**	154,179
Rental, utilities and office maintenance	**319,014**	317,956
Travelling and transport	**241,048**	267,058
Total resources expended	**20,401,941**	20,991,411
Net incoming resources	**-**	-

STATEMENT OF CHANGES IN FUNDS

for the financial year ended 31 March 2017

	Programme Funds							
	Funds to non-IPC entities $	Funds to IPC entities $	Funds for internal programmes $	Operating funds $	Capital funds $	Sub-total $	Sabah earthquake fund* $	Total $
Balance at 1 April 2015	904,735	50,650	52,076	1,210,222	192,102	2,409,785	-	2,409,785
Grants received	11,917,000	5,495,000	-	3,174,381	-	20,586,381	859,722	21,446,103
Grants recognised as incoming resources	(11,971,854)	(5,495,465)	(224,089)	(2,896,957)	(78,362)	(20,666,727)	(859,927)	(21,526,654)
Transfer	(209,798)	-	209,798	-	-	-	-	-
Balance at 31 March 2016	**640,083**	**50,185**	**37,785**	**1,487,646**	**113,740**	**2,329,439**	**(205)**	**2,329,234**
Grants received	**14,495,000**	**2,573,000**	**-**	**3,438,681**	**-**	**20,506,681**	**205**	**20,506,886**
Grants recognised as incoming resources	**(14,333,958)**	**(2,572,791)**	**(357,131)**	**(2,760,009)**	**(58,029)**	**(20,081,918)**	**-**	**(20,081,918)**
Transfer	**(285,852)**	**-**	**269,474**	**(11,906)**	**28,284**	**-**	**-**	**-**
Balance at 31 March 2017	**515,273**	**50,394**	**(49,872)**	**2,154,412**	**83,995**	**2,754,202**	**-**	**2,754,202**

* Funds received by the Foundation for disbursements to families of Singaporeans affected in the Sabah earthquake.

STATEMENT OF CASH FLOWS

for the financial year ended 31 March 2017

	Year ended 31 March 2017 $	Year ended 31 March 2016 $
Cash Flows from Operating Activities		
Receipts from grants	**20,506,886**	21,446,103
Payments to programme partners, suppliers and employees	**(20,032,525)**	(21,164,363)
Net cash generated from operating activities	**474,361**	281,740
Cash Flows from Investing Activities		
Acquisition of intangible asset	**(116,553)**	-
Acquisition of plant and equipment	**(5,954)**	-
Fixed deposits with a maturity of more than three months	**(87,024)**	(544,510)
Interest received	**6,681**	12,802
Net cash used in investing activities	**(202,850)**	(531,708)
Net increase/(decrease) in cash and cash equivalents	**271,511**	(249,968)
Cash and cash equivalents at beginning of the year	**2,480,224**	2,730,192
Cash and cash equivalents at end of the year	**2,751,735**	2,480,224
The cash and cash equivalents comprise:		
Bank balances	**2,751,735**	2,480,224
Fixed deposits	**1,656,799**	1,569,775
Cash and cash equivalents (Note 5)	**4,408,534**	4,049,999
Less:		
Fixed deposits with a maturity of more than three months	**(1,656,799)**	(1,569,775)
	2,751,735	2,480,224

Note: The full Financial Statements is available at www.temasekfoundation-international.org.sg

OUR PURPOSE AND MISSION

To contribute to a bright future of hope and opportunities for people in a connected and prosperous Asia and beyond, by

- Building **People** through Education, Health Care and Research
- Building **Bridges** between Peoples
- Building **Institutions** of Excellence through Governance and Ethics, and
- **Rebuilding** Lives and Livelihoods affected by Natural Disasters

OUR VALUES

Meritocracy
Fairness and objectivity in work decisions and in relating to partners and colleagues

Excellence
Completeness of work, attention to details, sense of timeliness and urgency, innovation and continuous improvement towards organisational objectives

Respect
Treatment of people we work or interact with, with dignity, individuality and privacy

Integrity
Honesty to self, to institution and to profession, and conduct and actions showing high ethical standards

Trust
Steady contribution to culture of mutual support and confidence in the team and larger organisation

Teamwork
Regular and frequent actions of collaboration and mutual learning with colleagues and partners towards organisational objectives and goals

OUR STAFF TEAM *(as at 31 March 2017)*

Chief Executive Officer
Benedict Cheong

Senior Directors
Stanley Lee, Programmes & Partnerships
Gerald Yeo, Programmes & Partnerships

Director
Joanne Ng, Programmes & Strategy

Associate Director & Head
Marcus Chia, Organisation & Administration
Goh Jen-Kit, Programme Management
Caroline Tan, Communications

Associate Director
Shiran Ali, Programme Management

Manager
Diana Lee, Communications (till 13 November 2016)
Tan Junming, Communications (commenced 3 January 2017)
Marie Kwok, Alumni & Relationships (special contract)

Associate Manager
Zhuang Jielin, Administration & Programme Management

Senior Associate
Jacqueline Ser, Administration



TEMASEK
FOUNDATION
International

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